

FINANCIAL TIMES

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EUROPE'S BUSINESS NEWSPAPER

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Weinberger faces
Iran-Contra
scandal charges

Casper Weinberger, US defence secretary from 1981 to 1987, was indicted by a special prosecutor on five criminal charges, including perjury and making false statements, stemming from the 1985-86 Iran-Contra scandal.



Weinberger (left) is the most senior US official and the first former Reagan cabinet member to be charged in connection with the scandal, which centred on the clandestine sale of weapons to Iran and the diversion of millions of dollars in profits from these sales to the Nicaraguan Contra rebels. The diversions occurred in spite of a congressional ban on US military aid to the Contras. Page 7

EFA plans: A compromise plan to keep Germany in the European Fighter Aircraft project could see a delay in its production to allow time for Bonn's budget crisis to ease. Page 20

Czechoslovak split feared: The break-up of the Czechoslovak federation appears imminent as Czech and Slovak leaders meet again to discuss the country's future, according to officials close to Czech negotiators. Page 2

Sarajevo hopes: United Nations officials are expected to start demilitarising Sarajevo airport and its surroundings today provided the ceasefire enforced since Monday holds. Page 2

NEDC wound up: The UK government severed its last link with the consensual approach to economic management by announcing abolition of the National Economic Development Council. Page 20; Observer, Page 18

UK deficit audit: Britain was heading for a record deficit this financial year even though public-sector finances deteriorated by less than expected last month. Page 9; Lex, Page 20

Offer by tunnel builders: Contractors building the Channel tunnel said they would accept shares or similar certificates as part settlement of claims for extra payments of more than £1bn they are seeking from Eurotunnel, owner of the project. Page 21; Lex, Page 20

German banking link-up: Berlin's city government approved the merger of Berliner Bank, in which the city holds 66 per cent, and three other Berlin banks. Page 21

Philippines election: Fidel Ramos, who helped topple a dictator and defeat six coup attempts, won the Philippines presidential race. Page 4

Seares, Roebuck: US retail and financial services company, responded to shareholder discontent by changing the way the company is governed. Page 24

Dasa: aerospace arm of Daimler-Benz, is paying \$77m for a 12.5 per cent stake in Space Systems/Loral, US commercial satellite manufacturer. Page 24

Tokyo growth fears: Japan's Economic Planning Agency may have to revise downwards its 3.5 per cent economic growth target for the year to next March. Page 4

Norweb: regional electricity company based in Manchester, north of England, reported a 96 per cent rise in pre-tax profit to £137.9m (£250.9m) for the year to March 1992. Page 21; Details, Page 28; Lex, Page 30

DHL International: Lufthansa, German national carrier, and Japan Airlines are increasing their stakes in DHL International, the world's largest air courier company, from 5 per cent to 25 per cent each. Page 21

Veronese damaged: The largest painting in the Louvre, Paris, Paolo Veronese's "The Wedding at Cana", was cut in four places during restoration, when scaffolding slipped as experts checked it was properly hung.

Minolta Camera: is to restructure its US subsidiaries and introduce an early-retirement plan for employees in an unusual move for a Japanese company. Page 23

Swiss banking licences: are to be granted to all qualifying Japanese banks and securities companies before the end of the year. Page 22

Rostov killings: Eight sex-related murders by a single unidentified suspect have been recorded this year in and around Rostov-on-Don, Russia. They are believed unconnected to Andrei Chikatilo accused of 53 murders in the Rostov area.

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Yield	4.28	(+0.01)
FT-SE 100	1,165.28	(+6.63)
FT-SE 100	1,283.28	(+9.78)
FT-A 100	1,484.43	(+0.01)
FT-A 100	1,553.53	(+0.30)
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Russian leader hints US Vietnam prisoners of war may be held in Russian jails

Yeltsin and
Bush agree
reduction in
N-weaponsBy George Graham
in Washington

US President George Bush and Russian President Boris Yeltsin yesterday reached agreement on sweeping new arms cuts that will reduce the number of nuclear warheads in their countries' possession by more than two thirds.

The two leaders announced that they had agreed a two-phase plan that will cut their nuclear weapons to between 3,000 and 3,500 by the year 2003, and eliminate the multiple warhead intermediate-range ballistic missiles (ICBMs) that are viewed as the most menacing of nuclear weapons.

"With this agreement, the nuclear might recedes," Mr Bush said. "Although the deadline for completing the arms cuts is 2003, Mr Bush said the cuts could be completed by the year 2000 if the US could help Russia to accelerate the destruction process."

Mr Yeltsin added that the agreement expressed the fundamental change in relationship between Russia and the US, noting that instead of laying down strict parity, each country could select its own force structure within the 3,000-3,500 target range.

"We know one thing: we shall not fight against each other," Mr Yeltsin said.

The agreement also provides for Russia and the US to work together on developing a "concept" for a system of global defence against missiles, as well as the possibility of sharing early warning information.

Mr James Baker, the US secretary of state, has been working for the last five months with his Russian counterpart, Mr Andrei Kozyrev, in an effort to negotiate a pact that would take nuclear disarmament beyond the cuts agreed to last year in the Strategic Arms Reduction Treaty (Start).

Until the last minute, Russia and the US appeared to be too far apart on the number and type of missiles that should be eliminated, as well as on the timing of their destruction, for an agreement to be concluded at the two-day summit meeting which began in Washington yesterday.

A final round of talks between Mr Baker and Mr Kozyrev, however, proved the way for Mr Bush and Mr Yeltsin to bridge their remaining differences.

The disarmament pact will provide a capstone to the meeting, the first formal summit since the collapse of the Soviet Union. Yet it seemed likely yesterday that the American public by Mr Yeltsin's revelation that some US prisoners of war might still be alive in Russia.

The Russian leader raised this possibility during his flight to Washington on Monday, and struck a resonant chord in the US, where an overwhelming majority of the public believes that US servicemen listed as missing in action during the Vietnam War are still held captive.

After the announcement of the arms cuts, Mr Yeltsin said he believed American POWs may



Boris Yeltsin (left), the Russian president, and US president George Bush in the grounds of the White House yesterday

still be alive in the former Soviet Union and said he would join Mr Bush in pursuing a full-scale effort to learn their fate.

Mr Bush said a team of investigators would be sent to Moscow immediately to look into possible leads on the fate of missing Americans.

Mr Yeltsin said the first phase of arms cuts would bring each country down to between 3,000 and 4,250 nuclear warheads. Within these totals, each country would be limited to 1,250 ICBMs - including no more than 650 heavy missiles - and 2,250 submarine launched ballistic missiles (SLBMs).

In the second phase, he said, the total number of warheads would be cut to between 3,000 and 3,500. All heavy and multiple warhead ICBMs would be destroyed and the number of SLBMs limited to 1,750 warheads.

Bundesbank determined to
keep monetary policy tight

By Andrew Fisher in Frankfurt

THE BUNDESBANK said yesterday it was determined to keep monetary policy tight in the face of inflationary pressures.

A "preemptive" easing could endanger the return to price stability in Germany, it said.

In its monthly report, the German central bank said recent wage deals were still too high in the light of reduced economic growth, although the average 5.5 per cent rise in key industrial sectors was less than last year's 7 per cent.

Unit labour costs would rise by about 4 per cent this year, a level "that is not reconcilable with the aim of price stability", it said.

The Bundesbank held out the hope that wage deals would be more moderate next year, noting that the settlement in the engineering industry included a

lower increase for 1993 than for this year.

Last year's wage rises probably affected the competitiveness of German exporters, with foreign trade performance tending to damp the fairly positive economic trend, it said.

Gross national product in west Germany was 2 per cent higher in the first quarter than in the last quarter of 1991 on a seasonally adjusted basis. This partly reflected mild winter weather and would not be repeated in the second three months, but "the economy is clearly headed upwards".

Although inflation had retreated from its March peak of a 4.8 per cent annual rate to 4.6 per cent in May, the bank said it was still too high.

Excluding energy prices and higher consumer taxes, prices were up by a more modest 3.5 per

cent. But, in the service and construction sectors, the rise was about 6 per cent. "This shows that considerable inflationary tensions still exist," the bank said.

Mistaken economic and wage policies could cause such pressures to spread to other sectors. The bank said last December's half point rise in interest rates - to 8 per cent for the discount rate and 9.75 per cent for the Lombard rate - had been urgently needed to combat inflation.

A continued loss of monetary stability would endanger growth and employment as well as the integration of east Germany. The D-Mark's international role also demanded inflationary vigilance. "The decisions at Maastricht have strengthened the need to cut the German inflation rate in view of European monetary integration," the report said.

Major denies Maxwell claim

By Alison Smith and
Jimmy Burns in London

MR JOHN MAJOR vigorously denied yesterday that the British government had had any information about the financial activities of Mr Robert Maxwell before his death last year.

The prime minister came under pressure in the House of Commons about the report in Monday's Financial Times that the government had intelligence information that suggested Mr Maxwell was acting dishonestly.

Responding to questions from Labour opposition MPs, he said: "The government had no information about Mr Maxwell's financial affairs as alleged in the Financial Times yesterday -

whether in 1989 or subsequently. I saw no such information, my office saw no such information, no other minister saw any such information - for the very good reason it never existed at all."

But he refused to be drawn on another element in the FT's story, in which Mr Robin Robison, a former administrative officer for the joint intelligence committee, claimed major British and foreign companies, largely in the defence field, routinely had their communications intercepted.

Governments did not comment on security matters, Mr Major said, adding that he had "made the point perfectly clear on Maxwell because of the damaging effects that the report could have had on the Maxwell pensioners".

Mr Major's words were seen at Westminster as deliberately falling short of a broader denial that Mr Maxwell had been the subject of intelligence reports at all.

Mr Robison last night stood by his statements. He said: "Most if not all the JIC material of any relevance to this story was shredded and burnt a long time ago, and Mr Major can only rely on civil servants who were probably not in the PM's private office at the time."

Mr Robison said not all the material handled by the JIC found its way into the weekly intelligence summary that went

Continued on Page 20
Funds transfer probe, Page 9
Devil take the hindmost, Page 8

Swedish banking crisis deepens

By Robert Taylor in Stockholm

THE biggest banking crisis in Sweden for more than half a century showed signs of deepening yesterday with further evidence of mounting credit losses and deteriorating financial results.

The country's commercial banks and financial institutions are hit by difficulties caused through loans to property and finance companies during the last decade.

Senior banking analysts in Stockholm believe it could be three years before stability is restored. All four leading banks are strengthening their underlying financial bases or seeking ways of doing so.

In a bid to end uncertainties and volatility in its earnings, Gota Bank, the country's fourth largest, announced yesterday that it was being supported through a SKr13.5bn (\$2.18bn)

financial insurance plan for the next five years. This will cover its entire loan portfolio for losses and unpaid interest.

The bank said that the size of the premiums payable would amount to between SKr6bn and SKr10bn spread over the period to 1996.

As a result of the scheme, Gota's credit losses for the first four months of the year were SKr210m - and not SKr1.47bn although this still left the Gota group with an operating deficit of SKr638m.

The breadth of the banking crisis was also illustrated by results from other banks.

Föreningsbanken announced a SKr170m operating loss for the first four months. This marked a 43 per cent improvement on the same period of 1991. But credit losses totalled SKr936m and the bank said that the outlook was so uncertain it could not give any

forecast for the whole of 1992.

Svenska Handelsbanken, Sweden's third largest commercial bank with a reputation for prudence, announced a 35 per cent drop in profits for the first four months to SKr664m. This was because of credit losses totalling SKr1.556bn for the same period, a 47 per cent jump on the first four months of 1991.

These results follow on the heels of the first-ever financial operating loss from Skandinaviska Enskilda Banken, the country's largest commercial bank. Losses, announced last week, amounted to SKr800m for the first four months.

The results also follow difficulties at the state-controlled Nordbanken, which made a loss of SKr1.97bn in the first four months.

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NEWS: EUROPE

Spectre of falling Balkan dominoes haunts Europe

Serbia's neighbours fear war could spill over into the rest of the region and beyond, writes Judy Dempsey

WHEN Mr Lawrence Eagleburger, the US assistant secretary of state, made a whistle-stop tour to Moscow and the Balkans last month, one thing was uppermost in his mind. He wanted to make sure that Bulgaria, Romania, Albania, and Russia would back any sanctions that the United Nations was soon to impose on Serbia, and its tiny ally Montenegro.

All these countries have now come out in support of the sanctions, not only in the belief that relations with the US would strengthen as a result. They fear civil war may engulf Serbia and want some guarantees that the US and the international community will prevent it from spilling over into the entire Balkan region. US diplomats have said they cannot provide such guarantees.

The fear of civil war in Serbia is now openly discussed among all the opposition parties in Belgrade. Such a war could involve supporters of the ultra-nationalist, armed Serbian Radical party, led by Mr Vojislav Seselj, who regard Serbia's nationalist president Slobodan Milosevic as having reneged on his commitment to create a Greater Serbia. It could also involve humiliated members of the Yugoslav army, thousands of whom have been forced by UN agreements - to which Mr Milosevic was a party - to withdraw to Serbia from the republics of Croatia, Bosnia-Herzegovina and Macedonia.

A Serbian civil war could also be sparked off by rising social discon-

The Balkans

SLOVENIA	
Population: 1.9m	90.5% Slovenes
	2.9% Croats
	2.2% Serbs
	4.4% Others
CROATIA	
Population: 4.7m	75.0% Croats
	11.0% Serbs
	14.0% Others
MONTENEGRO	
Population: 820,000	65.5% Montenegrins
	13.4% Muslims
	6.5% Albanians
	11.6% Others
SERBIA	
Population: 8.7m	68.9% Serbs
	14.0% Albanians
	4.2% Hungarians
	1.6% Croats
	13.4% Others
BOSNIA-HERZEGOVINA	
Population: 4.4m	59.5% Muslims
	32.0% Serbs
	18.4% Croats
	11.1% Others
MACEDONIA	
Population: 2.0m	57.0% Muslims
	19.8% Albanians
	4.5% Turks
	2.3% Serbs
	8.4% Others
VOJVODINA	
Population: 2.0m	54.4% Serbs
	16.9% Hungarians
	5.4% Croats
	21.3% Others
KOSOVO	
Population: 2.0m	90% Albanians
	9% Serbs
	1.5% Montenegrins
	4.0% Others



Countries which could become involved

ROMANIA	
Population: 23.19m	Hungarians 2.5m
	Gypsies 125,000
	Jews 50,000
BULGARIA	
Population: 8.9m (1989)	1.2m Muslims
	mostly Turks
ALBANIA	
Population: 3.25m	3.117m Albanians
	58,758 Greeks
	4,697 Macedonians
TURKEY	
Population: 50,664m	12m (est) Kurds
GREECE	
Population: 10.135m	
CZECHOSLOVAKIA	
Population: 15.567m	Czechs 9.5m
	Slovaks 5.01m
	Hungarians 0.6m
	Germans 52,000
	Poles 75,000
	Ukrainians 5
	Russians 55,000

tant as sanctions, which are already biting, further erode living standards.

Above all, unrest could be triggered in the Serbian-controlled southern province of Kosovo, where the 2m-strong ethnic Albanian population, denied any rights since 1990, when Belgrade forcibly incorporated the province into Serbia, could be provoked into rebelling.

Western diplomats believe it would be difficult to contain a war in Serbia. If fighting broke out in Kosovo, neighbouring Albania could become involved through

helping the ethnic Albanians in Kosovo. This would play into the hands of Serb extreme nationalists, who have always argued that Albania harboured territorial ambitions there.

The ethnic Albanians in neighbouring Macedonia, who make up 20 per cent of the population, might be tempted to lend support to Kosovo. This would cause instability in the small, independent but still unrecognised republic because nationalists in Bulgaria, and Greece, could be tempted to revive historical claims on Macedonia.

"That is why the European Community should have recognised Macedonia last January," a western diplomat said. "The longer we put it off, the greater the chance of unrest in Macedonia, and in the region."

A war in Serbia would also mean that the 50,000-strong Muslim population in the Sandzak, south-west of Serbia, might also attempt to rebel against Belgrade's proxy Montenegrin reservists in the region.

"We still must not ignore the impact of what Turkey and the other Muslim states in the Middle East would do. They are disgusted

and shocked by the way in which the Muslims in Bosnia have been slaughtered by Serb irregulars," another diplomat said.

Further north, in the Serbian-controlled province of Vojvodina, the 350,000-strong ethnic Hungarian minority is already campaigning for more ethnic and cultural rights in the region. A war in Serbia could radicalise them even further, raising the prospect of unrest on Hungary's borders.

Moreover, UN officials and western diplomats believe a civil war in Serbia could allow Croatian Presi-

dent Franjo Tudjman to start a new offensive in Slavonia, in eastern Croatia, where UN peace-keeping forces are deployed.

Mr Jozsef Antall, Hungarian prime minister, fears that a civil war in Serbia, and recent developments in Czechoslovakia, could quickly open up the whole question of central Europe's post-war borders.

For instance, Hungarian diplomats believe that if Mr Vaclav Klaus, the new prime minister of Czechoslovakia, finds it impossible to reach an agreement on retaining

the Czech and Slovak federation with Mr Vladimir Meciar, head of the nationalist Slovak Democratic party, the status of the 600,000 ethnic Hungarians in an independent Slovakia could be undermined.

The Hungarians in Slovakia have always wanted the retention of the federation. For them, the Czech lands act as a counterweight to Slovak nationalists. Without the federation, they believe Slovakia will become more nationalist and intolerant of ethnic rights for themselves, as well as for the small Ruthene and Ukrainian minorities.

Already, Mr Miklos Duray, who was elected to the federal parliament and who has lost of Co-operation, a party that groups ethnic Hungarians and Poles in Slovakia, is calling for greater autonomy for Hungarians.

Hungarian diplomats privately argue that any discrimination towards the ethnic Hungarians in Slovakia would radicalise a wing of Hungary's ruling Hungarian Democratic Forum.

"The last thing Budapest wants is the development of a political situation in Slovakia in which the ethnic Hungarians will be pushed into seeking protection from, or unification with, Hungary," a Hungarian diplomat said.

"This would play into the hands of the nationalists in Romania, who would then say Budapest wanted to annex Transylvania (where over 2m ethnic Hungarians live). The whole region would be thrown into instability," he said. "That is why a war in Serbia would be so dangerous."

Czechs and Slovaks set to separate

By Ariane Genillard in Prague

THE break-up of the Czechoslovak federation appears imminent as Czech and Slovak leaders meet again today to discuss the future of the country, officials close to Czech negotiators said yesterday.

"We are convinced that a separation is unavoidable. The Movement for a Democratic Slovakia (HZDS) has clearly told us that it wants an independent Slovakia regardless of economic difficulties," they said. The nationalist HZDS, led by Mr Vladimir Meciar, won 37 per cent of the vote in the Slovak republic in the general election this month.

Mr Meciar will meet Mr Vaclav Klaus, the newly-elected Czech leader, in Prague today for a third round of post-electoral negotiations. The talks will be aimed at forming a minimal federal government which, the officials said, would be charged with arranging the orderly liquidation of the 74-year-old federation.

Previous meetings have failed, with Mr Klaus categori-

cally rejecting Slovak demands for "an economic and defence union of two sovereign states".

The officials said that such a union was an attempt by Slovaks to build the future institutions of an independent republic with federal subsidies. "They want a financial and economic umbrella under which they will erode the federation," they said.

They added that the Czech side would refuse to finance the federal budget under such circumstances and that the federation could come to a de facto end by the close of the year.

Both Mr Klaus and the Mr Vaclav Havel, the Czechoslovak president, have stated that Mr Meciar's demand for a sovereign and internationally recognised Slovakia are incompatible with the requirements of a common state.

Negotiations are due to continue today and on Friday in Prague. But the officials said that the two sides could even fail to form an interim federal government as they disagreed on how to share power within it.



UN forces planning today to demilitarise Sarajevo airport to make way for a food airlift

Russia and US have few hopes

By Jurek Martin in Washington

NEITHER the US nor Russia appears optimistic about an early resolution of the problems in the former republics of Yugoslavia.

President Boris Yeltsin's spokesman said on Monday night before his summit with President Bush: "If we see there is a broad international consensus to stop the conflict, we will go along with it."

Mr Bush emphasised US willingness "to help in a humanitarian sense". But he rejected comparisons with the Gulf War, in which, he said, only the US was in the position to take the international lead. "Here the EC took the lead and I hope we'll stay shoulder-to-shoulder with them until this problem is solved."

However, Mr Ralph Johnson, the State Department under-secretary for European and Canadian affairs, said recently that he doubted that much of a European consensus existed beyond the short term.

On Monday, Mr Bush himself was bluntly warned by President Sali Berisha of Albania of the threat to fragile regional stability posed by Serbian territorial ambitions.

UN troops bring Sarajevo airlift one step closer

By Judy Dempsey in Belgrade

UNITED Nations officials are expected to start demilitarising Sarajevo airport and its surroundings today provided the ceasefire enforced since Monday continues to hold.

Once the area has been demilitarised, UN officials are hoping a 1,000 strong Canadian battalion can be deployed by Sunday to take control of the airport.

This could then pave the way for airlifting food and medical supplies to the Bosnian capital of Sarajevo which has been besieged by Serb irregulars for the past ten weeks. Sarajevo radio reported the city was generally calm though snipers continued to intimidate the population. Two foreign journalists were wounded, one critically.

There are fears the ceasefire could break down following an agreement between Croatian president Franjo Tudjman, and Bosnian president Alija Izetbegovic on Monday.

The presidents agreed to recognise each other's republics, exchange ambassadors, and seek military co-operation

in the "armed struggle" against the Serbs.

Mr Izetbegovic said he was seeking military co-operation with Croatia "because we are fighting against the same aggressor - the Serbs."

UN secretary-general Boutros Boutros Ghali yesterday confirmed that forces from Croatia were fighting in Bosnia-Herzegovina, and appealed to Zagreb to withdraw them.

The forces, grouped under the Croatian Defence Council (CDC), now control large parts of northern Bosnia, and western Herzegovina, eastern Bosnia, where thousands of Serbs have been forced to flee into neighbouring Montenegro.

Western diplomats said that Serb irregulars and Serbia's proxy army in Bosnia, led by Mr Radovan Karadzic and General Ratko Mladic, will now have to decide whether to abide by the ceasefire.

Mr Izetbegovic yesterday said the Muslims would never again sit with "Serb terrorists" at the European Community-sponsored peace conference on Yugoslavia, which is expected to resume once Sarajevo airport is reopened.

Sweden averts political crisis

By Robert Taylor in Stockholm

A GOVERNMENT crisis was averted yesterday after Sweden's Centre party, part of the ruling coalition, decided to uphold its support for the country's EC membership bid despite strong opposition among party members and supporters.

Mr Carl Bildt, the prime minister, had warned the party that it would have to leave the government if it took an anti-EC stance. Sweden's moves towards EC membership have been upset recently by growing public opposition.

Yesterday the Organisation for Economic Co-operation and Development warned the government that its huge budget deficit and an uncertain economic future threatened its market reforms and the country's integration into the European Community.

The OECD annual survey

said: "Sweden's public finances will remain seriously unbalanced if no further rationalisation measures are taken." It estimates that the increase cost of health care and education as well as tax reforms will drive up the budget deficit to around 4.8 per cent of gross national product next year.

"It means the budget deficit will go over the 3 per cent limit of GNP which the EC has set for future participation in an economic union."

The OECD welcomed the successful effort to reduce inflation and uphold the value of the krona and industry's increasing competitiveness.

"The Swedish economy is going through a difficult phase of adjustment after the overheating in the late 1980s," argues the report. "Although the short-term outlook for growth and employment is not particularly bright, there are grounds for optimism looking beyond the near term."

EC cartel office urged

By Andrew Hill in Brussels

GERMAN and British competition officials yesterday called for the European Commission to establish an independent cartel office to reduce the risk of sensitive competition decisions being distorted by political considerations.

Sir Sydney Lipworth, chairman of the British Monopolies and Mergers Commission (MMC), said the Brussels competition directorate should

split its investigative and prosecution functions as a first step towards establishing an independent tribunal.

Such a panel would take decisions on pure competition grounds. Sir Sydney told a Brussels seminar of the new pro-Community think-tank, European Policy Forum. Commissioners would be able to overrule the tribunal in exceptional cases if they wanted to give priority to industrial or social policy.

Ireland's anti-treaty group puts positive case for 'No'

THE POSTER reads: "If you don't know, vote NO." It is the latest in an effective series produced by a group of anti-Maastricht campaigners in Ireland.

Tuning into people's confusion, emotions and doubts as they prepare to vote on the treaty tomorrow, the authors, a loose coalition of groups calling themselves the National Platform, have emerged as one of the country's most articulate voices against ratification.

National Platform was founded four months ago by Mr Raymond Crotty, an economist whose name became known across Europe in 1987, when he held up ratification of the Single European Act by dragging the Irish government through the courts, eventually forcing it to hold a referendum.

His arguments, then as now, are that by handing more powers to Brussels, national sovereignty in the key areas of economic, defence and foreign policy decision-making has been, and is being, eroded.

Together with fellow Eurosceptics from the social science faculties of Dublin's universities, Mr Crotty has returned to haunt the Eurosceptics with a low-key campaign that has sown doubts in many voters' minds about whether European union will bring Ireland the many benefits its supporters claim.

Run on a shoe-string budget of £25,000 (£23,000), donated by individuals, and relying on volunteers, the campaign has badly shaken the government and party leaders, some of whom admit in private that the vote could now be very close.

In its short life, the National Platform has evolved into an ad-hoc "rainbow" alliance of environmentalists, peace and anti-nuclear groups, liberal Christians organisations representing the unemployed, as well as students and university dons, who oppose Maastricht for a variety of reasons.

"We are not opposed to Europe, but we want renegotia-

tion of the treaty," says Mr Gratten Healey, its chief spokesman. The group has steered clear of the abortion issue, another of the big topics of the campaign, in order to focus on what it considers the principal issues: sovereignty, Ireland's neutrality, and jobs.

As a result, he says, "we have both feminists and anti-abortionists working for us."

The anti-abortionists say ratification will lead to legalisation of abortion in Ireland. The radical women argue that the special protocol designed to protect Ireland's 1983 constitutional ban on abortion has serious implications for women's rights to seek information on, and referral to, abortion services abroad.

Recent polls suggest that a high proportion of women voters are still undecided, and so could swing the balance. But equally crucial will be

how voters view the No argument that Ireland may be seriously disadvantaged by economic union.

Mr Anthony Coughlan, a senior lecturer in social policy at Trinity College, and one of the Platform's leaders, pointed out several weeks ago that under Emu "we shall find ourselves members of a currency union that is not a fiscal union - that is, that has no system of common EC taxes and public services which would entail automatic transfers from the richer states to the poorer, similar to those that exist between richer and poorer areas of national states... it would be a repeat of our 19th-century experience of economic and monetary union with Great Britain."

His words have begun to take on a prophetic significance, in the light of the Bank of International Settlements report, published this week, which casts doubts on the feasibility of Emu, and the rift that has opened among the 12 EC governments over the Delors II package of increased structural and cohesion funding to the poorer member states, under which Ireland had hoped to be a big beneficiary.

Doubts about the commitment to cohesion and economic convergence of other EC members raise fears in Ireland that Emu will simply accelerate emigration and capital flight to the economic power centres of Europe, leaving Ireland, as one campaigner said, "the equivalent of North Dakota in the US".

Italian bank acts to curb liquidity

By Robert Graham in Rome

THE Bank of Italy squeezed the financial markets further yesterday by raising the rate for repurchase agreements with the banks to 14.21 per cent.

In the two weeks since Danish voters rejected the Maastricht Treaty in a referendum, the Italian authorities have been obliged to make a series of selective upward adjustments to interest rates and intervene to bolster the lira.

Rates on repurchase agreements, instruments of short term liquidity, have risen by nearly two percentage points. Yesterday the lira was being traded at 756.8 to the D-Mark only marginally down from Monday's record 757.1. Nevertheless, the lira continued to be under pressure. Economists predicted it would remain weak so long as Italy continued to be without both a government and credible measures to curb the public sector deficit.

President Oscar Luigi Scalfaro is now in his second week of consultations with political leaders on choosing a new prime minister to form a government. Every formula so far tested has encountered serious obstacles.

Nevertheless, Mr Scalfaro has said he wants a speedy solution. There were suggestions yesterday he might opt for a "new generation" Christian Democrat on the understanding that he looked for a support base broader than the outgoing coalition with the Socialists, Social Democrats and Liberals.

French warning to media buyers

By William Dawkins in Paris

FRENCH competition authorities have taken fresh action against the discount buying muscle of media purchasing agencies, in a move likely to be welcomed by media owners across Europe.

The Competition Council, France's anti-trust agency, has written to 40 media and publicity groups warning that they may be illicitly distorting fair competition on more than 90 counts.

It is concerned about the way France's advertising market has come to be dominated by media buying agencies, whose purpose is to use their volume power to get cheaper space for their advertising agency customers.

The top four - Carat, PMS, T&P and Eurocom - together account for almost 80 per cent of French media buying. They are keen to repeat the French model elsewhere in Europe, to the anxiety of many media owners who have seen their advertising margins dwindle or vanish during the recession.

The council alleges that Carat, Europe's largest media buyer, has forced media owners into "economic dependence" according to a French press report confirmed officially yesterday. Media buyers generally conceal from customers the rates paid for space bought on their behalf, adds the council. Discounts must be made clear to all, it argues.

The government has already signalled its anxiety about the growing strength of media buyers when last year it told Euro-

com and Carat - which had formed an alliance two years previously - that they could not work together in France. This latest step was triggered by an inquiry by the Finance Ministry's competition division.

The companies concerned will in the next few months have the chance to respond to the council. It has the power to enforce changes in the way they operate and to levy fines. A decision is expected this autumn.

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Fiat to build car plant in Algeria

By Robert Graham in Rome

FIAT, the Turin-based automotive group, yesterday agreed to go ahead with a joint venture in Algeria to build a \$350m (\$192.3m) car plant with Saatchi, the Algerian state vehicle concern.

The agreement, signed in Algiers, envisages a plant with a 30,000-unit annual capacity at Tiarret in west Algeria. The project has been under discussion since 1989 but has been dogged by arguments over size, credits and most recently political uncertainties.

The decision marks a significant overseas commitment by Fiat and reinforces the Italian government's aim of replacing France as Algeria's main trading partner. It is also a significant gesture of foreign investor confidence in Algeria's military-backed government.

Yesterday's agreement envisages the creation of a joint company with 18.5bn (\$37.2m) of capital, 36 per cent held by Fiat and 64 per cent by Saatchi. Fiat has the option to raise its stake to an eventual 49 per cent.

The plant is planned to be operational within three years and in the meantime Fiat has the right to import into Algeria up to 12,000 cars a year. Part of the production - of a model based on the Fiat U - will be exported to North Africa and African markets.

Fiat said yesterday the project was intended to be integrated into its overall car production plans. However, it has prospered thanks to some 117bn of soft credits made available to Algeria to finance the plant. The Italian government has also agreed to extend \$7.2bn worth of export credit guarantees to Algeria, largely linked to the development of gas supplies. The Algerian government has undertaken to provide the infrastructure. Tiarret, on a plateau some 300km from the coast, has been regarded by some auto industry experts as a highly unsuitable greenfield site.

Corruption clean-up, page 4

Turkey pushes to bolster Russian connection

A string of trade and debt deals have put bilateral ties on a firmer footing, writes John Murray Brown

A HUGE poster draped from the roof of a hotel greeted the Turkish prime minister as his cavalcade swept through Moscow recently. *Hosgeldiniz Baba*, it said - Welcome Baba, as Mr Suleyman Demirel is affectionately known at home.

Mr Demirel's visit to Russia served to underline the importance of Russian trade ties with Turkey despite the focus of public attention on Ankara's future role in central Asia and its tentative economic links with the Turkic republics of the region.

It also bolstered the position for 40 Turkish companies doing construction work in Russia. Mr Demirel and Russian officials ironed out a number of key problems on the current natural gas protocol, which has been the main catalyst for a dramatic rise in bilateral trade in the past few years.

"We're not the Red Cross," said the head of one of Turkey's leading contracting companies, worried that attachment to the Turks of Central Asia was distracting Ankara from what they see as its main task to win contracts in Russia, where it has a track record. Mr Demirel caused



Demirel: resolved problems in Moscow arising from gas protocol

some consternation in banking circles in Ankara last month, when he promised more than \$1bn (\$500m) in credits to the Turkic republics during a visit through the region. However, officials have since clarified that this is little more than insurance cover for those Turkish companies game enough to venture into these

markets. Turkey's best bet in Central Asia remains those deals based on barter arrangements in a region rich in natural resources but without the banking infrastructure and the creditworthiness to warrant extending loans.

The extended Russian gas deal - under which Russia agreed to repay its \$35m debt

TURKEY		1987	1988	1989	1990	1991*	1992*
Exports to Soviet Union (\$m)		169	271	705	531	611	134
Percentage of total exports		1.7	2.3	6.1	4.1	4.4	3.7
Imports from Soviet Union (\$m)		307	442	825	1,200	1,100	216
Percentage of total imports		2.2	3.1	4.0	5.8	5.2	4.3

*Former Soviet republics, predominantly Russia, Q1 first quarter. Source: Turkish treasury

to Turkey - could well provide the model.

In 1990, Turkey's trade with the Soviet Union was worth \$1.7bn on the back of 1984 trade protocol under which Turkey imports Soviet gas in part exchange for Turkish goods and services. Business collapsed with the break up of the Soviet Union.

Turkey's Eximbank, which helped finance Turkish contractors in the region, and has extended more than \$1bn worth of credits to the Soviet Union in the past four years, has frozen all new lines.

For the Turkish contractor who decided to build a hospital in Yalta, the visit will have had little impact. Like a number of contracts financed on the back of this six-year-old Soviet-Turkish trade protocol, the hospital has been left half completed.

Mr Demirel's Moscow visit

completed a string of high-level exchanges. According to Turkish officials, the breakthrough came during Mr Demirel's meeting with Mr Yegor Gaidar when the Russian first deputy prime minister gave assurances that Russia would settle a \$35m outstanding debt.

Mr Erdogan Hurbas, head of agreements at the Turkish treasury, says that Russia will repay over the next three months, and what's more in hard currency. It will interesting to see how western banks react to such a move, given that Russia is in default of the \$60bn it owes to western finance houses. Turkey argues this is a contractual obligation under an international accord.

Between 1987 and 1990 Turkish-Soviet trade more than tripled to \$1.8bn. Turkey is facing a projected energy shortage and is certainly in desperate need of the Siberian gas which

today provides energy for industry and households and has done much to reduce pollution in cities like Ankara.

But Mr Demirel's projection that trade would increase five-fold over the next few years may prove optimistic.

Moreover, Russia is also demanding a new price structure, with the price set according to a central European benchmark as opposed to the Mediterranean price.

Turkey scored another success in Moscow when the Russians agreed that the proceeds from the gas agreement - about \$270m in 1991 - should in future be paid by Botas, Turkey's pipeline company, direct to the Turkish Eximbank, and not the Vnesheconombank as before.

Under the current agreement, Botas pays hard currency upfront, according to its projected monthly gas needs. Under the old terms, 70 per cent is dedicated to the purchase of Turkish goods and services and the remainder is a free currency portion to service Eximbank's credits.

As a result of this week's talks, the Eximbank says it will unblock its credit lines to Russia from this month.

Yeltsin decrees to boost trade

By John Lloyd in Moscow

MR BORIS Yeltsin, the Russian president, yesterday issued a series of decrees on trade and the exchange rates aimed at strengthening the rouble and providing a firmer basis for privatisation.

The decrees include a re-introduction of tariffs on imports to Russia - all tariffs were lifted earlier this year to encourage imports because of the shortage of food and other goods.

Mr Yeltsin's decrees, due to come into force from July 1, are also designed to underscore Russia's commitment to economic reform as it negotiates access to loans from the International Monetary Fund.

Aside from the tariffs decree, Mr Yeltsin is also seeking to tighten up Russia's exports regime. Other decrees include:

- Unifying the various exchange rates of the rouble into one floating rate, that set by the Central Bank, presently standing at Rb85 to the dollar.
- Allowing exporters to pay export tax in roubles rather than in European Currency Units (ECUs).

- Forcing exporters to exchange half of the hard currency earned rather than, as at present, 40 per cent - but at the floating rate rather than at Rb85 to the dollar at present.

Norwegian gas plant contract

NORSKE Shell, the Norwegian arm of the international oil group Shell, has awarded Norway's largest-ever single contract to a joint venture between M W Kellogg, the US engineering company, and Aker, the Norwegian industrial group, to construct an onshore gas processing plant, writes Neil Buckley. The NK45bn (\$235m) plant will process gas from the Troll field, Europe's largest offshore gas field, which is capable of meeting 10 per cent of gas demand of western Europe from 1996.

Gatt tariff talks resume

By Frances Williams in Geneva

SENIOR trade officials from 40-50 countries will today try to nudge forward the negotiations on reductions in tariffs and other trade barriers in the Uruguay Round of global trade talks.

These negotiations, a key component of the overall liberalisation package, ground to a halt in March along with the rest of the Round following the failure of the US and the European Community to settle their differences over farm trade.

This in turn has prevented the US and the EC from agreeing tariff cuts on farm and industrial goods between themselves, an accord which would set the pattern for the rest of the 106 countries taking part in the Round.

Mutual concessions by the

world's biggest traders have to be extended to all under the non-discriminatory "most favoured nation" principle of the General Agreement on Tariffs and Trade (GATT).

Smaller countries are impatient and frustrated by the transatlantic stalemate. They hope to press the US and EC to reveal enough about the likely outcome of their tariff negotiations to enable the country-by-country talks to recommence.

However, US and EC trade officials say they do not expect much progress because neither side wants to "assume" concessions that are still to be fought over.

One official talked of "sacred cows" which leaders remain unwilling to slaughter. For example, the EC is refusing to concede "zero-for-zero" tariff deals in several indus-

trial sectors until it has a commitment from Washington to cut high US tariffs on textiles. The US does not wish to make concessions on textile tariffs without some idea of what the EC offer on farm goods will eventually look like.

Despite the pessimism, both sides have sent top-level officials to Geneva, including Mr Hugo Paesman, the EC's chief trade negotiator, and Mr Warren Lavorel, his US counterpart.

They are expected to hold talks tomorrow with opposite numbers from Japan and Canada.

Negotiations have also restarted in the Swiss city on commitments by individual GATT members to liberalise trade in services, though officials said these were expected to be fairly technical and low-key.

East Europe accorded US concessions

PORK bellies and wines from Hungary, sleeping bags and pencils from Czechoslovakia, and screws and bolts from Poland have been added to the list of duty-free imports to the US as part of the Bush administration's efforts to help democracies in central and eastern Europe, writes Nancy Dunne in Washington.

Eighty-nine products were added to the US Generalised System of Preferences - a programme for developing countries - after a special review of potential imports from Bulgaria, Czechoslovakia, Hungary and Poland.

The US did not add to the list Goya cheese from Hungary, after the suggestion sparked a row with American dairy farmers.

Moscow offers India weapons joint ventures

MOSCOW has offered to set up joint ventures in India to manufacture and export tanks and aircraft to Third World countries, a Russian embassy spokesman said. Reuter reports from New Delhi.

"Arms sales are a very important means of hard currency for Russia and India has been a durable defence partner with tested manufacturing capability," Mr Vladimir Grachev said.

He said Russia saw a lucrative market for its arms in developing countries. "A little updated version of MIG-31s, MIG-29 and MIG-27 jet fighters under licence from the former Soviet Union, could become a fully fledged partner in a joint venture with Moscow."

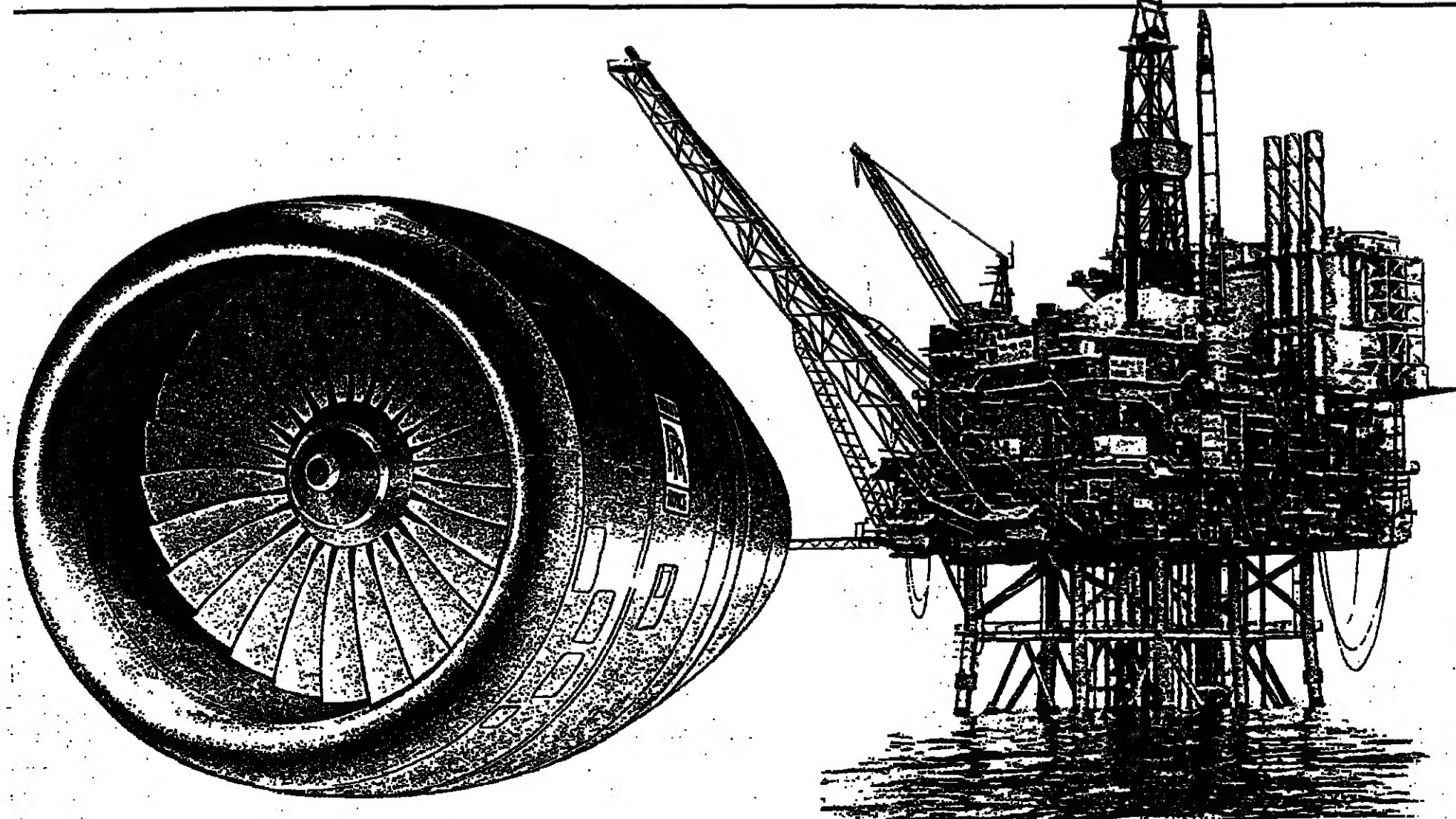
He said India, a key non-communist political ally of the former Soviet Union, continued to

have strong defence ties with Moscow. An Indian defence ministry spokesman said that he had no knowledge of the offer and would not say whether one would be considered. Two months ago, Russia extended a \$830m defence credit to India.

"It's not an easy time for us to give credits, but India has always been the special exception," Mr Grachev said. He said Russia saw a lucrative market for its arms in developing countries. "A little updated version of MIG-31s, MIG-29 and MIG-27 jet fighters under licence from the former Soviet Union, could become a fully fledged partner in a joint venture with Moscow."

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NEWS: INTERNATIONAL

Japan likely to cut economic growth forecast

THE Japanese government's Economic Planning Agency yesterday indicated it might be forced to cut its 3.5 per cent economic growth target for the year to next March, in view of the continued sluggishness of the economy.

The agency's admission, which accompanied the release of economic data for the first quarter of 1992, could pave the way for increasingly urgent discussions among policy-makers about possible government measures to revive the flagging economy.

A senior EPA official said: "Until now we have said we can achieve 3.5 per cent. Now we are saying 'It may be hard to achieve 3.5 per cent, though not impossible.' It is too early to tell."

Agency officials said the issue of possible government action was "very delicate."

The EPA, Ministry of Finance and the Bank of Japan insist it is still too early to consider boosting the economy through further interest rate cut and increased public works spending. But they are under pressure to act from politicians and from the US, which fears a sluggish Japanese economy could constrain growth elsewhere in the industrialised world.

The report the agency published yesterday showed the economy grew in terms of real GNP by 1.1 per cent in the first quarter compared with the previous quarter - an annualised growth rate of 4.3 per cent.

However, the EPA estimated

that 0.4 percentage points of the growth in the quarter were accounted for by the fact that the leap year had added an extra day of economic activity. The figures are consistent with a slow braking of growth, with sluggishness spreading

Last year's growth rate of 3.5 per cent would be welcomed by most other industrialised countries, writes Stefan Wagstyl

throughout the economy.

Compared with the same period in 1991, the economy grew by 2.3 per cent - the lowest rate since 1986 and the fourth quarterly decline in succession.

Capital investment, the engine of growth in the late 1980s, fell 0.9 per cent compared with the same quarter in 1991, the first year-on-year decline since 1983.

For the fiscal year to the end of March the economy grew 3.5 per cent, little short of the 3.7 per cent government target and a rate that would be welcomed by officials and businessmen in most other industrialised countries.

Nevertheless, Mr Takeshi Noda, the EPA's director general, said that in view of the leap year the figures for the January-March quarter looked better than they actually were.

Public's distrust of militarism is rekindled

Stefan Wagstyl reports on likely consequences of the hard-fought passage of the UN peacekeeping bill

THE TORTUOUS passage of the United Nations peacekeeping bill through the Japanese Diet, finally accomplished on Monday, is a measure of the difficulties the country faces in defining for itself a role in the world.

Opposition parties won little credit for reducing the Diet to a farce in their efforts to block the legislation. They were roundly criticised by Japanese newspapers for undermining the principles of parliamentary democracy by abusing Diet procedures.

Yet the opposition antics reflect the serious concerns many Japanese have about the bill which would permit the government to send Japanese troops on United Nations peacekeeping missions.

If the issue had been put to a referendum, the government would almost certainly have lost. Opinion polls indicated that more than half the population are opposed to any bill which would allow the armed forces to serve overseas.

A senior cabinet official acknowledged the extent of this hostility at a recent press conference when he told journalists: "I hope you are more

impartial (in judging the bill) than the Japanese people."

To outsiders it might seem bizarre that Japanese are so sensitive about the bill. After all, the legislation looks so innocuous: it authorises the government to despatch up to 2,000 people on UN missions, but only if they serve in non-combatant support roles, carry nothing more than small arms and withdraw at the first sign of trouble.

However, many Japanese have invested the legislation with much wider meanings. They see in it an attempt to revise the country's pacifist constitution and a way of

reviving the power of the military in Japan.

They also dislike the fact that the bill has been foisted upon them by an internationalist elite - led by the Ministry of Foreign Affairs - seeking to increase Japan's role in global affairs.

Peace Net News, a magazine run by opponents of the bill, has argued that the passing of the legislation could lead to a revision of the constitution and even "to moves to introduce a system similar to compulsory military service".

The bill's supporters argue that such views have no basis in fact. They point to the fact that almost the whole international community has welcomed the bill. Even Japan's Asian neighbours, which would be the first to feel threatened by a revival of Japanese militarism, have been very reserved in expressing doubts about the legislation.

The conservatively inclined Yomiuri newspaper said in an editorial yesterday that people would be reassured when they saw the peacekeeping bill in operation. Japanese would realise that isolationism in the modern world was tantamount to egotism. "To maintain order

in international society, we have to think of the need of sharing risks." But the arguments do not sway the bill's opponents. They are haunted by Japan's inability to fully come to terms with its aggression during the second world war. "The difficulties (over the bill) stem from the war," says Professor Akihiko Tanaka, an expert in politics at Tokyo University. "People do not trust the military."

Unlike Germany, Japan has never made a full and frank admission of its responsibility for invading Korea and China or for starting the Pacific War. While the late Emperor Hirohito and his son Emperor Akihiko have apologised for various acts of aggression, as have government ministers, their words have often been undermined by subsequent backtracking by other political figures.

Japanese people have been kept in ignorance of basic information which are not included in school textbooks - such as the fact that the allies considered - and later rejected - trying Emperor Hirohito for war crimes. Instead, the belief grew that responsibility for the war rested entirely with a smallish group of military officers, who were eliminated during the post-war occupation.

In these circumstances, it is understandable that many people are hostile to any talk of expanding the military's role today - even in UN peacekeeping operations.

But the fact that such hostility is understandable greatly complicates Japan's political future. If the country's leaders cannot convince people of the merits of serving under the UN flag, there is little prospect that they can even begin to consider more sensitive issues - such as the possibility of a regional role for Japan's defence forces.

Such a possibility is admittedly very remote as long as the US remains committed to policing the western Pacific. Neither in the US nor in Japan is there much serious talk about revising the bilateral security pact which binds the two countries together and keeps American troops in bases in Japan.

But it is not difficult to imagine incidents in which US and Japanese interests might differ. Would the US necessarily protect Japan's sea lanes if they were blockaded some-

where in south-east Asian waters? If civil war in an Asian country forced Japan to evacuate its nationals, would American troops protect such a rescue mission?

These are small examples. On a bigger scale, both the US and Japan have protested to North Korea about its nuclear development programme. If Pyongyang did acquire such weapons, it would be quite reasonable to expect at least some government officials in Tokyo to consider whether Japan might respond by developing nuclear arms of its own.

Such incidents, and possible Japanese responses, could generate profound ructions in Japan. It is worth remembering that the event which most disturbed Japan's political stability since the war was the signing of the US-Japan security pact in 1960. The demonstrations in Tokyo were so serious that President Eisenhower cancelled a planned visit to Japan for fear for his safety.

Acutely aware of popular resentment of the peacekeeping bill, the government yesterday announced a publicity campaign to explain its purposes. Ministers will have their work cut out.

THAILAND URGES KHMER ROUGE TO CO-OPERATE WITH UN PLAN

By Victor Mallet in Bangkok

THE newly-appointed Thai government yesterday urged the Khmer Rouge, the left-wing Cambodian guerrilla group, to co-operate with a United Nations peace plan for Cambodia, following reports of renewed fighting this week in the north of the country.

Mr Arsa Sarasin, Thai foreign minister, met Mr Khieu Samphan, the

nominal Khmer Rouge leader, in Bangkok and said he asked him to soften his stand for the sake of Cambodia. "I told him, 'don't miss the boat,'" said Mr Arsa.

Western governments and the UN have asked Thailand and China, the main supporters of the Khmer Rouge, to press the organisation to adhere to the peace plan following its refusal to co-operate with the second phase, which provides for the cantonment

and disarming of the four factions, starting last Saturday.

Qian Qichen, the Chinese foreign minister, said during a visit to New Zealand yesterday that it was too early to write off the Cambodian peace process because the issue was "very complicated".

Cambodian government forces are reported to have launched a counter-offensive against Khmer Rouge guerrillas in the central province of Kom-

pong Thom on Monday. Mr Yasushi Akashi, head of UN operations in Cambodia, blamed the Khmer Rouge and said government troops had the right to defend themselves.

The fighting will obstruct Mr Akashi's efforts to raise some \$600m (\$324m) for Cambodia's rehabilitation at an aid conference in Japan.

Before leaving Cambodia for the Tokyo meeting, Mr Akashi described the ceasefire violations as "pretty

serious" and said the Khmer Rouge appeared to have returned to the offensive in northern Cambodia.

Yesterday Mr Khieu Samphan reiterated the Khmer Rouge view that it was impossible to co-operate fully with the UN until it confirmed there were no Vietnamese troops left in Cambodia and until it gave more power to the Supreme National Council at the expense of the Vietnamese-installed caretaker government.

Fidel Ramos wins Philippine election

MR Fidel Ramos, who helped topple a dictator and defeat six coup attempts, has won the Philippine presidential election after a convoluted vote count, Reuter reports from Manila.

The Philippine Congress still has to proclaim the winner of the May 11 elections, but the official tally of election returns showed the 64-year-old, West Point-trained general winning with 5,344m votes. In second place was Mrs Miriam Defensor Santiago, a fiery anti-corruption crusader, with 4,47m votes; businessman Mr Eduardo Cojuangco was in third place with 4.1m.

The results of the official tally came more than five weeks after the election. The delay was caused by complex rules designed to thwart widespread cheating that took place during the presidency of Mr Ferdinand Marcos.

Both houses of Congress,

meeting in special session, are expected to proclaim the successor to President Corason Aquino either by the end of this week or early next week. Mrs Aquino steps down on June 30 after a six-year term.

Mr Ramos, a former defence secretary and armed forces chief, secured less than a quarter of the vote in a seven-cornered battle for the presidency. He edged out Mrs Santiago, a former cabinet minister who has vowed to launch nationwide protests against the result, alleging vote-rigging.

Mr Ramos was supported by Mrs Aquino. He had helped her to power in a 1986 popular revolt which ousted Mr Marcos, and kept her in office through six coup attempts. Aware that he was elected by the smallest percentage in the country's history, Mr Ramos has already sought the support of opponents.

Power cuts hit Manila growth aims

By Jose Galang in Manila

A SERIOUS shortage of electric power in the Philippines is expected to reduce economic growth this year, according to businessmen and economists.

Mr Jose Pardo, president of the Philippine Chamber of Commerce and Industry (PCCI), told the Financial Times that growth this year, earlier estimated at about 2.5 per cent to 3 per cent, could now be "at the most 2 per cent" because of the power shortage. "The 3 per cent growth is definitely out," Mr Pardo said.

The policy-making National Economic and Development Authority last week also cut the top range of its growth target this year from 3 per cent to 2.5 per cent, because of power disruptions.

The state-owned National Power Corporation (Napocor) has over the past four months been unable to meet demand for electricity in the main island of Luzon, including metropolitan Manila. Since October last year, Napocor has had to ration electricity to users in Mindanao island.

Napocor's plants are mostly old and prone to break down when operating at peak periods. Most of its hydrothermal plants, furthermore, are out of commission because of widespread drought.

Intermittent power cuts lasted for 10 to 12 hours at their worst levels last month. This led to disruptions throughout industry with many factories in metropolitan Manila asking workers to report in the evenings when industrial areas get their electricity "rations".

NZ drought threatens industries

By Terry Hall in Wellington

NEW ZEALAND is facing a growing electricity crisis as South Island lakes which normally supply 60 per cent of the country's power dry up.

Many industrial plants are being forced to cut production, and New Zealanders have been warned they may soon have to work a four-day week to conserve dwindling power.

One of the biggest users, Comalco, owner of the big Bluff aluminium plant, has already cut electricity consumption drastically, and is likely to get compensation from the government. Comalco is considering the expensive option of closing a third of its capacity.

Electricorp, the national power utility, has been forced to bring two thermal stations, one coal and the other oil-fired, back into production. At one such station the state-owned corporation had to rehire workers whom it had made redundant less than three weeks before.

Domestic customers are already having their power cut for several hours a day, with the electricity system stretched to the limit as North Island gas, hydroelectricity, and geothermal generating stations are run at full capacity to try to replace the South Island's shortfall.

Mr Jim Bolger, the prime minister, has castigated Electricorp for not preparing the public for the crisis, which he says is doing immense damage by cutting industrial output as the economy is struggling to emerge from recession. At present legislation charges state-owned corporations with maximising revenues.



SOWETO DAY PROTEST ACHIEVES WIDESPREAD SUPPORT

Nelson Mandela, the African National Congress president, marches with Cyril Ramaphosa (left), ANC secretary general, and Joe Slovo, ANC adviser, in Soweto yesterday. The ANC had a successful start to its mass action campaign yesterday, with most black workers observing Soweto Day by not going to work, and no reports of intimidation or violence related to the stayaway. Philip Gwath reports from Johannesburg. All the main cities reported large stayaway figures. The Johannesburg Chamber of Commerce and Industry said 69 per cent of city employees stayed away from work. June 16, the

day the Soweto riots began in 1976, is traditionally observed as a public holiday by the black community, so it was difficult to gauge the extent to which workers were responding to the ANC's call for mass action. Many companies have negotiated June 16 as a paid holiday for their workers. The streets of Johannesburg were devoid of the normal bustle of hawkers, black-run taxis and pedestrians. Soweto, by contrast, was a hive of activity, much of it centred on the Orlando stadium for the main rally of 70 the ANC organised around the country yesterday. A capacity crowd heard Mr Mandela say

mass action would continue so long as there was no progress at Codessa, the forum for constitutional negotiations which have become deadlocked. He warned, however, that "strict discipline" would have to be observed and dismissed talk of violence being carried into white neighbourhoods, saying this would be a disaster of the "first magnitude".

Speaking yesterday in Umtata, capital of the KwaZulu "homeland", President F W de Klerk said the government was anxious to move to power sharing in the shortest possible time, but would not be bulldozed into an unsuitable constitution.

Algiers' corruption clean-up gamble

Francis Ghilès on risk of demoralising officials while seeking trust

THROWING a bomb into a munitions dump was how one observer summed up the likely consequences of Algeria's bringing to trial General Mostefa Beloucif, who was arrested last month on charges of embezzling state funds.

Gen Beloucif, secretary general of the defence ministry from 1980 to 1987, was widely regarded as the second most powerful man in Algeria after former President Chadli Bendjedid, who stepped down in January. His arrest came a few days after the publication by the daily El Watan of a confidential report completed three years ago by a committee of five generals, which included the current defence minister, Gen Khaled Nezzar.

Gen Nezzar is also a member of the High Executive Council (HEC), which has ruled the country since the electoral process was suspended five months ago after the now-banned Islamic Salvation Front (FIS) won the largest share of the popular vote in the country's first multi-party elections. Algerian leaders may be

gambling that a clean-up is key to winning a measure of popular trust. Mr Mohamed Boudiaf, who returned from 26 years' exile to head the HEC, has made clear his determination to root out corruption.

Senior colleagues such as Mr Nordine Ait Laoussine, the energy minister, accept that the gravest challenge they face as they seek to implement reforms - as complex and painful as any taking place in eastern Europe - is the credibility gap between the people and the leadership built up through years of mismanagement.

He recently told US oil executives: "A large segment of the population has, I am afraid, lost confidence in the capacity of the leadership to provide jobs, housing, health care and its ability to combat corruption."

However, a series of corruption trials is unlikely to reduce backing for the more than 4,400 remaining alleged FIS supporters who still languish in desert camps, and risks further demoralising civil servants and senior technocrats. Algerian

leaders have gambled, correctly so far, that most people will shy away from civil strife, but the loyalty of the security forces and of the army is being tested to the full.

The hitherto unthinkable is meanwhile happening in the economic sphere. Mr Sid Ahmed Ghazali, the prime minister, has conceded: "There are no longer any taboos. If shares in state companies have to be sold to private investors, be they Algerian or foreign, we will do it."

But more action will be needed to convince the private sector, the myriad state company managers who are sceptical of reforms, western companies which have signed up for investments worth nearly \$20m in 122 local joint ventures since legislation was liberalised two years ago, and the International Monetary Fund with which a new facility is being negotiated.

Public enterprises - not all of which are in dire straits, as is made clear in a recent report compiled by Ernst and Young on state mechanical industries - are still paralysed by the

uncertainty about their future.

Many leading international companies have responded to the liberalising of oil and gas exploration policies last year by signing contracts. Joint ventures have also been agreed, many with private Algerian companies, which allow for the manufacturing of pharmaceuticals, car parts, computers and building materials.

As a gesture of support the International Finance Corporation, the private sector lending arm of the World Bank, has agreed to lend \$10m to support a joint venture between the Algerian state oil company Sonatrach, France's Air Liquide and Air Products of the US to build a helium plant.

Further foreign investment will depend in large part on domestic stability. A second challenge faced by the authorities is to rekindle some kind of dialogue with the fundamentalists. And, what is critical, the public has to be convinced that economic hardships ahead will not turn out to be another opportunity for a few people to line their pockets and their foreign bank accounts.

NEWS IN BRIEF

Freedom delayed for German hostages

THE whereabouts of two German aid workers, the last western hostages in Beirut, remained unclear yesterday despite announcements that they were being freed, writes Lara Marlowe in Beirut.

Mr Bernd Schmidbauer, the personal emissary of German Chancellor Helmut Kohl, kept his appointment with Lebanese President Elias Hrawi where he had expected to receive Mr Heinrich Struhsberg and Mr Thomas Kampner, whose release was announced by the Iranian news agency on Monday night.

A statement from the kidnappers had promised the Germans would be turned over at Mr Hrawi's residence. It was widely held that the two spent Monday night at Syrian military headquarters in Beirut. Responsibility for the delay was widely attributed to Damascus. Mr Schmidbauer thanked Mr Hrawi and Lebanese officials for "their valuable support" in freeing the Germans. But he pointedly failed to thank the governments of Syria and Iran.

W Australia ex-premier held

Australia's ruling Labor party yesterday suffered another political blow with the arrest of Mr Brian Burke, the former Western Australia premier, for alleged misuse of parliamentary expense accounts, writes Emilia Tagaza in Canberra.

The arrest comes only months after the laying of corruption charges against another West Australian Labor figure, the former deputy premier, Mr David Parker.

Mr Burke, until recently Australia's ambassador to Ireland, was arrested in Perth by detectives from the Western Australian official corruption task force. He faces five charges alleging that he obtained more than \$417,000 (\$270,000) from the parliamentary members' special travel account through false pretences. He was released on \$250,000 bail.

Iraq halts domestic flights

Iraq said yesterday it was halting all domestic flights because of a lack of spare parts caused by United Nations sanctions, Reuter reports from Baghdad. Mr Nouruddin al-Safi, Iraqi Airways director-general, said the airline had lost more than \$200m (\$108m) as a result of sanctions and more than 4,000 employees were idle. The sanctions have closed Iraq's airspace to international flights and grounded its civilian aircraft, permitting only two flights daily between Baghdad and the southern city of Basra using Illyushin turbo-prop transport aircraft.

Mr Safi appealed to Iran, Tunisia and Jordan, where 33 of Iraq's civil aircraft are stranded, to allow the aircraft to return home. They were flown to sanctuary before the Gulf War began.

Indian workers strike

An estimated 15m workers went on strike in India yesterday in response to a one-day nationwide general strike called by left-wing unions to protest against the government's economic policies, especially the proposed closure of some public sector operations and the unemployment this would cause, writes K K Sharma in New Delhi. The response to the strike was partial in most parts of the country but well observed in West Bengal and Kerala. The stoppage was the second such protest since the government of Mr P V Narasimha Rao took office a year ago.

One person was killed in West Bengal in clashes between leftist workers and those supporting the ruling Congress party but for the most part the industrial action was peaceful. Rail and air services were particularly badly hit and banking operations, even in foreign branches, were paralysed.

Five killed in Kuwait blast

Five men working in Kuwait for a British company clearing munitions left over from the Gulf War have been killed in an explosion, AP reports from Kuwait. The Briton and four Indians were working near an ammunition dump 33 miles south of Kuwait City on Monday when the explosion occurred, said Mr Gary Dickson for the company, Royal Ordnance.

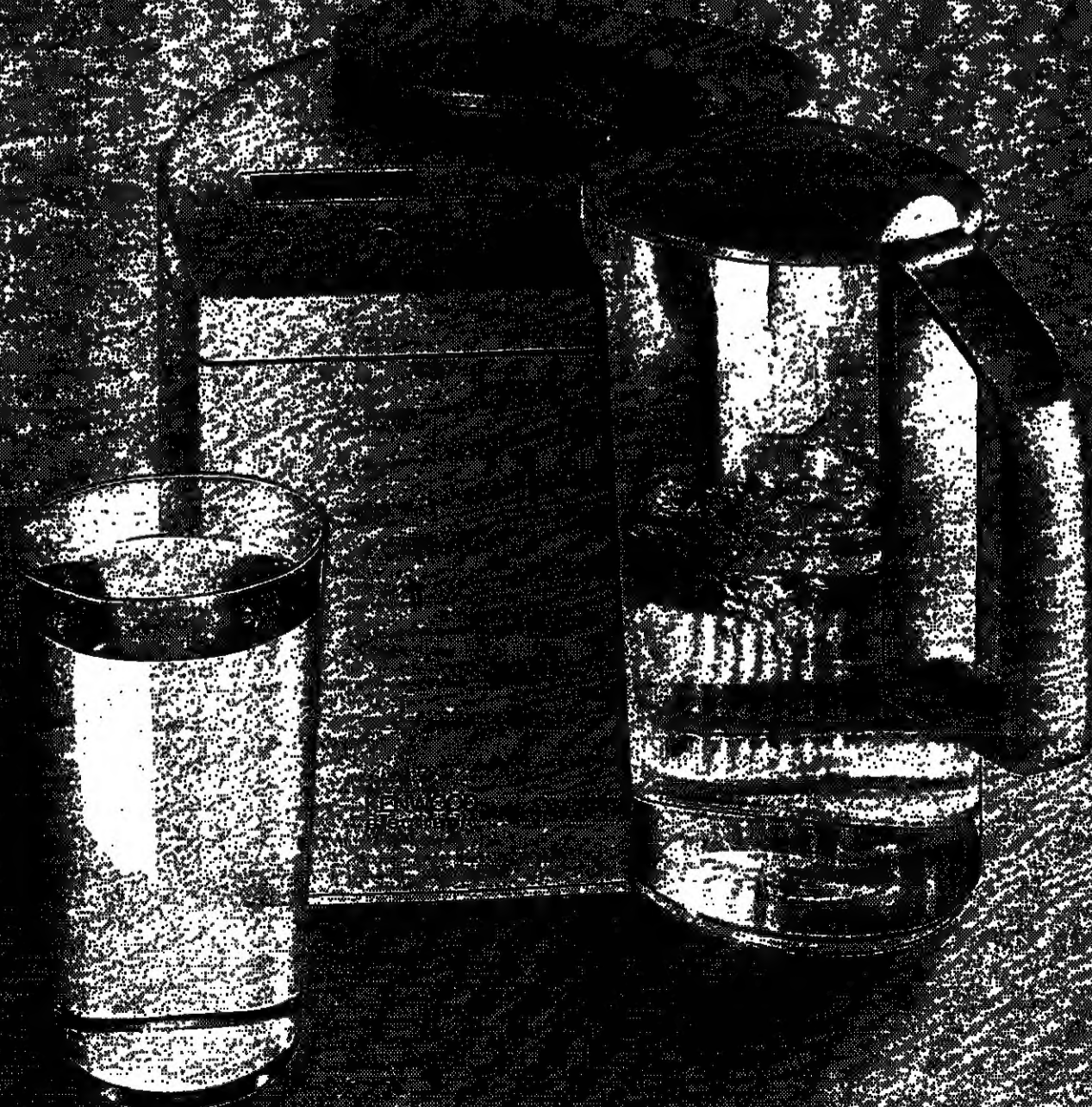
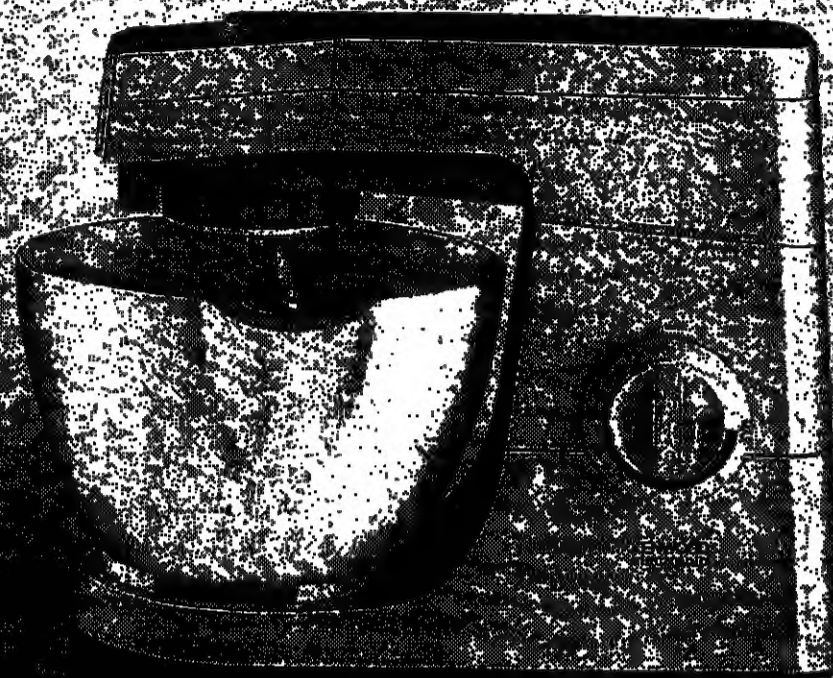
Royal Ordnance is nearing completion of a year-long contract believed to be worth \$100m to clear leftover munitions.

Carrian ex-head's trial halted

The trial of Mr George Tan, the former chairman of the collapsed Carrian property and shipping company, was halted yesterday while the Crown asked the UK when Mr Lorrain Osman, a Malaysian banker, would be extradited to Hong Kong, writes Simon Holberton in Hong Kong.

Counsel for Mr Tan told the colony's district court that Mr Kenneth Clarke, Britain's home secretary, had signed a warrant on Monday clearing the way for Mr Osman's return to stand trial, with Mr Tan, on fraud and conspiracy charges involving HK\$60m (\$41.8m) of loans from Raminipura Malaysia Finance.

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NEWS: AMERICA

Drug Enforcement Agency's activity suspended after court decides kidnapping of suspect was legal

Mexico furious over US ruling on extradition

By Damian Fraser
in Mexico City

MEXICO has reacted furiously to a US Supreme Court ruling that the kidnapping of a Mexican murder suspect was legal, and suspended all US Drug Enforcement Agency activity on its territory. It will also seek to re-negotiate its extradition treaty with Washington.

Mexico's Foreign Relations Ministry said the ruling was "invalid and unacceptable". It "transgresses essential principles of international law and ignores the extradition treaty which is the only legitimate and legally recognised way for obtaining the detention of a person in a sovereign state and later moving him to another".

The Mexican government called the kidnapping a criminal act.

The US Supreme Court ruled on Monday that Dr Humberto Alvarez Machain, indicted for torture and murder of a DEA agent in 1983, need not be returned to Mexico as his kidnapping and spiriting away to the US did not break any US law. The decision to extradite Dr Alvarez was a question for the executive branch, the court said.

The ruling overturned an appeal court decision that the abduction was illegal.

Dr Alvarez was seized in 1980 by Mexican nationals who were paid a reward by US agents. He was handed over to waiting US agents at the border.

The Foreign Relations Ministry's anger reflects Mexico's extreme sensitivity - for good historical reasons - to encroachments on its sovereignty by the US. However, both Mexico and Washington will be keen to ensure the row does not spill over and affect other areas of bilateral relations, particularly current negotiations to form a North American free-trade area.

The government said it would not allow the DEA to operate in Mexico until "new criteria of co-operation are established that respect our legal order and safeguard our national sovereignty".

The DEA had been working closely with Mexican legal authorities, and enjoys some of the credit for helping Mexico seize record amounts of cocaine last year.

The Supreme Court decision puts the Bush administration in an awkward position.

While it supports the right to seize suspects abroad for trial in the US, it has also called for increased international co-operation in the war on drugs.

Canada has also expressed concern over the US ruling. "I think it sends a very negative message," Mr Kim Campbell, justice minister, said.

It was possible the US could use the ruling to justify not following terms of the Canada-US extradition treaty, she added. Under the treaty, Canada can opt not to extradite someone or impose terms, such as requiring that the person not be executed if convicted.

at and some later stage the government could privatise this division without legal difficulty.

While the statement from Los Pinos was short on detail, the probable objective of the new organisation is to create an internal market within Pemex. The four divisions are expected to trade with one another on the basis of market-oriented transfer prices.

However, Pemex has blocked proposed management changes in the past and the efficacy of the latest plan will depend almost entirely on how successfully it is implemented.

THE Mexican government is to divide Petroleos Mexicanos (Pemex) into four semi-autonomous divisions in an attempt to improve productivity at the inefficient state oil company, writes Damian Fraser in Mexico City.

The four subsidiaries will be responsible for production and exploration; refining; natural gas and basic petrochemicals; and secondary petrochemicals. Each company will be free to decide its operating and investment plans, with full responsibility for financial results.

The subsidiaries will answer to a board of directors headed by the

Pemex split aims to raise productivity

director-general of Pemex and comprising members of the government and petroleum industry. A statement from Los Pinos, home of Mexican President Carlos Salinas, said the new structure would allow any Pemex's foreign financial obligations.

Pemex is Mexico's largest company, with sales last year of \$18.6bn, of which about 40 per cent were exports. The company, long seen as a

potent symbol of national sovereignty, came under intense criticism after an explosion in April that killed more than 200 people in Guadalajara, Mexico's second largest city.

The government quickly took advantage of the attacks on Pemex and announced shortly after the explosion that a restructuring was imminent.

The company will, nevertheless,

remain in the hands of the government after restructuring, although Pemex is expected to contract out more work to independent suppliers.

The division responsible for secondary petrochemicals will be expected to compete internationally, presumably without the benefit of subsidies from its parent company. Secondary petrochemicals are not reserved to the state under Mexico's constitution,

Carlos Andrés Pérez: resisting calls to resign

Sense of crisis still dogs Pérez

Pressure on Venezuela's government is mounting, writes Joseph Mann

MORE THAN five months after the coup attempt that came close to ousting President Carlos Andrés Pérez, a sense of crisis still pervades Venezuela.

The February 4 rebellion by junior army officers released pent-up anti-government sentiment and produced waves of angry protests against the Pérez administration. The officers said their action was intended to eliminate an inefficient and corrupt political system, punish those who had stolen from the state, repeal the government's three-year-old economic reform programme and guarantee national sovereignty.

In recent weeks the country has been shaken by dozens of violent anti-government protests staged by students in Caracas and other key cities. The students, along with many of the president's political opponents, are calling for the resignation of Mr Pérez and an end to his economic reform programme.

Mr Pérez has been resisting the calls, repeatedly stating he will remain in office until his term ends in February 1994.

Pressure on the government increased last week when the main opposition group, the Christian Democrat party (Copei), withdrew two members from the cabinet and as a political independent resigned from the Ministry of Economic Development. In filling the vacancies, Mr Pérez increased the number of serving military officers in his 26-member cabinet to two.

This was seen as a gesture to the armed forces, where discontent is still high. Many middle and junior level officers in the army sympathised with the grievances voiced during the attempted coup and there is concern these officers will try again.

General Fernando Ochoa Antich, former minister of defence who is now foreign affairs minister, has warned that Venezuelans are demanding "important changes" and that were the changes not achieved peacefully they would come through violence. Gen Ochoa, a widely respected army officer, played a key role in quelling the February military rebellion. Although a critic of the current state of Venezuelan democracy, he is a staunch defender of the democratic system.

The crisis has slowed economic growth. After posting the fastest growth rate in Latin America in 1991 - of 9.2 per cent - economists now believe growth this year will fall well short of the 5.6 per cent forecast at the start of the year.

Inflation has proved stubborn - it is likely to be about 30 per cent this year - and is running well ahead of wage increases.

Weak international prices for petroleum exports - which provide the government with most of its tax revenue - have also forced the state to scramble to deal with a widening fiscal deficit for 1992. This may have a bearing on its three-year loan agreement with the International Monetary Fund, which expires next March.

The government's main response to the crisis came in early March, when it announced a halt to price increases for petrol, electricity and a small group of medicines and basic consumption items. This remains the only aspect of the unpopular economic reforms that the president has been prepared publicly to alter.

He also promised in March wide-ranging judicial, financial and constitutional reforms, increased social welfare benefits and renewed efforts to punish past corruption.

The results so far have been meagre. The president managed to force early retirements from some members of the Supreme Court, and to replace them with politically independent judges. However, the impact of the new court on Venezuela's generally corrupt legal system will take time to be felt.

The administration has produced reform bills for the financial sector, begun overhauling the national health system, and increased the number of scholarships.

Mr Pérez has been trying to hammer together a "national accord" with the Copei leader, Mr Eduardo Fernández and other political figures and businessmen. This would specify several high-priority economic and social problems that the government would attack in its remaining 18 months in office.

To date, however, a plan has not taken shape.

"Even after the February warning, the government continues to talk a lot and to do very little," said Mr Freddy Rojas, president of Fedecamaras, Venezuela's largest business association.

APPLICATION FORMS MUST BE SENT TO THE BANK OF ENGLAND, NEW ISSUES, PO BOX 444, GLOUCESTER, GL1 1NP TO ARRIVE NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 24TH JUNE 1992, OR LODGED BY HAND AT THE CENTRAL GILTS OFFICE, BANK OF ENGLAND, BANK BUILDINGS, 19 OLD JEWRY, LONDON EC2R 8EU, NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 24TH JUNE 1992, OR LODGED BY HAND AT ANY OF THE BRANCHES OR AGENCIES OF THE BANK OF ENGLAND NOT LATER THAN 3.30 P.M. ON TUESDAY, 23RD JUNE 1992.

ISSUE OF £2,750,000,000 9 per cent Treasury Stock, 2012 FOR AUCTION ON A BID PRICE BASIS

PAYABLE AS FOLLOWS:

Payment on application:
with a competitive bid Price bid less 95% per cent
with a non-competitive bid 95% per cent

Balance of purchase money:
On Monday, 20th July 1992 95% per cent
Tuesday, 25th August 1992 5% per cent

INTEREST PAYABLE HALF-YEARLY ON 6TH FEBRUARY AND 6TH AUGUST

This Stock will, on issue, be an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Application has been made to the Council of the International Stock Exchange for the Stock to be admitted to the Official List on 25th June 1992.

1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND invite bids for the Stock.
2. The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.
3. The Stock will be repaid at par on 6th August 2012.
4. The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable. In multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England held for the account of members of the Central Gilt Office (CGO) Service will also be transferable, in multiples of one penny, by relevant transfer in accordance with the Stock Transfer Act 1962 and the relevant subordinate legislation. Transfers will be free of stamp duty.
5. Interest will be payable half-yearly on 6th February and 6th August. Income tax will be deducted from payments of more than 25 pence per annum. Interest warrants will be transmitted by post. Interest will accrue from Thursday, 25th June 1992 and the first interest payment will be made as on 6th February 1993 at the rate of 9.057 per cent of the Stock.
6. The Stock and the interest payable thereon will be exempt from all United Kingdom taxation, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are neither domiciled nor ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.
7. Further, the interest payable on the Stock will be exempt from United Kingdom income tax, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are not ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.
8. For the purposes of the preceding paragraphs, persons are not ordinarily resident in the United Kingdom if they are regarded as not ordinarily resident for the purposes of the United Kingdom Income Tax Act 1988.
9. Applications for exemption from United Kingdom income tax should, in the case of interest on stock, be made in such form as may be required by the Commissioners of Inland Revenue. The appropriate forms may be obtained from the Inspector of Foreign Dividends, Inland Revenue, Lynwood Road, Thames Ditton, Surrey, KT7 0DP.
10. These exemptions will not entitle a person to claim repayment of tax deducted from interest unless the claim to such repayment is made within the time limit provided for such claims under income tax law; under the provisions of the Taxes Management Act 1970, Section 43 (1), no such claim will be outside this time limit if it is made within six years from the date on which the interest is payable. In addition, these exemptions will not apply so as to exclude the interest from any computation for taxation purposes of the profits of any trade or business carried on in the United Kingdom. However, the allowance of the exemptions is subject to the provisions of any law, present or future, of the United Kingdom directed to preventing avoidance of taxation by persons domiciled, resident or ordinarily resident in the United Kingdom, and, in particular, the interest will not be exempt from income tax where, under any such provision, it falls to be treated for the purposes of the Income Tax Act as income of any person resident or ordinarily resident in the United Kingdom.

Method of Application

11. Bids may be made on either a competitive or a non-competitive basis, as set out below, and must be made on the application form published with this prospectus. Each application form must comprise either one competitive bid or one non-competitive bid. Separate arrangements have been made under which gilt-edged market makers may make competitive bids by telephone to the Bank of England not later than 10.00 a.m. on Wednesday, 24th June 1992.
12. Application forms must be sent to the Bank of England, New Issues, PO Box 444, Gloucester, GL1 1NP to arrive not later than 10.00 A.M. ON WEDNESDAY, 24TH JUNE 1992; or lodged by hand at the Central Gilt Office, Bank of England, Bank Buildings, 19 Old Jewry, London EC2R 8EU, NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 24TH JUNE 1992; or lodged by hand at any of the Branches or Agencies of the Bank of England not later than 3.30 P.M. ON TUESDAY, 23RD JUNE 1992. Bids will not be revocable between 10.00 a.m. on Wednesday, 24th June 1992 and 10.00 a.m. on Monday, 29th June 1992.
13. Each bid must be for a minimum amount and in a multiple of Stock as follows:-

Amount of Stock applied for	Multiple
Competitive bids (minimum £500,000)	
£500,000-£1,000,000	£100,000
£1,000,000 or greater	£1,000,000

Non-competitive bids (minimum £1,000)	Multiple
£1,000-£10,000	£1,000
£10,000-£50,000	£5,000
£50,000-£500,000	£25,000

14. COMPETITIVE BIDS

- Each competitive bid must be for one amount and at one price expressed as a multiple of 1/32nd of £1 and must be for a minimum of £500,000 nominal of Stock.
- Unless the applicant is a member of the CGO Service, a separate cheque representing the PAYMENT DUE ON APPLICATION, I.e. THE PRICE BID LESS 95% FOR EVERY £100 NOMINAL OF STOCK BID FOR, must accompany each competitive bid. Cheques must be drawn on a branch or office, situated within the Town Clearing area, of a settlement member of CHAPS and Town Clearing Company Limited.
- The Bank of England reserves the right to reject any competitive bid or part of any competitive bid. Competitive bids will be ranked in descending order of price and Stock will be sold to applicants whose competitive bids are at or above the lowest price at which the Bank of England decides that any competitive bid should be accepted

(the lowest accepted price). APPLICANTS WHOSE APPLICATIONS ARE ACCEPTED WILL PURCHASE STOCK AT THE PRICES WHICH THEY BID: competitive bids which are accepted and which are made at prices above the lowest accepted price will be satisfied in full; competitive bids which are accepted and which are made at the lowest accepted price may be satisfied in full or in part only.

15. NON-COMPETITIVE BIDS

- A non-competitive bid must be for not less than £1,000 nominal and not more than £500,000 nominal of Stock, and must be in one of the multiples described in paragraph 13 above.
- Only one non-competitive bid may be submitted for the benefit of any one person. Multiple applications or suspected multiple applications are liable to be rejected.
- Unless the applicant is a member of the CGO Service, a separate cheque representing a PAYMENT AT THE RATE OF 95% FOR EVERY £100 NOMINAL OF STOCK APPLIED FOR must accompany each non-competitive bid. Cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.
- The Bank of England reserves the right to reject any non-competitive bid. Non-competitive bids which are accepted will be accepted in full AT A PRICE (the non-competitive sale price) EQUAL TO THE AVERAGE OF THE PRICES AT WHICH COMPETITIVE BIDS HAVE BEEN ACCEPTED, the average being weighted by reference to the amount accepted at each price and ROUNDED DOWN TO THE NEAREST MULTIPLE OF 1/32ND OF £1.
- If the non-competitive sale price is less than £100 per cent, the amount by which the amount paid on application exceeds the non-competitive sale price less 95% per cent will be refunded by cheque despatched by post at the risk of the applicant.
- If the non-competitive sale price is greater than £100 per cent, applicants whose non-competitive bids are accepted may be required to make a further payment equal to the non-competitive sale price less £100 for every £100 nominal of Stock allocated to them. An applicant from whom a further payment is required will be notified by letter by the Bank of England of the amount of Stock allocated to him and of the further payment due, but such notification will confer no right on the applicant to transfer the amount of Stock so allocated. The despatch of allotment letters to applicants from whom a further payment is required will be delayed until such further payment has been made.

16. The Bank of England may sell to applicants less than the full amount of the Stock.

17. The Stock will initially be issued to the Bank of England at a price such that it will not be a deep discount security for the purposes of Schedule 4 to the Income and Corporation Taxes Act 1988. Further issues of 4 per cent Treasury Stock, 2012, will be made at a discount (proceeds, a discount exceeding 1% per cent per annum) and in certain circumstances this could result in all 9 per cent Treasury Stock, 2012 being treated thereafter as a deep discount security. However, it is the intention of Her Majesty's Treasury that further issues of 9 per cent Treasury Stock, 2012, will be made at a discount only in the event of such Stock being treated as a deep discount security for United Kingdom tax purposes. Provided the Stock is neither a deep discount security, nor treated as a deep discount security, any discount to the nominal value at which the Stock is issued will not represent taxable income for the purposes of the relevant provisions.

18. Letters of allotment in respect of the Stock sold, being the only form in which the Stock (other than amounts held in the CGO Service for the account of members) may be transferred prior to registration, will be despatched by post at the risk of the applicant, but the despatch of any letter of allotment, and any refund of the balance of the amount paid on application, may at the discretion of the Bank of England be withheld until the applicant has made a payment by cheque of the amount of such allotment. The applicant will be notified by letter by the Bank of England of the acceptance of his application and of the amount of Stock allocated to him, subject in each case to the payment of his cheque, but such notification will confer no right on the applicant to transfer the Stock so allocated.

19. No sale will be made of a less amount than £1,000 Stock. If an application is satisfied in part only, the balance of the amount paid on application will be returned by cheque despatched by post at the risk of the applicant; if an application is rejected the amount paid on application will be returned likewise.

20. Letters of allotment may be split into denominations of multiples of £100 on written request to the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW, received not later than 21st August 1992. Such request must be accompanied by a letter of allotment, and the letter cannot be split if any payment is overdue.

21. Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service. The CGO Service is a service provided by the Bank of England to its members to enable them to hold and transfer Stock by means of a member-to-member delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account. Failure to accept such delivery by the deadline for the CGO Service on 25th June 1992 will result in the Stock being delivered to the applicant by post at the risk of the applicant. A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO for cancellation and for the Stock comprised therein to be credited to the member's account. The member who is shown by the accounts of the CGO as being entitled to any Stock shall, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to the member's account and to obtain a partly-paid letter of allotment comprising such Stock, and such member shall be liable for the payment of all amounts becoming due thereafter in respect of such Stock unless and until that letter of allotment is surrendered to the CGO for cancellation as aforesaid.

22. The Stock will be issued and sold partly-paid, with a call of 25% per cent payable on 20th July 1992 and a final instalment of 75% per cent payable on 25th August 1992. Payment of the call and the final instalment must be sent to the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW. Payment in full may be made at any time after sale but no discount will be allowed on such payment. Interest may be charged on a day-to-day basis on any overdue amount which may be accepted at a rate equal to the London Inter-Bank Offered Rate for seven day deposits in sterling (LIBOR) plus 1 per cent per annum. Such rate will be determined by the Bank of England by reference to market quotations, on the due date for such payment, for LIBOR obtained from such sources or sources as the Bank of England shall consider appropriate. Default in due payment of any amount in respect of the Stock will render such Stock and any amount previously paid liable to forfeiture. Letters of allotment must be surrendered for registration, accompanied by a completed registration form, when the balance of the purchase money is paid, unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 25th August 1992. In the case of Stock held for the account of members of the CGO Service payment of the call and the final instalment and registration of Stock will be effected under separate arrangements.

23. Until the close of business on 5th January 1993, stock issued in accordance with this prospectus will be known as 9 per cent Treasury Stock, 2012 "A". The interest due as on 6th February 1993 will be paid separately, on holdings of the existing 9 per cent Treasury Stock, 2012 and on holdings of "A" stock registered at the close of business on 5th

January 1993; consequently, interest mandates, authorities for income tax exemptions and other notifications recorded in respect of holdings of existing stock will not be applied to the payment of interest due as on 6th February 1993 on holdings of "A" stock.

24. Transfers of 9 per cent Treasury Stock, 2012 "A" may be lodged at the Bank of England for registration in that form up to 31st December 1992. After that date, for purposes of certification, the "A" stock will not be distinguished from the existing 9 per cent Treasury Stock, 2012. From the opening of business on 5th January 1993, the "A" stock will be amalgamated with the existing stock, CGO account balances will have been amalgamated from the opening of business on 4th January 1993.

25. Application forms and copies of this prospectus may be obtained by post from the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW; at the Central Gilt Office, Bank of England, 1 Bank Buildings, Princes Street, London, EC2R 8EU or at any of the Branches or Agencies of the Bank of England; at the Bank of Ireland, Moyness Buildings, 1st Floor, 20 Colander Street, Belfast, BT1 5BN; or at any office of The International Stock Exchange in the United Kingdom.

Government Statement
Attention is drawn to the statement issued by Her Majesty's Treasury on 25th May 1992 which explained that, in the interests of orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the terms on which, or the conditions under which, the Stock is issued or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND
LONDON

16th June 1992

APPLICATION FORM

This form must be sent to the Bank of England, New Issues, PO Box 444, Gloucester, GL1 1NP to arrive not later than 10.00 A.M. ON WEDNESDAY, 24TH JUNE 1992; or lodged at the Central Gilt Office, Bank of England, Bank Buildings, 19 Old Jewry, London EC2R 8EU, NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 24TH JUNE 1992; or lodged at any of the Branches or Agencies of the Bank of England not later than 3.30 P.M. ON TUESDAY, 23RD JUNE 1992.

ISSUE OF £2,750,000,000 9 per cent Treasury Stock, 2012 FOR AUCTION ON A BID PRICE BASIS

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND
In accordance with the terms of the prospectus dated 16th June 1992 as follows:-

SECTION A THIS SECTION TO BE COMPLETED BY ALL APPLICANTS	
Nominal amount of above-mentioned Stock applied for, which must be for a minimum amount and in a multiple as follows:-	
Amount of Stock applied for	Multiple
Competitive bids (minimum £500,000)	
£500,000-£1,000,000	£100,000
£1,000,000 or greater	£1,000,000
Non-competitive bids (minimum £1,000)	
£1,000-£10,000	£1,000
£10,000-£50,000	£5,000
£50,000-£500,000	£25,000

SECTION B FOR COMPETITIVE BIDS ONLY (i.e. for Stock to be purchased at the price bid)	
Price bid per £100 nominal of Stock, being a multiple of 1/32nd of £1:-	BOX 1 NOMINAL AMOUNT OF STOCK APPLIED FOR
£	£
Amount of initial payment enclosed, being equal to the PRICE BID (shown in Box 2) LESS 95% FOR EVERY £100 NOMINAL OF Stock applied for (shown in Box 1 in Section A):-	BOX 2 PRICE BID
£	£

SECTION C FOR NON-COMPETITIVE BIDS ONLY (i.e. for Stock to be purchased at the non-competitive sale price as defined in the prospectus)	
Amount of initial payment enclosed, being 95% for every £100 NOMINAL OF Stock applied for (shown in Box 1 in Section A):-	BOX 3 AMOUNT PAID IN
£	£

SECTION D THIS SECTION TO BE COMPLETED BY CGO MEMBERS ONLY	
CGO PARTICIPANT NUMBER	Telephone number
Name of contact	

SECTION E THIS SECTION TO BE COMPLETED BY ALL APPLICANTS	
We hereby engage to pay the balance of the purchase money when it becomes due in respect of any Stock which may be sold to me/us pursuant to this application, as provided by the said prospectus.	
I/we request that any letter of allotment in respect of Stock sold to me/us be sent by post at my/our risk to me/us at the address shown below.	
IN THE CASE OF A NON-COMPETITIVE APPLICATION, I/we warrant that I/we have not received any other letter of allotment in respect of the same Stock, and that no other person has received any such letter of allotment in respect of the same Stock.	
IN THE CASE OF AN APPLICATION BY A MEMBER OF THE CGO SERVICE WHO HAS COMPLETED SECTION D, I/we request that any Stock allotted to us be credited direct to our account at the Central Gilt Office. We hereby irrevocably undertake to accept such Stock by member-to-member delivery through the Central Gilt Office Service from the Governor and Company of the Bank of England, Number 2 Account (Participant number 5183) by the deadline for such deliveries on 25th June 1992, and we agree that the consideration to be input in respect of such delivery shall be the amount payable by us on the allotment of such Stock in accordance with the terms of the prospectus.	
SIGNATURE(S) OF, or on behalf of, applicant	
Date	
PLEASE USE BLOCK LETTERS	
MYPRESS MESSAGE	FORNAME(S) IN FULL
	SURNAME
FULL POSTAL ADDRESS:-	
POST-TOWN	COUNTY
	POSTCODE

- A separate cheque must accompany each application. Cheques should be made payable to "Bank of England" and crossed "New Issues". In respect of competitive bids, cheques must be drawn on a branch or office, situated within the Town Clearing area, of a settlement member of CHAPS and Town Clearing Company Limited. In respect of non-competitive bids, cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.
- The procedure for any refund, or further amount payable, is set out in the prospectus.

US figures point to sustained recovery

By Michael Prowse
in Washington

A SHARP rebound in housing starts and a solid increase in industrial production were yesterday seen as encouraging signs that the US economic recovery will be sustained through the summer.

Industrial output rose 0.6 per cent in May, to register its fourth consecutive monthly increase. Housing starts jumped 11 per cent, making good much of an erratic 17 per cent decline in April.

The recovery is on track and gaining momentum, but still remains about half-speed relative to previous upturns," said Mr David Littmann, senior economist at Manufacturers National Corp, a Detroit bank. The main factor driving the recovery was the Federal Reserve's "very stimulative" monetary policy.

Doubts about the recovery's momentum had been raised by reports in the past 10 days showing weaker-than-expected retail sales and employment last month. The mixed pattern of statistics, however, is char-

acteristic of a sluggish economic recovery, in which different sectors advance at differing speeds.

Housing starts are running at a seasonally adjusted annual rate of 1.33m, roughly in line with the average rate for the first quarter. In the first five months of this year, starts were 28 per cent higher than in the same period last year.

The housing recovery was broadly based, affecting all types of residential structures and all regions. Building permits, a guide to future trends, dropped slightly last month.

The rise in industrial output last month was led by increased production of cars, light trucks and other durable consumer goods. Production is now running 2.2 per cent higher than in May last year.

Separate figures yesterday indicated that the US current account deficit fell to \$5.3bn in the first quarter, against \$7.2bn in the final three months of last year. The improvement reflected lower oil prices, higher receipts from tourism and increased earnings on overseas assets.

Five offences by former US defence secretary alleged

Weinberger on Iran-Contra charges

By Jurek Martin in Washington and
Alvin Friedman in New York

MR CASPAR WEINBERGER, the US secretary of defence during the Reagan administration, was last night indicted by a special prosecutor on criminal charges stemming from the Iran-Contra scandal.

He thus becomes the highest-level US official and the first former cabinet member to be charged in relation to the scandal, which centred on the clandestine sale of weapons to Iran and the diversion of millions of dollars in profits to the Nicaraguan Contra rebels.

The diversions, in 1985 and 1986, occurred in spite of a congressional ban on US military aid to the Contras.

Mr Weinberger was due to hold a press conference later last night. Earlier, his lawyer had said any indictment would be "a moral and legal outrage", and that his client had committed no wrongdoing.

The 31-page charge sheet identifies

five alleged offences, two of perjury, two of making false statements and one of obstruction. Among them Mr Weinberger is accused of lying to Congress about his knowledge of the arms sales and of Saudi Arabian contributions to the Nicaraguan Contras.

The indictment of Mr Weinberger - defence secretary between 1981 and 1987 and now the publisher of *Forbes* magazine - follows an intensive effort by prosecutors to investigate allegations that top aides to President Ronald Reagan engaged in a cover-up and withheld information from Congress.

Yesterday Mr Craig Gillen, the deputy independent prosecutor, denied that Mr Reagan himself was a target of the investigations. "I don't want to leave any inference about other people," he said, in a reference apparently intended to include Mr Reagan and Mr George Shultz, the former secretary of state, who has also been questioned by the investigators. "This is about Caspar Weinberger," he added.

"Our investigation has been significantly narrowed by the events today," he added cryptically.

It remains uncertain whether the indictment could have an impact on President George Bush or lead to attempts by Mr Bush's opponents in the presidential election campaign to revive the scandal as an issue. Mr Bush has in the past criticised the five-year-old investigation of the chief special prosecutor, Mr Laurence Walsh, as a waste of time and money.

The Iran-Contra prosecutors in recent months have also questioned General Colin Powell, now chairman of the Joint Chiefs of Staff and a former aide to Mr Weinberger. Mr Powell is believed to have defended his former boss and to have described Mr Weinberger as someone who was frustrated in his efforts to stop the sale of arms to Iran.

The indictment focuses on Mr Weinberger's statements in June 1987 to the House committee that investigated the Iran-Contra affair and on his personal

diaries, recently obtained from the Library of Congress, which apparently contain several references to arms shipments to Iran in 1985.

He told the committee he did not know about the shipment of US Hawk anti-aircraft missiles from Israel to Iran in November 1985 - and only learned about the shipment when the scandal became public a year later.

The November 1985 shipment was explored in the congressional investigation in 1987 and featured as an element in the conviction of Mr Oliver North, the former National Security Council aide. Mr North's conviction was overturned last year on appeal.

A grand jury is a special US jury which decides whether there is sufficient evidence to put an accused person on trial. Proceedings are conducted in secret until charges are publicly filed.

If convicted on all charges, Mr Weinberger, 74, faces a maximum penalty of 25 years in prison and \$1.25m (£887,000) in fines.

Is the US system still working?

The Watergate burglary which led to the downfall of a president took place 20 years ago today. The outcome showed that most elements of the government were in good order. Jurek Martin wonders: Could the same be said today?

IN 1980, Ronald Reagan beat Jimmy Carter for the presidency by asking Americans a very simple question: "Are you better off now than you were four years ago?"

This simple question, adding 16 years, might well be put today, 20 years precisely, since five men were caught in the act of trying to rifle the files of the Democratic party offices in the Watergate complex in Washington.

Whatever else may be said of the Watergate affair and the ultimate resignation of President Richard Nixon 25½ months later, the common denominator verdict was that "the system worked". It took its time - and did not prevent the landslide re-election of Mr Nixon in 1972 - but due process was observed and the roll of honour included most of the salient parts of any functioning democracy.

Among the most conspicuous were: an independent judiciary, exemplified by Judge John J. Sirica, who refused to allow the leading burglar, Mr James McCord, to stay silent; elected representatives, such as Senator Sam Ervin of South Carolina and, in the end, Senator Barry Goldwater of Arizona, who saw the affair as something transcending party lines; independent and principled public servants, such as Mr Elliott Richardson, who resigned as Attorney General rather than fire, at the president's behest, the Watergate special prosecutor; and the press, above all Messrs Bradlee, Woodward and Bernstein of the *Washington Post*, who stuck to the story through thick, thin and a lot of official intimidation.

Twenty years on, questions of conspiracy, malfeasance and cover-ups still perfume the air and some of the old instincts persist. A judge in Atlanta is convinced the US administration is concealing its involvement in the BNL scandal; congressmen insist on digging into the 1980s courting of Iraqi President Saddam Hussein; Mr Jack Kemp, the housing secretary, refuses to shut up about the plight of America's inner cities, though his president wishes he would; and the press still gets great stories from time to time.

But the sum of the disparate parts is nothing like as great



Richard Nixon in the White House with (from left) chief of staff H.R. Haldeman, appointments secretary Dwight Chapin and domestic adviser John Ehrlichman. All three aides were jailed for their part in the Watergate affair; the president was forced to resign 25½ months after the initial break-in.

as it was during Watergate and Americans do not think the system is working any more. This is why they are for the moment fascinated by Mr Ross Perot and anyone else promising root-and-branch change or a return to the good old days, or both.

A big difference is that there always was a focus to Watergate, a concrete drama compressed into a current and vivid timespan and involving larger-than-life characters from the serving president

downwards. The targets now are much more diffuse and the contexts even historical.

Did George Bush conduct clandestine negotiations with the Iranian mullahs in 1980, did Governor Bill Clinton smoke but not inhale marijuana in Oxford in 1989, did Mr Perot try to cut corners to get out of the Navy in 1957?

There are fine distinctions to be made here. The assassination of President John Kennedy in 1963 was Watergate only arguably excepted, the

national trauma of the post-war years.

Fascination with the sex lives of dead presidents (those of FDR, Ike, JFK and LBJ have all been exhumed) may be of legitimate historical interest.

But the justification becomes harder to make when current public figures are routinely impugned for events in their past, often long past and often with not even the implication of illegality, but by which they are now to be judged. Even that might not matter so much if the pursuit of the "character" issue were not conducted at the expense of investigation into more substantive and current issues.

But this, too, can easily be dismissed as nostalgic whingeing for the good old days of white hats and black hats, of Woodward and Bernstein versus the Nixon White House, of Bob Haldeman and John Ehrlichman. It is perhaps more instructive to look at those salient parts of the functioning democracy and wonder where they are now.

It is sadly the case that there is no longer a pursuit only of excellence in the judiciary. The politicisation of the courts means the elevation of indifferent judges (Clarence Thomas) and the rejection of fine legal minds (Robert Bork). This may not be new but it has been carried in the last 20 years to disturbing lengths.

There is now, with too few exceptions, a predictable judiciary hewing to the narrowest interpretations of the law and disinclined to make stands on principle. That judges should be appointed on the basis of their views on abortion is a travesty of the intent of the US constitution.

Congress is in disarray, party discipline infrequent and the tendency to duck hard decisions increasing. There are men and women of principle from both parties, but the parties themselves are now no more than loose and moving aggregations of special interests. Watergate produced the

great "class of '74", a reforming generation if ever there was one, but too many have now left in frustration.

In the twilight of the Reagan years, the tradition of independent-minded public service seemed alive, in the persons of men like Howard and James Baker, who formed an effective regency. But political loyalty is now at the sort of premium that devalues the notion of independence.

Mr Kemp and Mr Bill Reilly, head of the Environmental Protection Agency, may be admired for the lonely furrows they plough, but their capacity genuinely to influence policy seems diminished by naked political considerations. And yet they do not quit and thus really establish their independence, as secretary of state Mr Cyrus Vance did in 1980 over the abortive mission to rescue the US hostages in Tehran.

The media has changed, too. Recently Carl Bernstein vented his spleen at the debasement of standards in a magazine article and Ben Bradlee is on record as saying he would not have published the Gennifer Flowers/Bill Clinton story. But all the handwringing merely confirms the fact that tabloid journalism, in print and on the air, too often sets the agenda for what is said before the public.

Thus in a sense, the four great arms of the democracy, which performed so well in Watergate, now see their responsibilities differently - and are perceived differently in times which have changed so much. Which leaves the fifth, the presidency itself, which Richard Nixon so disgraced. All that can be said is that nobody who has served in the office since - Ford, Carter, Reagan and Bush, in whom the common denominators are not always apparent - has let it down so badly.

For that reason, perhaps for that reason alone, the US is no worse off than it was 20 years ago. But if the rest of the moving parts are creaking it certainly makes choosing the right person for the presidency that much more important.



Presidential Address:
102nd Annual General Meeting of the Chamber of Mines of South Africa

South African mining:
A PRODUCTIVE FUTURE
IN THE RIGHT CLIMATE

THIS IS AN ABRIDGED VERSION OF THE ADDRESS GIVEN BY MR T. STEENKAMP AT THE 102ND ANNUAL GENERAL MEETING OF THE CHAMBER OF MINES, HELD IN JOHANNESBURG ON JUNE 16, 1992.

This annual general meeting of the Chamber of Mines takes place on Serveto Day, highlighting the awareness that we are at a critical moment in our country's progression to a hoped-for better future.

Constitutional negotiations are faltering against a backdrop of unemployment, marauding violence, mass action looting and the spirit of reconciliation that characterised earlier stages of negotiation appears to have made way for unyielding attitudes and far tougher bargaining.

Within this setting, our politicians must devise a constitution that will command common loyalty; they must then make it work in a context of enduring peace; and they must craft an economic system that will instil investor confidence and create the conditions essential to economic growth and the struggle against poverty and deprivation.

These are tough challenges but not cause for despair. Our collective will to succeed, evidenced in the Pankaj Acord's public pledge by the country's most influential individuals in September last year and by the referendum's resounding "yes" in March this year, must ultimately carry us through to completion.

The international community has not been slow in demonstrating its approval of the end of the era of apartheid for which we have all paid so dearly. While their final judgement is being reserved, they have already greatly lightened the heavy burden of isolation.

MINING'S FORTUNES

During the latter part of 1991 the economy weakened significantly. This was the result of falling domestic demand, poor agricultural conditions aggravated by a drought, and disappointing economic growth in the major industrial economies. The high levels of inflation and interest rates continue.

It is against this depressing economic backdrop that the gold mining industry in particular has been witness to a diminution of its real profits to a level not seen since the 1960s. Financial pressures on the industry have been exacerbated by a rand gold price that has been virtually static for the past four years and, in real terms, has fallen by more than 30 percent over that period.

Last year the gold mining industry produced 596 tons of gold which, with South Africa's three tons added, yields a figure just four tons below the 1990 figure of 605 tons. In the case of Chamber member mines this was done by increasing the industry's average grade to 5.20 grams per ton in 1991 from 5.05 grams per ton in 1990. While increasing grade enables the industry to maintain its level of gold production, it does of course have the additional deleterious effect of shortening the lives of mines.

Considerable effort - much of it highly successful - has been devoted to reducing year-on-year working cost increases. For example, last year the working cost per kilogram of gold produced on Chamber member gold

mines was R26 136 - an increase of just R403, or 1.6 percent, on the 1990 figure of R25 733. Considering that a mere five years ago, in 1987, the percentage increase in working costs over the 1986 figure was in the region of 25 percent, this really is a quite remarkable performance in cost containment.

Of course, since labour accounts for about 50 percent of total working costs, it is clear that further contraction cannot be ruled out if the industry's profitability continues to be squeezed. There is a limit, however, to the extent to which working costs can continue to be reduced by such means.

During 1991, more than 36 000 people employed on gold mines lost their jobs. So far this year there has been a shrinkage of about 15 000 more. Further mine or shaft closures are an additional threat, especially when considered against the fact that 12 mines employing nearly 100 000 people were marginal during 1991.

There is further cause for concern in the fact that in 1991, capital expenditure and dividend payments declined by 16.9 percent and 10.4 percent respectively on the previous year's figures.

The announcement of an investment of more than R17 billion to develop a new gold mine in the Orange Free State was a significant affirmation of faith in the future of the industry. Unfortunately, investments of this magnitude are infrequent and it is clear that existing burdens on the industry constrain investment.

While there appears to be no short-term indications of a dramatic improvement in the fortunes of the gold mining industry, the sentiment to emerge from the gold market during 1991 was that the underlying supply-and-demand fundamentals are gradually changing in a manner favourable for gold. There is hope.

The coal-mining sector, although not beset with the same intractable problems as gold mining, operates in difficult market conditions. Domestic sales have remained at similar levels - about 130 million tons - for the past few years, largely as a result of poor economic growth. Internationally as well, coal is facing an oversupplied market, but current "post-sanctions" opportunities are plentiful.

Last year South Africa reported 48.5 million tons of coal. The lifting of sanctions, the closure of high-cost mines in Europe, and the phasing-out of the lignite-based power stations in Eastern Europe offer new export possibilities in the medium to long term.

The prices of platinum and other commodities were depressed during the past year by international recessionary conditions.

A VITAL CONTRIBUTION

The unspectacular performance of the mining industry over the past few years has prompted suggestions that it can no longer be perceived as the main component in the future development of South Africa's economy. It is argued that what our country requires now is a diversification of the economy with

manufactured exports occupying a position of primacy.

This is of course quite true. Because there can be no doubt that the expansion of manufactured exports will inevitably provide much of the basic impetus for future economic growth. What is patently invalid, however, is the facile dismissal of mining as a significant generator of wealth in a future South Africa. This view fails to give recognition to the fact that minerals are essential to any growth in the manufacturing and agricultural sectors.

Provided the political and economic environments in which it operates are favourable, there is no reason to believe that the mining industry will have anything but an exciting and productive future. It will continue to create employment opportunities and wealth - not only for its own employees, but through the multiplier effect.

Last year the gold mining industry alone had a turnover of more than R18 billion. Material input amounted to R6.8 billion and value added to R12 billion, of which substantially more than half - R8 billion - went to employees.

But the industry's input is not confined to financial benefits. Through the Chamber of Mines it is intimately involved in national debate centred on issues like education, health, housing, AIDS and environmental protection. Substantial contributions have been made in the quest for a new, all-encompassing dispensation. There is also much potential for good in the recent coming together of business, labour and the government to explore options for the economy.

ROLE OF THE CHAMBER

The economic and financial constraints experienced by the mining industry in recent years have inevitably had an impact on the day-to-day operations of the Chamber and its affiliated companies.

Rationalisation has taken place at all levels with reductions in expenditure and substantial decline in the number of staff employed.

The past year also saw concentrated scrutiny and re-evaluation of the entire Chamber concept. There have been clear indications that the Chamber's members desire a lean, user-oriented organisation. The advisory and support functions are regarded as being strategically important for the future of the industry, and it is on these areas that more attention will be concentrated in the years ahead. The operational activities of the Chamber's affiliated companies will continue, but it is intended that they will adopt a more arm's-length relationship to the "core" Chamber.

This major re-design of the Chamber's structure will, it is hoped, give a sharper profile to a strong and influential employers' organisation that will merit the commitment of the mines and the mining houses in a future that is expected to make greater demands on joint action by the industry.

The full text of this address is available from:
The Public Affairs Adviser, Chamber of Mines of South Africa, P.O. Box 809, Johannesburg, 2000

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AOTC

EXPRESSIONS OF INTEREST

SUPPLY OF SERVICE MAINTENANCE MANAGEMENT SOFTWARE

AOTC is the principal telecommunications supplier in Australia with an annual turnover of 10 billion dollars. As part of an ongoing process of improving efficiency and customer service, AOTC is currently reviewing its requirements for Service Maintenance Management Systems. It intends to upgrade existing systems in this key area of its operations and is examining software alternatives.

To be considered the software must meet the following criteria:

1. Provide integrated systems support for major service maintenance business activities including:
 - Customer Fault Reporting & Enquiries
 - Implementation of Service Contracts
 - Maintenance Activity Management
 - Network Outage Impact Determination & Management
2. Currently in production operation in at least one telecommunications organisation with a minimum of 1 million customers.
3. Developed in a DB2, COBOL II environment to run under MVS/ESA or XA.
4. Have a proven capability to interface with other information systems in an integrated systems environment.
5. Be capable of processing in excess of 500,000 transactions per day.
6. Be supported by comprehensive functional and technical documentation.
7. The supplier must be able to assist during the implementation of the software and provide ongoing support and maintenance.

Replies to be considered must specifically address the above criteria. Selected suppliers will then be given the opportunity to respond to the detailed requirements for the software.

Expressions of Interest for consideration will be received no later than 1 July 1992 by:

Mr Frank Lorient,
AOTC,
1st Floor, 560 Lonsdale St, Melbourne, Aust., 3001. Fax: 61 3 670 7679.

THE BIG LIE: INSIDE MAXWELL'S EMPIRE

Devil take the hindmost



Maxwell was able to borrow billions because his bankers and advisers overlooked or failed to recognise the signs of risk. Then, as the crisis deepened, all the possible lines of defence failed — regulators, auditors and stockbrokers — and Maxwell began raiding the pension funds. **Bronwen Maddox reports**

TO THE END Robert Maxwell kept up the pretence that he was honest, that his empire was flourishing, and that his critics were malicious or wrong.

September 11 1991, seven weeks before his death, was his last ever performance at Maxwell Communication Corporation's annual meeting. Maxwell wore his favourite "sorcerer's" tie: bright blue, with yellow and red stars, lightning bolts ricocheting across it. In its centre was a large greenish food stain; the three secretaries at his side either had not noticed, or did not dare tell him.

"I hope to stay chairman permanently, but at the age of 68 I can give no assurances," Maxwell said with a touch of humour. The acknowledgement of his mortality was almost the only true thing he uttered in the following presentation.

Behind Maxwell's imperturbable expression, his empire was in crisis and he was already deep into one of the biggest business frauds of the century. Even so, two weeks later, on September 23, he wrote a blistering tirade in the Sunday Mirror saying that he treated pensioners from Mirror Group Newspapers better than other employers would have treated them.

In fact, Maxwell siphoned away £333m — most of it in 1991 — from his two public companies Maxwell Communication Corporation (MCC) and Mirror Group Newspapers (MGN) and from their pension funds.

In many ways, Maxwell's fraud was breathtakingly simple. On July 4 1991, for example, four months and one day before his death, the late publisher sat at his desk in his 60-foot long office at Maxwell House and signed over £75m of his pensioners' money to himself.

The contract, drawn up under Maxwell's instructions, was for the sale of shares in Scitex, a high-flying Israeli printing company and one of the most successful investments he made.

On one side of the contract was Bishopsgate Investment Management, the private Maxwell company which managed most of the £700m in the pension funds of the public Maxwell companies on behalf of 30,000 past and present pensioners. BIM owned the Scitex shares.

On the other side was Robert Maxwell Group, the company at the heart of Maxwell's secretive business labyrinth, whose ultimate owners lay in the tax-havens of Gibraltar and Liechtenstein.

Maxwell signed the contract as chairman of BIM. He then signed it again as chairman of Robert Maxwell Group; the pension funds would hand over their shares in Scitex to Robert Maxwell Group to sell in the stock market on the pension funds' behalf. Robert Maxwell Group would repay the pension funds.

That is what was supposed to happen. Robert Maxwell Group duly sold the shares on October 9 at an enormous profit. But, instead of giving the money back to the pension funds as agreed under the contract, Robert Maxwell Group gave the money to its banks to pay off debts.

Maxwell's action was not illegal at the time. However, when, on his death, his bankrupt companies could not repay the pension funds, the Scitex loss proved to be the single biggest hole blasted in the pension funds.

The Scitex scandal is typical of the Maxwell fraud. It was very fast, and very easy. It is typical in one other respect as well: the pensioners' money eventually found its way to Maxwell's banks, to pay down years of accumulated debt in his labyrinth of private companies.

It is clear now that signs of trouble in Maxwell's empire were visible from 1989 onwards. But they were either overlooked by Maxwell's lenders and advisers or their seriousness was not recognised.

All the lines of defence failed: Imro, the pension management watchdog; the auditors; merchant bank advisers; stockbrokers.

There are two main questions about the fraud: how was Maxwell able to steal more than £900m in just over nine months and could it have been stopped or detected earlier?

Some of the answers are complex — Maxwell set up his empire's tortuous finances to confuse observers and enable him to subvert the rules. But they are also simple. Neil Cooper — of Robson Rhodes, the firm of accountants appointed provisional liquidator to the pension funds — says of the Scitex loss: "It is difficult to put a more charitable interpretation on it — Maxwell just took the money."

Only a tiny core of Maxwell's executives had responsibilities that straddled both sides of the empire. Robert Maxwell and his sons Kevin and Ian were directors of all four parts of the group — although Kevin gave up his MGN position after its flotation in spring 1991. Beyond that inner circle Michael

Stoney and Ron Woods had both public and private Maxwell directorships.

Maxwell was able to seize money so quickly because the sweeping powers he had secured as chairman of his companies allowed him to move money between them with little reference to anyone else. His policy of divide and rule concealed what he was doing from many.

The fraud sucked £933m from three parts of the Maxwell empire — the two public companies and the pension funds — to feed the fourth, the "private side," as Maxwell called it, which was tottering under years of accumulated losses and debt.

This private side was a tangled web of 400 secretive investment companies. It included some of Maxwell's most disastrous gambles: The European newspaper, the New York Daily News, the troubled US newspaper he had rescued in March 1991; Berliner Verlag, his attempt to start a Berlin newspaper; and AGB, the loss-making market research company.

Maxwell's death on November 5 exposed the fact that the private side had drained £448m from the pension funds' total assets of £676m. It had left behind only those assets that were hard to sell quickly — like a burglar taking the silver but leaving the dining room table.

From MCC — Maxwell's largest public company, valued at around £12m on the stock market when he died — the private side had taken £288m cash and assets.

From MGN — the second public company, valued at around £400m — the private companies had taken £97m cash.

Maxwell had amassed enormous powers. He had the right to sign cash out of MCC's bank accounts or sign away its assets on his signature alone, although two signatures were needed for MGN deals.

In 1988, crucially, he was allowed to create the mechanism that let him raid the pension funds. First, he pooled the £700m invested by the separate pension funds of all his companies. Then he created a company, with himself as chairman, to manage most of that pot: Bishopsgate Investment Management. All but one of its directors were also directors of his own private companies, including himself, Kevin and Ian — a situation as far removed from the "arms length" model envisaged by regulators for company pension schemes as can be imagined.

BIM took control of pension investment policy from the trustees of the individual pension funds who could no longer see what was happening. BIM also took physical control of many of the actual share certificates.

With hindsight, the licensing of BIM by Imro in 1989, under the Financial Services Act 1986, was a vital step in allowing Maxwell access to pension money. Although it had never come across a model

'For 30 years he had done business this way — but he had always come up with the goods'

resembling BIM, Imro still licensed it under its rules for Occupational Pension Schemes, which do not have to submit audited financial accounts for inspection. Imro then visited BIM only once, and did not examine it closely.

Two groups had extensive access to the empire as a whole: the larger banks — particularly the UK clearing banks whose loans stretched throughout the empire — and Maxwell's auditors Coopers & Lybrand Deloitte.

The banks lent the empire more than £3bn at its peak, in retrospect too great a burden. As their worries mounted they pressed for repayment or greater security and received more than £1bn in 1991. Most of it was siphoned from pension funds and the public companies.

In some cases, the ownership of those assets is now disputed. That claim is likely to be argued out in the courts. What does appear to be the case is that some of the banks did not probe the source of the cash too closely.

In their defence the banks can claim they received poor information. Some say they were given out-of-date figures on AGB and The European which hid the size of their losses.

It is also clear, however, that

some banks dropped their usually rigorous standards in lending to the Maxwell empire. Maxwell raised the private side's loans of some £15bn from 80 different banks. As the loans were often just for a few months, and were usually backed by assets — property and shares — many of the smaller lenders did not bother to assess the state of the whole empire.

They were also complacent. One clearing bank director says in retrospect: "We did not normally have these [low] standards — even for a very well-managed company among the top 200 on the stock market we would normally ask for more information."

The same director explains: "For 30 years he had done business in this way — it was unsatisfactory but he had always come up with the goods."

At the time of Maxwell's death NatWest was the largest lender to his private companies. It had taken more care than many to notice what was going on, however, and judged — rightly — that the situation was becoming unacceptably risky.

Over the preceding two years the bank had halved its total loans to his empire to £12bn — almost all of that to the private side.

One executive from NatWest says: "We said: 'He's a touch overweight and ageing.' Then there was the bewildering speed and variety of the deals and we said: 'Maybe the top was spinning a bit too quickly.'"

Other banks had part of their loans paid off after the flotation of MGN on the stock market. One bank whose loans were partly repaid during 1991 comments in retrospect that the bank's demands for repayment could have had a destabilising effect on the group: "The pressure we were putting on the companies — if you deprive anyone of that amount of cash it's equivalent to decapitalising a business."

Several banks became aware that the creditworthiness of the private side was deteriorating in May after the MGN flotation. Their response was to press for more assets — property and shares — to back their loans.

MGN, until it was separated by flotation, had been the private side's cash dispenser. But when it became a public company, obliged to pay dividends to shareholders, it was no longer able to donate its profits to Maxwell's private companies.

"The picture began to change so fast that we would need new projections of where the cash was coming from nearly every fortnight," says a director of one UK clearing bank.

The director and his assistant went to ask Kevin Maxwell, just days after flotation, where the private side would now get cash to pay its bills. Kevin's answer — hardly reassuring — was "arguably, it would have been better not to have floated MGN". The banker says: "I just gulped, but was reassured that asset sales would bring down debt."

In many cases banks did not inquire closely enough where the comforting packages of cash or assets came from. Increasingly during 1991 the answer was the pension funds.

Of the £448m eventually missing from the pension funds, £248m of shares had been liquidated and the cash given to banks. The destination of the Scitex proceeds is just one example of this.

The other £200m lost from the pension funds occurred when share certificates were simply handed over to banks as backing for loans. Robson Rhodes argues that banks should have known they were being given pension shares, because in most cases BIM's name was still written at the top of the share certificates. Neil Cooper says that as BIM had no role except managing pension funds, the banks need to answer where they thought the shares were coming from.

As the crisis gathered speed over the summer of 1991 Maxwell squeezed some fresh short term loans out of a few banks — from Midland Bank, Bankers Trust, and the Bank of Nova Scotia — but the money was drying up fast. "By September we were desperate," one clearing bank director says. "We could see there was just no cash flow at all on the private side."

During this accelerating panic, the banks did not confer with each other. John Melbourne, NatWest's chief executive in charge of group credit risk, explains: "Not only is it against the rules of client confidentiality to talk to other banks, we wouldn't talk to them in circumstances where we think we have to make sure to protect our own security."

Maxwell thus evaded the scrutiny of the banks. An important potential line of defence failed. The next possible tripwire — the auditing of

the books — also failed to rescue the situation.

Coopers & Lybrand Deloitte — as auditors to all the Maxwell companies, apart from the Gibraltar and Liechtenstein trusts — had access to all parts of the empire for audit purposes. Coopers were not in a position to check the books of the company on a day-to-day basis.

Coopers now says: "Maxwell had done nothing wrong since the 1970s; from our point of view he'd played it by the book."

Coopers says it did not detect the pension fund fraud because the last audit date was April 1990, and the pilfering of assets happened after that.

That April the audit had shown some small irregularities in stock-lending procedures. A subsequent audit would almost certainly have shown that the same practices had grown in the intervening period. But the audit report was not finalised until April 1991.

Coopers says the 12-month lag is within the Occupational Pensions Board recommended timetable and "pension fund accounts tend not to get priority in things; they normally take longer than public company accounts to be finalised".

However, the audit for the year to April 1991 never took place. One of the ways Maxwell avoided detection was by the simple device of extending the audit period. He simply declared that the next one would be December 1991, a gap of 21 months.

Why did Coopers agree — and why did it not insist on interim accounts? Coopers says that it is for the directors and trustees, not the auditors, to determine the audit date. But it adds that it did press for interim accounts in July 1991 and said — in a letter to Trevor Cook, the pension manager, dated August 9 — that 21 months was too long a gap.

Coopers adds: "Kevin was also a director of BIM and took some responsibility for pension affairs." In Coopers' view Kevin "had accepted the need for interim accounts", although no steps had been taken to prepare them by November when Robert Maxwell died.

A separate team of auditors from Coopers was responsible for the books of Robert Maxwell Group, which acted as group banker for much of the Maxwell empire, funneling money in and out of all the companies, including many of the pension funds. The last audit of Robert Maxwell Group by Coopers

was in December 1990, eight months after the pension audit.

The pension liquidators now believe that, by late 1990, the pension funds were already lending some of their assets to Robert Maxwell Group in an irregular manner.

Coopers say that, at the date on which Robert Maxwell Group was audited, they "detected no irregularities".

A third audit team at Coopers was aware of worries at MCC in the days before Maxwell's death. During October Neil Taberner, the Coopers partner in charge of MCC, learned that the private companies owed around £100m to MCC.

Taberner did not communicate the information to Coopers teams looking at the rest of the empire, nor would he have had access to their views. Coopers operated a policy of strict separation between the four audit teams assigned to each arm of the Maxwell empire on the grounds of client confidentiality.

Coopers now says: "We are confident in the work we did. There is nothing we have particular concerns about. One greatly regrets the position of the pensioners."

As the crisis inside the Maxwell companies grew in 1991, there were a number of moments when outsiders caught glimpses of the problems that were to bring the empire down. As well as using BIM to manage the pension money, Maxwell used several respected City investment houses — such as Invesco MIM, Capel Cure Myers, and Lloyds Bank Investment Management.

According to writs filed against MIM and Capel Cure Myers by the Mirror Group Pension Fund — the largest of the Maxwell pension funds — the fund managers were aware by April 1991 of worrying patterns in lending out shares from the Maxwell funds. "Stocklending" is a legal and common practice among funds to boost their income, but the writs allege that the Maxwell stock-lending was irregular in many ways. Invesco MIM was worried enough, the writs say, to hold an internal meeting to discuss the matter in April.

Samuel Montagu, the merchant bank which had advised on the MGN flotation, was alerted to problems a month before Maxwell died. On Thursday October 3 Ernie Burrington, MGN managing director, told Andrew Galloway, a Samuel Montagu director, that the Maxwells had taken £47m from the MGN bank accounts and would not give it back. Burrington said: "I

have no evidence of anything illegal, but the lack of information is worrying me. Would you — Samuel Montagu — ask him?"

Burrington's call to the bank followed a row he had in Maxwell's bedroom at the Labour party conference in Brighton the day before. Maxwell had accused the MGN directors of meeting in secret "cabals".

On Friday, the MGN directors had a strategy meeting at Knuffield Priory in Surrey. Burrington accompanied Maxwell out to the helicopter waiting to take him to London

In many ways, the big fraud was breathtakingly simple — very fast and very easy

when the telephone rang to confirm Maxwell's meeting with Samuel Montagu.

Later that day Ian McIntosh, a board director of Samuel Montagu, met Maxwell at Maxwell House in London. Maxwell told him that some money had already been paid back and some was going to stay in gilts — government bonds — as an investment.

McIntosh says that Montagu then "kept a dialogue" with the MGN directors as they tried to track down documentation. No money was recovered, however, and on Maxwell's death it emerged that a further £50m had gone missing.

Montagu says: "There's nothing more we could have done to protect the Mirror. It was a sound business. A manager's got to be allowed to manage. If we thought Maxwell should have been locked up we would have had no business listing the Mirror."

Another missed opportunity came between April and July 1991, starting around the time of the MGN flotation. Over that period orders were placed for around £300m of MCC and MGN shares. It

is now clear that this was a huge, hidden scheme to prop up the shares of Maxwell's two public companies.

The scheme was essential to Maxwell's protracted survival. He needed to support the share price because he had pledged his own shares in MCC and MGN — his controlling interest — to the banks to raise loans for the private companies. If the value of the shares fell too far, the banks would call in the loans and the private side would crash.

Many of the share deals were carried out through Goldman Sachs, the blue-chip US stockbroker. Goldman Sachs was told by Maxwell that the Liechtenstein and Swiss trusts buying the shares were entirely independent of him. Goldman Sachs says it acted properly.

When the empire finally collapsed Maxwell's private companies had taken so much money from the rest of the empire that the pension funds were unable to keep up payments to the pensioners and MCC was pushed into administration under insolvency laws, to be dissected and sold in pieces. MGN is the only part that remains alive, although weakened.

At the Sunday night meeting of the banks and accountants on December 3 when the scale of the fraud was exposed for the first time an "audible gasp" went round the table. Several bank directors left early telling the others that they had lost their jobs.

Imro's own internal investigation has concluded that it should have singled out problematic members of Imro for special attention.

But not much else has changed. Coopers is still the auditor for MGN. The Serious Fraud Office is still investigating the support scheme, but will not be bringing charges against Goldman Sachs. If there is any criminal trial, Goldman staff may well be called as witnesses for the prosecution to give evidence against those charged.

Even as his empire was slipping from his grasp, Maxwell who never lacked bravado — could still take a joke against himself. In the spring of 1991 a banker was talking on the telephone to Maxwell. "I'm going to give up being chairman, and just meet presidents, and live on my boat in New York," Maxwell told him. "Oh look, there's a pig going past my window," the executive replied. "Is it a pink one?" Maxwell boomed.

Maxwell sat at his desk in his 60-foot long office and signed over £75m of his pensioners' money to himself



The Financial Times has interviewed more than 150 people in 13 countries. The team led by Bronwen Maddox included: in London: Jimmy Burns, Raymond Snoddy, Robert Fenton, Andrew Jack, Norma Cohen, Richard Gourtay, Daniel Green; in Germany: Hugh Gormley; in Liechtenstein: Ian Rodger; in Moscow: Layla Boulton; in New York: Alan Friedman.

TOMORROW PART 2

Sins of the father

Transfer of Maxwell funds under scrutiny

By Alan Friedman
in New York

INVESTIGATORS on both sides of the Atlantic are trying to discover if Maxwell group pension funds were included in the transfer of more than \$200m last year from Maxwell private and public companies to the Daily News, the New York newspaper owned by the late Mr Robert Maxwell.

The inquiry is related to claims filed in the New York bankruptcy court seeking the recovery of \$210.4m of funds allegedly transferred to Daily News accounts at the Chase Manhattan bank.

The Daily News has denied any wrongdoing and Mr Marc Kirschner, a lawyer for The News, yesterday called the newspaper "an innocent pawn in this thing".

Conversations with two executives involved in some of the fund transfers suggest an atmosphere of confusion and mystery in New York about both the sources and destination of the money, just two weeks before Mr Maxwell's death last November 5.

The executives have told the FT that in the space of a few days, during a visit by Mr Max-

well to New York that began on October 22, 1991, at least \$200m of money arrived at the Daily News accounts from Mirror Group Newspapers (MGN) in London and was ordered by Mr Maxwell to be sent on to a number of US and overseas banks.

Court records show the \$200m came from an MGN loan from the London office of Bankers Trust, the US bank. Court documents also show that the \$210.4m of claims filed against the Daily News include:

• A claim by MGN for \$90.5m, consisting of the \$68m loan plus interest, and a further claim for \$22.2m of funds that may have come from MGN. A third claim, of \$17m, relates to a transfer made by MGN's Racing Times subsidiary in the US to the Daily News.

• Four separate claims made by Arthur Andersen, the administrators of Maxwell private companies, totalling \$94m. The largest of these are a \$64.2m claim on behalf of Robert Maxwell Group PLC and a \$29.8m claim on behalf of London and Bishopsgate Group Limited.

Mr George White, a former managing director of Sporting Life - the MGN racing news-

paper - who served as president of MGN's Racing Times in the US between April 1991 and February 1992, recalled being disturbed because "the money was coming from weird places. I raised the question in London as to why we at Racing Times weren't getting our money directly from the Mirror Group. I was told not to ask, that it was anybody's guess," Mr White added.

Mr White said that Mr Maxwell personally co-ordinated a number of fund transfers, often asking newcomers to execute his wishes.

"He would always make use of the newest people. They would be less questioning. They hadn't become aware of his tricks. It all fitted in with the old man's strategy of keeping people in the dark."

It remains unclear whether some of the more than \$200m being investigated included \$68m that Mr Maxwell received from the Tribune Group in Chicago as part of his Spring 1991 deal to acquire the Daily News. Some of the funds transferred through the New York accounts of the Daily News were used to pay various debts incurred by Maxwell companies.

Labour faced 'negative attitude' in election

By Ivo Dawney

LABOUR'S much-awaited analysis of its general election defeat has concluded that the campaign was lost due to its failure to project a vision of the future and a "very negative" attitude towards the party that extended even to its own supporters.

The confidential report, drawn up by Mr Larry Whitty, the general secretary will be debated by the National Executive Committee tomorrow.

Its conclusions appear to reverse the adage that "governments lose elections, oppositions do not win them". It suggests it was the growing impression that Labour might indeed win that drove thousands of undecided voters into the Conservative camp.

Mr Whitty said Labour was seen as "a party of the past and one which holds back aspirations and tends to turn the clock back". While that was encouraged by the Tory tabloid press, some responsibility must be attributed to the tone of Labour policy which "reflects a failure to project a strong enough forward and modernising vision for Britain".



IRA suspected as London sustains further bomb blast

British police stepped up their investigations yesterday into an alleged mainland bombing campaign by the Irish Republican Army (IRA) after a car bomb exploded in central London.

Police suspect the IRA was responsible for the bomb planted in a hijacked taxi (above), which exploded near Piccadilly Circus shortly after midnight. No-one was hurt in the blast although buildings in surrounding streets were damaged.

It was the first time on the mainland that the IRA had delivered a bomb in a hijacked vehicle, one of its favourite tactics in Northern Ireland.

Tuesday's explosion was the third Irish

bomb attack in London in nine days and highlighted the difficulties security services face in combating the wide variety of tactics employed by terrorists.

Police said Tuesday's 1kg device was left on the back seat of a taxi hired by two men who forced the driver at gunpoint to drive around London's theatre district. They told the driver they were from the IRA before forcing him to drive to a street near Piccadilly, where they said their bags contained a bomb which would explode in 15 minutes, and ran off.

The IRA has used bombs, incendiary devices and mortar bombs to blow up telephone boxes, clubs, shops, mil-

itary buildings and railway stations.

Its most audacious attacks were the 1984 bombing of a Brighton hotel where Mrs Margaret Thatcher, then prime minister, and her cabinet were staying and a February 1991 mortar attack launched from a van parked near Downing Street, site of the prime minister's London office.

Small bombs causing no injuries were placed last week outside London's Royal Festival Hall concert venue and in a litter bin near Parliament.

Police suspect the IRA has two active service units on the British mainland, supplemented by terrorists who slip in and out of mainland Britain undetected.

Senator used in abortive S&L bid

By Alan Friedman

THE late Mr Robert Maxwell used former Republican senator John Tower to seek US government assistance in 1988 for an aborted attempt to acquire 15 insolvent Texas savings and loans institutions, according to a former US bank regulatory official.

Mr Tower, who died in a plane crash last year, was a paid consultant to Mr Maxwell who also served on the board of Macmillan, the publisher owned by the Maxwell Communications Corporation (MCC).

In August 1988, Senator Tower went to see Mr Danny Wall, chairman of the Federal Home Loan Bank Board, the now defunct agency that previously regulated the US savings and loan industry.

The former Texas senator met Mr Wall to argue on behalf of a bid by Mr Maxwell for a group of 15 failing savings and loan institutions that were later declared insolvent, sold as a single package and renamed the Bluebonnet Savings Bank.

"Senator Tower came in to see me on August 2, 1988 to say he was representing Mr Maxwell. In the end we received a

letter saying Mr Maxwell was no longer interested," Mr Wall said.

A Congressional investigator told the FT that "Maxwell hired Tower to try and grease the savings and loan deal" because of his political clout. But Mr Wall said he saw "nothing nefarious" in Mr Tower's approach on Mr Maxwell's behalf.

Mr Tower left the US Senate in 1985 and was later appointed by the Reagan Administration to head the panel investigating the Iran-Contra scandal. After leaving the Senate Mr Tower had a series of business ties to Mr Maxwell, for whom he acted as a paid consultant.

In April 1989 Mr Tower was named by Mr Maxwell to the board of directors of Macmillan. Mr Maxwell also paid the former Senator to serve as chairman of two Macmillan subsidiaries - Pergamon Brasey International Defence Publications, a publisher, and the Armed Forces Journal, a monthly magazine.

The Macmillan appointment came just a month after the US Senate rejected President George Bush's nomination of Mr Tower as Secretary of Defence.

Tube line extension plan likely to collapse

By Richard Tomkins,
Transport Correspondent

PLANS to extend London Underground's Jubilee Line to the London Docklands redevelopment zone looked on the brink of collapse last night as Mr John MacGregor, transport secretary, ruled out the possibility of government intervention to save the line.

Mr MacGregor made it clear he was not prepared to let London Underground start work on the £1.7bn extension unless the private sector contributed the money originally promised by Olympia & York, the developers of Canary Wharf, now in administrative receivership.

"As I have made clear, we need £100m in cash during the construction period: that is what was promised, and no public funds are available in replacement," Mr MacGregor said.

Mr MacGregor made his position clear in a reply to the Federation of Civil Engineering Contractors, which had urged him to consider rescinding the private sector contribution so that work on the project could begin.

Olympia & York had agreed to pay £40m towards the line's construction by March 31 this year and another £60m by March 31 next year. It had also promised a further £200m, but this was to be paid in stages over a period of 25 years from the end of the construction period.

Work on the line is due to start now with completion in 1996. If Mr MacGregor's statement is taken literally, it appears to allow for payment of the initial £100m to slip by up to three years, because it would still fall within the construction period.

Car industry chiefs deny scope for price cuts

THERE IS no scope for any general reduction in the price of British cars, leading figures in the motor industry told Mr Michael Heseltine, President of the Board of Trade, yesterday. They said there was no "pot of gold" in their pockets and the public was being misled into believing car prices in Britain were unjustifiably high.

Mr Heseltine met Mr Ian McAllister, chairman of Ford of Britain; Mr William Ebbert, chairman of Vauxhall; Mr Geoffrey Whalen, managing director of Peugeot Talbot; Mr Colin Hope, chairman and chief executive of T&N and president of the Society of Motor Manufacturers and Traders and Sir Hal Miller, SMMT chief executive.

The meeting was held against the background of a recent European Commission report which said that there were differentials of more than 40 per cent in the prices of some car models across European Community markets.

The Commission's competition commissioner, Sir Leon Brittan, has called on car makers to improve price transparency and reduce price differentials. Sir Hal said he and his colleagues had told Mr Heseltine no further probe into prices could be justified.

A recent two-year investigation by the Monopolies and Mergers Commission largely cleared the British motor industry of anti-competitive practices.

Sir Hal said: "The general public has been misled into expecting somehow that car prices will be reduced. You only have to look at the results of car manufacturing companies and their profitability, or the lack of it, to see that is just not possible."

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NEWS: UK

Abolition of National Economic Development Council

Tories defuse political clash

By Philip Stephens,
Political Editor

IT HAD ALL the hallmarks of a classic Majorite compromise. Depending on which camp you asked yesterday, the abolition of the NEDC represented a victory for Mr Norman Lamont's economic liberalism or the foundation stone for Mr Michael Heseltine's promised industrial activism.

In political terms it was a neat way of defusing a potential clash between two of the most powerful figures in the cabinet over how the government should conduct its dialogue with industry.

Mr Lamont, who has long been sceptical about the highly publicised and politicised set-piece discussions in the NEDC

on broad economic strategy, could justly claim that he had abolished the last vestiges of 1960s corporatism.

It was the chancellor who instituted the post-election review of the council's future, in effect pre-empting any move by Mr Heseltine to increase his influence over its deliberations.

The president of the board of trade has long advocated that the sponsorship of the NEDC, under its director general Mr Walter Eltis, should move to the department he took over after the general election. He has also made it clear that henceforth the Department of Trade and Industry (DTI) will adopt a much higher profile in championing the cause of British industry.

Mr Lamont was determined from the outset of the review that it should instead be scrapped, underlining definitively his view that macro-economic policy – and above all the priority given to the defeat of inflation – could no longer be regarded as a legitimate subject for tripartite debate.

But the Labour spokesmen who claimed yesterday that Mr Heseltine had been outflanked by the Treasury were only half-right. With Mr Major brokering negotiations, the great survivor of UK politics made sure that the deal included an enhanced role for the DTI in overseeing the government's contacts with industry.

In a remark that reflected the obvious tensions between

the two figures, Mr Lamont yesterday stressed that only a small number of officials from the National Economic Development Office would be switched to the DTI. Nor could Mr Heseltine expect extra money. The ultimate loser – Mr Eltis – yesterday expressed his regret and disappointment at the decision to head-off a potential cabinet row by closing the NEDC.

Mr Heseltine, however, has already announced he will re-organise the DTI's industrial divisions along sectoral lines. Under plans which he intends to announce next month, more of the department's efforts will be directed towards identifying areas where the government can help specific groups of industries. Mr Heseltine is particularly keen to identify those areas where British companies are weak in competing with overseas rivals so that the government's export assistance can be more closely targeted.

The Treasury, ever suspicious of such policies, will no longer be able to claim that such a strategy would be an unnecessary duplication of the work done by the NEDC.

More broadly, Mr Heseltine is pushing ahead with a strategy designed to give the DTI a much stronger role in co-ordinating across Whitehall policies which affect industry and trade. He is not interested in the classic interventionism of the 1960s and 1970s but he does believe that he can establish himself as industry's champion within the government.



Walter Eltis yesterday: disappointed by decision

There are clear limits to his ambitions – not least the prospect of a tough public spending round in the autumn and the instinctive suspicions of many in the Conservative party about his activist instincts. But some of his friends were feel-

ing confident enough yesterday to remind journalists of the title of the book in which he first advocated a more prominent role for Nedo – Where There's a Will.

Editorial Comment, Page 18

Labour condemns 'vandalism'

BRITAIN'S opposition Labour party yesterday condemned the abolition of the NEDC, claiming it ran against moves in other countries towards a consensus on industrial policy, writes David Owen.

Mr John Smith, Labour "shadow chancellor", said: "It is an act of industrial vandalism. All our most successful competitors encourage rather than frustrate the creation of consensus. All this wretched government can do is abolish the only forum which brings together industry, finance and

unions to discuss solutions." Citing three NEDC reports which Mr Smith said criticised the government on education, electronics and engineering, he said: "The government's reaction to criticism, however constructive, is that the critics are to be eliminated."

The proposals were welcomed by Mr Edward Heath, former prime minister. "Vital discussions between all parts of industry for the future of this country" would be undertaken by the trade and industry secretary, he said.

Mr Alan Williams, former Labour industry minister, branded the announcement as "a smokescreen" to divert attention from the government's reversal of the non-interventionist role for the department of trade and industry it had previously advocated.

Mr Dennis Skinner, the Labour MP, said he would not miss the NEDC. It was time trade union leaders got back to their real jobs, rather than "making with bosses and supping claret."

Britain in brief



NY Names seek appeal over Lloyd's

New York lawyers acting on behalf of dissident US Names, intend to appeal against a US court decision dismissing part of their action against Lloyd's of London.

The case is the biggest of a series of actions brought by US Names who are alleging that Lloyd's breached US securities laws when they were recruited. On Monday Judge Maurice Lasker dismissed proceedings brought by 91 Names against 319 Lloyd's syndicates. The US district court judge ruled that the action could not be brought against the syndicates because under English law they have no legal existence.

Syndicates are annual joint-ventures, formed by Names, the individuals whose capital supports underwriting at the Lloyd's market. Ms Minna Schrag of Prokauer Rose Goetz Mendelsohn, said the Names would appeal. Action against three other classes of defendants – managing agencies, members' agencies and Lloyd's itself – would continue.

UK borrowing put at £3.1bn

Public-sector finances deteriorated by less than expected last month, but economists warned that Britain was still heading for a record deficit this financial year.

The public sector borrowing requirement in May was £3.1bn including privatisation proceeds of £800m mainly from shares in the Scottish electricity companies. This brings the cumulative total of the PSBR since April – the beginning of the financial year – to £6.6bn compared with £5.6bn in the same period last year.

Mr James Barty, UK economist at investment bank Morgan Grenfell, said: "The two monthly figures we have had

so far are on the whole consistent with a PSBR of £3.2bn."

Osman escapes extradition

Mr Lorrain Osman, Britain's longest-serving remand prisoner, has escaped immediate extradition to Hong Kong on multi-million dollar fraud charges.

Home Secretary Kenneth Clarke, who signed an extradition warrant on Monday, agreed not to remove Mr Osman to Hong Kong after his lawyers launched a fresh bid to win his freedom.

They issued proceedings after learning through a tip-off that Mr Clarke had made his order and that the 60-year-old Malaysian banker, now in his seventh year as an unconvicted remand prisoner, was in danger of being flown out of the country. This latest move in a case which is causing growing alarm among MPs will be heard by Lord Justice Woolf next Monday. The judge will consider Mr Osman's record eighth application in seven years to free him.

Bristol bank investigated

The accounts of Deacon Hoare & Co, a small Bristol-based bank which went into liquidation last week, are being investigated for possible irregularities. Mr Peter Rillet, the liquidator appointed by the court from Peat Marwick's Bristol office, confirmed last night that he was looking at movements of money from the bank into other companies which shared some directors.

TUC claims breakthrough

TUC (The Trades Union Congress), the umbrella organisation for most UK unions, has claimed a breakthrough in the eight-year dispute with the government over union membership restrictions at the Government Communications Headquarters (GCHQ).

The TUC said the government had responded to pressure from the International Labour Organisation (ILO) and was reopening talks with civil service unions.



On 2 July, Singapore Airlines introduces its first non-stop service to New York. The exclusive MEGATOP 747 departs Brussels at 10 a.m. every Tuesday, Friday and Saturday and Frankfurt at 8.35 a.m. every Monday, Thursday and Sunday, arriving in New York (JFK) ahead of others and in good time for lunch. So now you can relax all the way to the Big Apple whilst enjoying inflight service even other airlines talk about. SINGAPORE AIRLINES

MANAGEMENT

Paul Cheeseright assesses the Investors in People scheme

Setting standards for the working classes

In 1988, a Royal Commission noted that Britain was suffering from "not merely a deficiency in technical education but...in general intelligence". In the intervening 124 years, governments have made numerous efforts to do something about it. The latest attempt is Investors in People, launched two years ago, but still surrounded in confusion.

Conceived by the National Training Task Force, which advises the government on training, and gestated by the Department of Employment, it is now passing to harassed Training and Enterprise Councils.

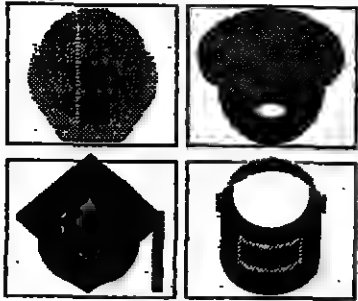
IP - as we must now learn to call it - is a standard which represents, as a Birmingham Tec guide has it, "a benchmark against which employers can measure their progress in developing effective employee training and development policies." The underlying appeal to business of IP is the effect on the bottom line.

"The real pay-back... will come if you look at training in the same way as any other investment. You target it to meet specific business needs," says the official literature. Cynics might claim this is just another injunction to business, longer on rhetoric than on reason.

Certainly the Tec's have no illusion about the size of the task. Underlying IP are targets agreed by government, educators and business that by the year 2000, half of the employed workforce should be qualified to level three of the National Vocational Qualification or its academic equivalent. By 1996, half of the medium-sized and larger organisations in the UK should have reached the IP standard.

To reach it, companies have to follow four principles. They must

make a public commitment to develop all employees to reach specified corporate objectives. They must regularly review all training and development needs and identify the resources for this in their business.



TRAINING ON TRIAL

ness plan. They must act to train employees when they are recruited and subsequently. They should continually evaluate their training and development, revising targets and commitments.

"If we don't do it, we will not be in business in a few years time," suggested one Tec chief executive at a recent IP brainstorming conference in Windsor called by Full Employment UK, a training consul-

tancy. But, as it emerged at this conference, the immediate anguaries are not promising.

IP may be the umbrella under which everything else sits, but it does not yet offer shelter to many companies. The IP standard, unveiled in November 1990, had by May been reached by just 54 companies. In Birmingham, only eight organisations are working towards it. In Manchester, 32 companies out of a possible 36,000 are going through the IP system.

IP has not yet found a place in the training and investment market place. Bill Nicholls, a training specialist at the Engineering Employers Federation says companies display one of three attitudes towards IP. About 90 per cent greet the mention of IP with the question: "I What?" Of the remaining 10 per cent, some look at the standard with enthusiasm because they want a kitemark. Others say they already have a training policy, and they prefer to press on as they are.

Companies which have grasped the training nettle have a variety of ways to win public acclaim. ● They can work for the British Standards Institution's BS5750, which contains a training element. ● They can seek to win a National

Training Award, applications for which have recently been widely advertised by the Department of Employment.

● They can be seen to be taking part in local programmes - Birmingham Tec's Investment for Skills, for example.

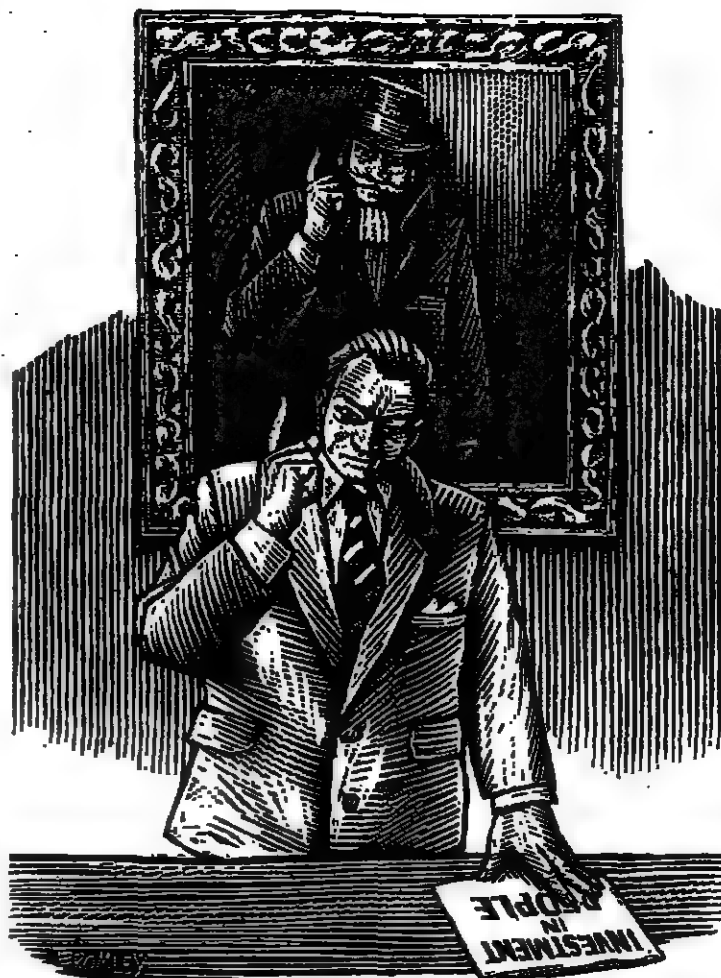
However, there is confusion among companies over which route to take and most Tec's are in no position to offer clarification.

This springs partly from the structure of their budgets. IP is just an add-on to the training budget and one Tec chief executive described it as a product "worked up on the hoof as we have had the job of trying to deliver it".

The scale of effort and funding directed at the sale of IP to recession-hit companies has been highly variable from one Tec to another. The variations imply uncertain priorities.

If, it was suggested at Windsor, nearly 90 per cent of the national workforce at the end of the century is already working, there is a case for putting more of a Tec budget behind IP for the employed, rather than seeking to train the unemployed.

The retort from Tec's in areas of high unemployment, is that care for



the jobless come first; if there is to be stress on IP, there should be separate money for it.

Even if this dilemma is resolved, the Tec's are still confused about how, and to whom, IP should be

marketed. The conference indicated concern about internal Tec staff development: in 1992, few Tec's would be able to reach the IP standard they are concerned to see others adopt.

Power to personnel people

By David Goodhart

Do good personnel policies contribute to corporate profitability? Can human resource management specialists add value in the same way that their colleagues in production, sales or finance do?

This is the Holy Grail of personnel management and researchers from Lancaster University and the University of Wales claim to have found it.

Looking at the performance of 80 UK manufacturing companies (mainly in engineering and electronics) over 10 years, the researchers found that those with more sophisticated human resource management systems had better return on capital.

"Before this research, many companies were believed to benefit from good human resource policies but it was difficult to assess the impact," said Steve Fox of Lancaster University Management School.

Now, for the first time, claims Fox, an "association" between policy and profit has been established.

The researchers took five personnel functions - recruitment and selection, management appraisal, education, performance appraisal, reward and remuneration and company career planning - and looked at four measures of how they were practiced.

The four measures were: how systematically were they conducted; how well integrated with each other; how well integrated with corporate strategy and how meritocratically applied.

They found that financially successful companies scored above average on all four measures. A particularly strong relationship was found between financial success and the integration of personnel policies with corporate strategy.

Is this really a first? Fox says there have been many individual company case studies but no studies that look so systematically at so many companies.

More fundamentally, is the whole project based on a tautology? Well-run companies are generally more successful than badly-run companies and well-run companies are likely to have well-run human resource management policies too.

How back pain can make you lose your marbles



HEALTH CHECK

Mention back pain to a group of managers, and you will set off a deluge of personal horror stories. Anyone who thinks bad backs are reserved for those who make a living moving pianos should think again. According to the journal Spine, more than 80 per cent of people in industrialised countries suffer from back pain at some point in their lives.

The more sedentary you are, the greater the risk of severe back trouble.

Back pain does not just reduce your mobility on the tennis court and up the career ladder, it is also

expensive for your employers. In the US alone, back ailments are the second leading cause for going into hospital (after pregnancy), cost industry \$14bn (£7.6bn) a year and 83m lost working days.

The back is a complicated structure: 33 vertebral bodies, the bony building blocks, are stacked on top of each other.

Between them are rubbery, fluid-filled discs, which cushion the weight of the upper body. Then there are the muscles (roughly 140) and ligaments, which hold the spine erect in a natural, flattened S-curve, the optimum shape for flexibility, weight bearing and shock absorption.

As long as the concave curve in the lower back is preserved, the disc can usually tolerate the com-

pression that comes from the pressure of the body's weight.

Problems begin when you eliminate that inward curve of the lower back by habitually bending forward, thus compressing the disc backwards.

The technological advances of this century - TV, the telephone, computers and cars - have all contributed to the current epidemic of back problems.

All involve the worst possible activity for the back: long-term sitting.

But even if you spend most of your time on your backside, there are ways of avoiding back trouble. ● Regular aerobic exercise is crucial to maintain strength of the back muscles. Brisk walking is ideal. Complement these activities

with some night-time stretching or yoga.

● Get rid of that pot belly and get your weight under control. Added weight distributed up front will only put more strain on the back muscles. The spine gets most of its support from the massive abdominal musculature, not the back muscles themselves. Tone up the abdominal muscles by flexing them while sitting on aircraft or driving.

● Lift objects properly. Perform the "marble test". In the morning, put a marble in your breast pocket. During the day, if the marble rolls out of your pocket, it is because you bent over, instead of squatting to pick something up. Let your legs do the bending. When lifting, keep the object very close to your body.

● In your car or at your desk, sit up and avoid stooping. During the day, tense your abdominal muscles to give them the strength they need to support your back. Make sure your chair supports your lower back well.

● When travelling or shopping, divide the weight of your bags evenly so as not to strain one side more than the other.

● While driving long hauls, keep your knees higher than your pelvis. Maintain the natural curve of your spine by placing a cushion or a rolled-up towel behind your lower back to lend support. Do not twist your body getting in and out of your car. Re-align your back every hour or so by standing, placing your hands in the lower back and bending backwards.

● Sleep on a firm bed, on your side with the top leg bent and bottom leg straight.

● Women should not wear high heels, as they throw the back into an unnatural position.

If despite all this you do develop back pain, there is a whole array of therapies - massage, manipulation, acupuncture, ultrasound, deep heat, traction, shoe inserts, and surgery. The bad news is that none of these is 100 per cent successful. The good news is that most back pain subsides eventually, regardless of approach, with bed rest, aspirin and time.

Dr Michael McGannon

The author is medical director of the Incent Business Health course.

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BUSINESS AND THE ENVIRONMENT

The Environmental Protection Agency's inability to solve the US's pollution problems is losing it the respect of everyone, says Nancy Dunne

Complacency breeds contempt



plausible reasons for not accomplishing anything.

Sanjour talks about one deadline for action after another missed with little notice. Enforcement cases against influential polluters are started, not by the EPA, but by a combination of environmental organisations, the media or local citizens, he said. It often takes years of badgering before the agency will act. When fines are ultimately imposed, they are less than the polluter earned by breaking the law.

Another agency critic, Jerry Taylor, director of natural resource studies at the libertarian Cato Institute, insists that the EPA "wildly mispends its resources" and is entirely driven by politics. "It pursues issues that get them on page one," he said. "If there is a public outcry about something, it jumps and solves the problem whether the science is good or not."

The agency's own independent science advisory board issued a report saying that its most pressing concerns are given the least amount of attention while the most unimportant are given the most, Taylor said.

The EPA itself admits to a "mixed" record of accomplishments, but its critics say the most noteworthy gains have come on the heels of court rulings which required it to act. Although the car and human populations have grown, the air has become cleaner. Substantial progress has been made in phasing out sulphur dioxide emissions, but emissions of nitrogen oxides have grown. Hydrocarbon and carbon monoxide emissions have dropped by 28 per cent and 38 per cent respectively, but 110 urban areas failed to meet the national ozone standards set for 1989.

While many waterways have been cleaned through wastewater treatment and controls on industrial plants, toxic chemicals are a continuing problem. Fish have returned to some lakes and rivers, but they are disappearing from others. Population pressures are increasing the sources of pollution and at the same time leading to increased demand for clean water.

Polluters are now considered not only harmful and irresponsible but criminal, and enforcement has improved. The EPA is now focusing on prevention of pollution; efforts are being made to redesign manufacturing processes, substitute harmful materials for less dangerous ones and recycle wastes.

"Most people in the environmental community would say the EPA is not strong enough," says Blake Early, director of the pollution and toxics programme at the Sierra Club. "But relative to other environmental agencies around the world, the EPA is probably doing a reasonable job."

Green jobs at the top

Leading US companies are paying greater attention to environmental matters through executive-level appointments, according to a survey by Arthur D Little, the international consultants.

Almost half of the top industrial corporations in the US have vice-presidents in charge of environmental affairs, the survey shows, with sectors like electronics and forestry - until recently perceived as low risk in terms of the environment - seeing the greatest increase.

Arthur D Little looked at the top 100 companies in the Fortune 500 index and found that 49 had environmental vice-presidents in 1991, up from 38 the previous year. Of the top 50 corporations, 31 had executives directly responsible for environmental affairs compared with 26 in 1990.

The US forest products industry, facing increasing public pressure concerning issues like deforestation and recycling, saw the greatest increase, all but one of the seven leading forestry products companies in the top 100 had such executives last year compared with only half of such companies in 1990.

Stephen Pottorzycki, director of Arthur D Little's environmental health and safety practice, said that public and government scrutiny of industry was expanding from the oil and chemical sectors. "Only recently have controversies over deforestation, paper recycling and dioxins used in the paper-making process elevated environmental affairs in the minds of some companies in the forest products sector." The electronics sector had been similarly affected by scrutiny of its use of chlorofluorocarbons (CFCs). "Despite the fact that major CFC manufacturing companies have made strides in developing CFC substitutes for the electronics industry, public pressure has caused companies to take very visible steps in their efforts to be environmentally responsible."

Chemical and oil companies in the US have been well represented by environmental affairs executives for the past few years, with six of the eight chemical companies in the top 100 having vice-presidents in charge of environmental affairs.

Hilary de Boer

Since the day he took office as administrator of the Environmental Protection Agency in 1989, William Reilly has been caught in the cross-fire between competing enthusiasts. On one side are the environmentalists who see the EPA as inescapably slow at implementing hard-won laws to protect the nation's land, water, and air. On the other is much of the business lobby and the anti-regulatory zealots in the White House, ardently battling a nightmare of costly paperwork and pollution control requirements.

International attention focused on the clash between the adversaries at the Rio Earth Summit, where Reilly sought to save face for Bush, who is finding his claim to be "the environmental president" increasingly ridiculed. A White House leak of a Reilly memo on discussions over a biodiversity treaty killed all chances of compromise.

It was in character for Reilly to attempt a settlement in Rio where the overwhelming sentiment was on the side of the environmentalists. In his years as president of the Conservation Foundation and the World Wildlife Fund, two leading conservation groups, he built a reputation as a conciliator, and he brought to the EPA his bias towards negotiation rather than confrontation.

It is in character for Bush to try to appeal to both sides of the debate, wrapping himself in the flags of environmentalism and anti-regulatory activism at the same time. In the controversy over preserving the Northern Spotted Owl at the expense of logging jobs, he explained his position in typical fashion: "We want to save the little furry feathery guy and all of that, but I don't want to see 40,000 loggers thrown out of work."

Reilly's moderation has disappointed many environmentalists who had hoped for a champion rather than a middleman at the EPA. They believe it is his job to represent environmental causes in the administration's inner councils where business interests are supported by the Energy and Commerce Departments and Vice President Dan Quayle's Council on Competitiveness.

With 17,000 employees - about 15 per cent of whom are political appointees - the EPA has a 22-year track record. Created by Richard Nixon in 1970 when environmentalism was in its infancy as a political force, the agency was a composite of federal regulatory groups welded together to attack the degradation of the nation's resources.

Since then Congress has passed a series of far-reaching laws to protect air and water quality, to control pesticides and toxic substances, and to clean up wastes. However, the regulatory process which has

developed to implement the laws is appallingly complicated.

Usually on the orders of Congress - which has taken to mandating deadlines to speed the rulemaking process along - the EPA proposes a regulation, takes public and other agency comments, holds public hearings and proclaims a final regulation. The rules are challengeable in court, and in the litigious society of the US today, three-quarters of the regulations get challenged. At the very least, the court action adds about 18 months to the process, so that it takes the agency at least two years to create a regulation.

Jim Boward, a former analyst for the Competitive Enterprise Institute, a conservative think tank, says the EPA creates rules which give the agency more power over industry and the US economy than is justified. Legislation requires thousands of pages of regulations and stacks of paperwork; an Eastman-Kodak application for a permit to handle hazardous waste was seven feet tall.

With the need to appear to be

doing something about the economy, the White House deregulators increasingly have been getting the upper hand in disputes with the EPA. Last month, Bush ruled in favour of the Council on Competitiveness to allow companies which buy "emissions allowances" to increase their toxic air pollution by up to 30,000 pounds a year without

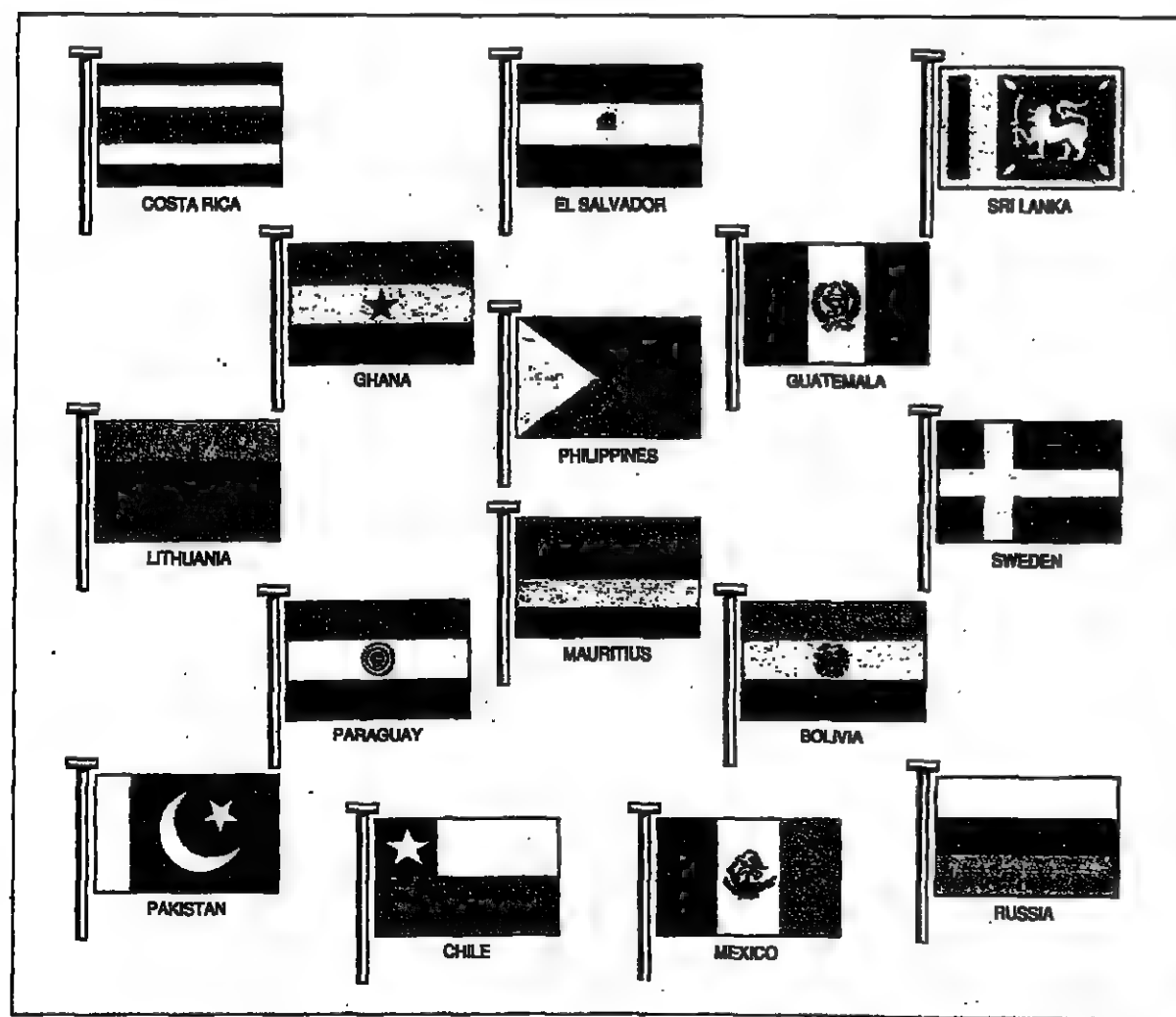
Senator Max Baucus, one of the forces behind the Clean Air Act, in March released a stinging indictment of the administration. Critical regulations had been languishing for months at the White House along with overdue regulations controlling 189 toxic chemicals.

"Rules that implement the pollution control requirements in the Act are being stalled, weakened and quashed while rules that provide exemptions, waivers or bail-outs move quickly"

notifying the public. Rick Hind, legislative director for Greenpeace's toxics campaign, expresses his frustration with an administration which still claims to be environmentally conscious. "Bush will crow about the Clean Air Act, but he can't make up his mind. He wants to be the environmental president but he doesn't want to protect the environment."

are being stalled, weakened and quashed while rules that provide exemptions, waivers or bail-outs move quickly," the senator said.

Even the attempts Reilly makes to push the administration on environment get little appreciation. "Reilly was brought in to put a pretty face on the agency, but lately the EPA has been getting even worse than during the Reagan



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INDIA 1992

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MADEIRA

Wednesday June 17 1992

Embroiderers get the
needle; New image for an
old favourite Page 3

Madeira is riding the crest of an expanding economy. Development has been boosted by the expansion of tourism and by Portugal's membership of the European Community which has showered the islands — one of Europe's poorest regions — with aid. Patrick Blum reports

Better times on the way

MADEIRA, a small group of islands in the Atlantic some 900km south of Europe, known for its natural beauty and a sleepy lifestyle is buzzing with activity.

A visitor returning after several years' absence may be surprised by the loss of tranquillity in Funchal, the regional capital, as construction workers hammer away at roads and buildings and rush-hour traffic chokes up the city centre, but for most Madeirans these are signs of better times.

After several decades of near-isolation and grinding poverty, life in Madeira is improving noticeably and expectations have risen. Madeirans are still poor by European standards — per capita income in Madeira is less than 30 per cent of the EC average and only 60 per cent of that on the Portuguese mainland — but living conditions are better than they were a generation ago when emigration was the only alternative for many Madeirans looking for jobs and a better life.

About 1m emigrants of Madeiran descent live abroad, roughly four times the islands' current population of 263,000. Today, emigration has stopped, and some Madeirans have returned, wealthier than when

they or their parents left, to start up new businesses. Unemployment has declined to 4.8 per cent, though under-employment remains widespread in traditional industries.

There are several reasons for the change. The 1974 revolution in Portugal, of which Madeira is a distant region, brought for the first time a significant measure of autonomy to the islands, and local politicians were quick to grasp the new opportunities.

Relations with Lisbon may be strained at times by Madeira's capacity to make a nuisance of itself, but the fiercest crusade launched by Mr Alberto João Jardim, Madeira's somewhat eccentric but astute president, in defence of the islands' interests has paid off. Madeira today runs much of its own affairs, it has its own elected assembly, and the regional government can spend its tax revenue as it sees fit.

Economic development was boosted, first by the expansion of tourism, then by Portugal's membership of the European Community which has showered Madeira — one of Europe's poorest regions — with aid.

Tourism, now the islands' most important source of revenue, expanded rapidly in the



Funchal: once known for its sleepy lifestyle, the regional capital is now buzzing with activity

Picture: Alison McKinnon

1970s and 1980s — between 1976 and 1991 the number of visitors more than doubled. The islands' somewhat old-fashioned image and its lack of beaches helped to avoid the pitfalls of over-development and mass tourism, but the industry created thousands of new jobs and demand for new services.

Then, as an autonomous region of Portugal, Madeira benefited considerably from the economic boom that followed Portugal's entry into the Community in 1986.

Whether vision or chance was behind the decision to keep Madeira within the EC — unlike the Canaries which stayed outside — no-one doubts it was the right choice.

"The European Community has played an important role in our development, and it is perhaps the most important factor for our future," says Mr Miguel de Sousa, regional vice-president responsible for the economy.

The regional government has proved particularly adept at ensuring that Madeira was not

and is not forgotten in Brussels or Lisbon when budgets are drawn up. According to Madeiran statistics, the EC has allocated through a multitude of programmes more than Esc55bn for Madeira for the period 1986-93. This is roughly equivalent to Madeira's total gross domestic product for one year.

The impact of EC aid is visible in new infrastructures, health care provisions and improved training and education — a new university and research centre are being established with EC support — though illiteracy at 20 per cent of the population is still a serious problem even if it affects mainly older generations of Madeirans.

Moreover, a large proportion of EC-related investments have yet to be made, and the next few years will see development accelerate. That help will be vitally important as many of Madeira's traditional activities are declining or face an uncertain future as international competition intensifies. The completion of Europe's inter-

nal market by 1993 poses an additional challenge to Madeira.

Agriculture is the second most important activity, employing 21 per cent of the workforce, but it is inefficient and hampered by difficult terrain — only one third of the land can be cultivated. Bananas are the main crop, contributing 45 per cent of the value of exports, but Madeira faces increasing competition from producers outside the EC. The area under banana cultivation is to be cut back, and quality raised in an effort to safeguard the crop's future. "We can't stop producing bananas. If we stopped now, we would become a desert," says Mr de Sousa.

Madeira's famous fortified wine — not all of which is sweet — still accounts for almost 20 per cent of exports, but it is facing increasingly difficult market conditions in spite of attempts to promote it as an upmarket drink such as port.

To overcome these drawbacks, the government is

encouraging diversification into market gardening produce, other tropical fruit and exotic flowers, but in the long run agriculture is likely to lose more ground to newer industries.

Traditional industries are also facing difficult times. Madeira embroidery is renowned for its quality, but it has become dependent on Italy as its principal market, and even there, cheaper imports from China are undermining the future of Madeiran exports. Many believe the industry's survival is at stake as fewer people are willing to do the painstaking and poorly paid work involved, and as markets are undercut by the arrival of cheaper, if less elaborate, products from other sources.

To compensate for the decline of traditional industries, the government is placing high hopes on tourism and the service industries, and on transforming Madeira into an international business centre. After several years of gestation, and slow beginnings, the offshore financial and services



KEY FACTS

Area: 795 sq km consisting of four islands Madeira and Porto Santo (both inhabited) and Ilhas Desertas and Salvagens (uninhabited)
Climate: Temperate. Warm summers (average temperature 21 deg centigrade) and mild winters (average 16 deg centigrade)
Name: Autonomous Region of Madeira (part of Portugal)
Population: 263,000 (1991)
Labour force: 129,900 (1991), of which primary sector 21.5 per cent, secondary sector 30 per cent, tertiary sector (48.4 per cent)
Unemployment: 4.8 per cent (1991)
Inflation: 9 per cent (1991)
GDP: Close to Esc100bn (government source)
Government: Social Democratic Party Led by Mr Alberto Joao Jardim, president
Currency: Escudo
Average exchange rate (five months to May 31, 1992): \$ = Esc246.727, £ = Esc136.99

centre is finally taking off with 21 banks and more than 500 companies licensed to operate. The growth of a new industrial free trade zone in Canical, on the island's south-eastern coast, has been slower, with only 10 companies licensed.

A new deep sea port at the site of the free zone will be completed in September, and work on modernising and expanding the international airport less than 10km away is due to begin later this year and to be completed by 1995. Along with other improvements to infrastructure and telecommunications, this should increase Madeira's attraction for companies.

By bringing new industries to Madeira, the free zone is seen as a potentially important source of new jobs. It will also reduce pressure on Funchal which is fast becoming overcrowded and help to promote development in the eastern part of the island.

But tourism will remain the most important activity. Its development will have to be carefully controlled if Madeira

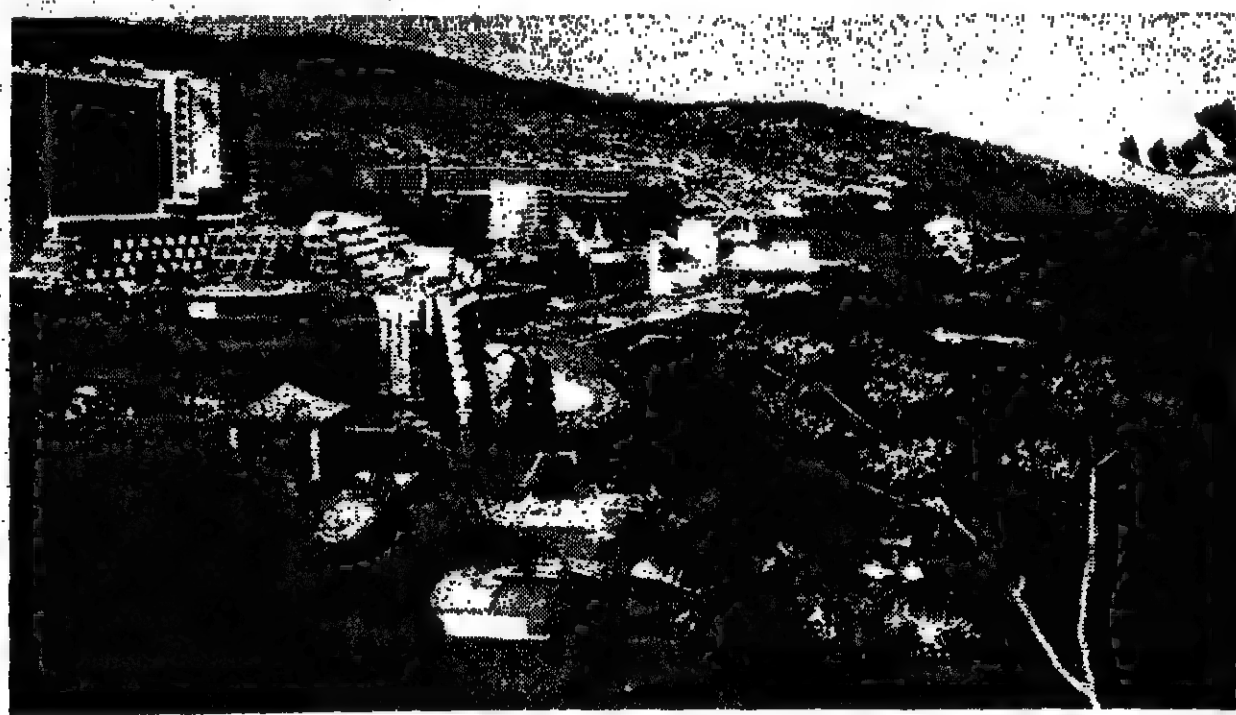
is to retain its attraction as a mid-market destination for those looking for quiet holidays in an attractive natural environment.

Some diversification to encourage visitors in the low summer season, and conference-related travel, may also help, though again, it will need to be carefully thought out so as not to clash with maintaining Madeira's traditional clientele.

The future is open, and Madeira is in the fortunate position of being able to make its choices now as it rides the crest of an expanding economy.

Elections to the regional assembly are due in October and Mr Jardim's social democratic party is expected to increase its majority further. This gives the present team a unique opportunity to decide which way Madeira will go.

Mr de Sousa says: "This decade will be a crucial one for Madeira. At the end of it we will not be rich, but the most important things will have been done. I'm optimistic."



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MADEIRA 2

Patrick Blum traces the EC connection

New work opportunities for the young

YOUNG women watch assiduously as a chef prepares the pastry for a traditional Madeira cake - a heavier, richer and far nicer sweet than the bland imitation sold in British supermarkets under that name.

The large kitchen is spotless with an array of modern ovens and working tables and a full range of cooking utensils. The students who listen so attentively are on a cookery course subsidised by the European Community. When the course is over they will take up a job in one of the island's hotels or restaurants. In the not-so-distant past they would probably have remained at home in a small village and done needlework at low rates of pay. Choices were limited, especially for women.

But all that has changed. EC membership and a generous dose of EC funds have helped to create new opportunities for most of Madeira's young people as well as to help to transform the island. Still poor by European standards, the island's economy is growing rapidly.

The scale of the change is striking. New roads, bridges, clinics and schools have been built or are under construction, new services and new jobs have helped to broaden choice for most Madeirans, especially for the young. Officials say emigration has stopped, and Madeira society is slowly opening up.

"The European Community is perhaps the most important factor for our future. All our [new] infrastructures have been made with EC support. With-

out that support we could not have done it," says Mr Miguel de Sousa, vice-president of the Madeiran regional government.

Madiera is benefiting from so many different EC programmes that it is almost impossible to assess exactly the amounts involved, but according to Mr de Sousa, Madeira will receive about Esc50bn (\$375m) in EC aid in the period 1990-93, an investment representing more than 10 per cent of its annual gross domestic product during the four years.

This includes a special EC multi-fund programme - known as Pop-Madeira - for the four-year period, under which Madeira will receive EC aid of Esc219m (\$167m) towards investments totalling Esc151m. The programme is divided into eight sub-programmes with Community support ranging from 67 per cent to 75 per cent of total investments - the highest ratio of EC support in the Community due to Madeira's classification as a peripheral region with special development needs. Projects are aimed at developing infrastructures, tourism, energy resources, communications, transport, social and health services, modernising agriculture, fisheries and industry, providing training and protecting the environment.

It does not include additional EC support for specific projects such as the necessary modernisation and expansion of the international airport which is expected to cost around Esc80bn at 1991



Students watch a master chef at work

prices, with the EC providing 75 per cent of the finance.

Mr de Sousa says the level of execution of EC-backed projects so far is close to 100 per cent.

As the economy is being modernised, old traditional industries are giving way to new ones, and preparing a new workforce or retraining older workers takes on added urgency. This is an area where EC help is also playing an important role. Professional training is 100 per cent EC-funded, and this has encouraged some companies to set up in Madeira. Training is carried out either at the workplace or at the Centro Regional de Formacao Profissional (CRFP), set on a hill overlooking Fun-

chal. Mr Carlos Estudante, director, says: "We have low unemployment of around 4.8 per cent, but we have a very young population. Education and training are very important for us."

The centre has several workshops, classrooms, as well as the kitchen where students were learning how to bake cakes. Some students live in, others come daily, depending on their courses which can last three years.

Twice a year, EC officials visit Madeira to check on the development of training programmes which have been allocated Esc5.1bn (\$39m) from its social fund for the period 1990-93. The regional government will contribute close to Esc3bn bringing total planned expenditure on training to around Esc8bn for the period. Over 18,000 trainees representing almost 14 per cent of the present workforce of 130,000 will have benefited from EC-supported training programmes by the end of 1993.

But the centre not only provides courses in a wide variety of subjects from cookery to industrial design and computing. It is also responsible for supervising in-house training programmes carried out by companies. Inspectors check that EC funds given for training are properly used, and that apprentices and trainees are given appropriate formation. Mr Estudante says: "We want to make sure the training is of the right quality and that it creates real jobs for Madeirans, otherwise it would be wasted."



The farms consist of terraced steps built up the mountainside

Agriculture is an important activity, says Alison Maitland

Farmers have an uphill struggle on the slopes

WHEN Portuguese navigators first set eyes on Madeira in 1419, they found an island covered in dense forest. Fires were lit to clear the land for cultivation and legend has it that the island burned for seven years.

Today the regional government of Madeira - the word means wood in Portuguese - plans to extend what remains of the ancient forest by replanting it with species of laurel and mahogany found only there and in the Canaries and the former Portuguese colony of Cape Verde.

Under a four-year forestry programme worth Esc1.5bn, to which the European Community will contribute, the authorities aim to buy up small woodland holdings to protect saplings from grazing sheep, stop soil erosion and stamp out fires that are often started as a result of quercus.

The programme is just one aspect of the government's efforts to make more efficient use of the land and improve the competitiveness of Madeira's main exports.

Agriculture is literally an uphill struggle. Madeira, the largest island in an archipelago, is the summit of a mountain range which erupted from the sea bed, its highest point 1,861 metres above sea level. Fishing is unproductive because the waters are too deep, so Madeirans concentrate on the land, exploiting its fertile combination of volcanic soil and wood ash. The farms consist of terraced steps built up the mountainside to the sheer rock face or to the trees that crown the summit.

The terraces are kept in place with neat, grey stone walls and the land is irrigated by a network of more than 1,000km of *levadas*, or channels, which bring water from the wet north to the drier south. Cows live in small sheds because the land is too steep and too precious to let them graze. Vegetables are grown underneath vines in winter to double the capacity of the plots. And on the most precipitous slopes farmers descend with ropes to tend their vines.

Once dominating the economy, agriculture is now the island's second most important activity, contributing 13 per cent of GDP in 1986, the latest available figure. Some 22 per cent of the workforce was engaged in agriculture last year, down from 36 per cent 20

years ago. Bananas, the main crop, account for about 45 per cent of exports, followed by Madeira's famous sweet wine, with 15-20 per cent.

Production remains highly inefficient. Over 80 per cent of the farms are less than half a hectare in size, and many are dispersed, making economies of scale difficult. About 20 per cent of the population is illiterate, mainly in rural areas, and young people have found jobs in the service industries around Funchal. Farming methods are often out of date.

To add to their problems, rural Madeirans now face the threat of competition to their main export, the island sells 40,000 tonnes of bananas to mainland Portugal each year. This is tiny in terms of the European market - indeed, it meets less than half the mainland's needs - but vital to the small island.

In April, the European Commission proposed an EC-wide quota on imports of much cheaper "dollar bananas" from Latin America, instead of the tariffs required by the Gatt. This protective measure requires a waiver of trade rules from the EC's partners in Gatt, which is likely to be opposed by producers in Latin America and the US multinationals which operate there.

If the quota plan goes ahead, it will give EC banana producers such as Madeira and the French Caribbean islands a breathing space to adapt to competition.

Madiera's agriculture secretary, Mr José Pereira de Gouveia, says he is confident and worried about the future - confident the EC will stand by its treaty obligations to protect Madeira's market and will take account of the peculiar circumstances, worried because "we have a lot to do to improve the quality of our bananas".

The government plans to

reduce the land used for banana production from 1,700ha to 1,200ha over the next four years, cutting output to 30,000 tonnes a year. At the same time, irrigation will be more carefully controlled and taller plants producing bigger bunches will be introduced. A marketing effort will be launched, emphasising the "natural" methods of irrigation and low use of chemicals.

Sugar cane, the source of Madeira's past prosperity, became uneconomic and has virtually died out. However, Mr Pereira de Gouveia rules out abandoning banana production. "We can reduce the amount of land," he says. "But it's impossible for us to have a substitute for bananas."

Indeed, he hopes that the small, sweet Madeira banana may one day find its way into the wider European market. Meanwhile, diversification of agriculture will continue apace. The 500ha released from banana production will be used to satisfy local and tourist demand for greenhouse products such as tomatoes and lettuce - Madeira has to import many of its vegetables as well as meat, cereals and milk.

Exotic flowers are now being grown for export and the tourist market. Orchids and streptococcus, or Bird of Paradise flowers, can be found in hotel lobbies, packed ready for the flight home. Exotic fruits such as mango, custard apples and papaya are being grown in greater quantities.

Restructuring requires money, and here too there is a struggle, this time with Lisbon. Under its 1989-1993 agricultural programme, Madeira was due to receive Esc5.3bn, 75 per cent from the EC and 25 per cent from Lisbon. But the EC money depends on Lisbon paying up, and Mr Pereira de Gouveia says only 14 per cent of the total has been forthcoming.

Tourism is the islands' leading source of revenue

A balmy resort off the beaten track

MADEIRA'S natural beauty, temperate climate and lack of crime are its greatest attractions, according to tourists questioned in a recent survey carried out for the regional government.

What spoiled things, they said, was the heavy traffic, noise and pollution in the capital, Funchal, where the holiday hotels are concentrated.

At Reid's, the palatial 101-year-old hotel that caters to the top end of the tourist market, a related concern is frequently expressed. "What guests don't like is all this building work," says Mr Peter Späth, the hotel's German-born general manager. "They have seen other examples like the Canaries and Torremolinos, and they're scared it will become the same here."

These two complaints epitomise the difficulty facing Madeira's tourist industry: how to achieve further growth without harming the island's natural assets and antagonising the very segment of the market on which tourism depends most heavily.

The majority of tourists are middle-aged or elderly people from Britain, Germany and Scandinavia, who escape the north European winter for the tranquillity and balmy temperatures of an Atlantic island lying 400 miles west of

Morocco. A good proportion come back again and again.

Madiera has attracted tourists for 500 years, building its reputation in the last century as a health resort for Europe's wealthy and titled. At first they came on ocean liners, later on flying boats, until the opening of the airport at Funchal in 1964 put the island on the modern tourist map.

It has so far avoided the mass market - there are, for example, only 15,000 hotel beds compared with nearly 200,000 in the Canaries, and they are concentrated in four- and five-star hotels. But tourism is profitable and the industry is expanding fast. It has become Madeira's leading source of revenue, contributing 23 per cent of GDP and employing about a fifth of the workforce directly and indirectly.

Today, Madiera depends on four operators for nearly 70 per cent of its market. The change is not to every islander's taste. "We're even getting tourists who bring their own food," sniffs an elderly expatriate.

In the past few years, many summer visitors have begun to arrive from Portugal, Spain, Italy and France. The low season is confined to May and June, and international conferences are being encouraged to take up the slack.

About 470,000 visitors are

expected this year, the same number as last year, when Madiera benefited from an extra influx of tourists scared away from the Mediterranean by the Gulf war.

The success of the industry inevitably suggests further growth. Demand is reflected in the 75 per cent occupancy rate in Madiera's hotels. Aging populations in Europe and America mean more, better-off customers with time on their hands, and Madiera has a particularly young population available to serve them.

But the government is aware of the dangers of rapid development. "The quality of the environment will be important," says Mr Miguel de Sousa, vice-president in charge of the economy. "People will seek quality. If Madiera is successful, it will be on that basis."

The plan is therefore to limit the increase in accommodation so that the island has a maximum of 22,000 beds by the end of the century and to set guidelines for new developments. Mr Carlos Alberto Silva, director of tourism, admits that Madiera has not been strict enough with developers in the past. "Now we're making new investments more sensitive, using roofs with tiles to keep the local character," he says.

High-rise concrete hotels are still springing up in and around Funchal, but there are examples of more harmonious building, such as the 38 apartments and six town houses that comprise the luxurious Reid's Gardens development, with red-tiled roofs and architecture which blends with the



Funchal landmark: the casino building has a distinctive design

famous hotel on the promenade above.

The government is encouraging new, smaller hotels and guesthouses in the west of the island. A highway between Funchal and Ribeira Brava, 40 km to the west, is due to be finished at the end of 1994. It will cut the journey from half an hour to 10 minutes and bring the countryside to the city, says Mr Silva. It will also ease the congestion in Funchal, where half the island's 250,000 people live.

Another important development will be the 1,000-metre extension of the airport runway, due to be completed in 1996 or 1997. This will allow intercontinental flights, enabling the island to promote itself in the US and Japan, and in South America, where many Madeiran emigrants live.

Few young families come to Madiera because it has no sandy beaches. But there is a 5km beach on Porto Santo, an hour and half's boat ride or 15 minutes' flight away. The number of beds there has doubled to 200 in the past three years, and further expansion is planned, up to a maximum of 2,500 beds, in the hope that four operators will begin to sell package holidays there - the island, although otherwise

undeveloped, has a 3,000 metre runway.

The lack of beaches on Madiera has encouraged the industry to develop other outdoor activities and niche markets. Deep sea fishing and diving is becoming popular. Two new golf courses, of 18 and 27 holes, are under construction outside Funchal. Up to 30 different walks are available along the irrigation channels, or *levadas*, that criss-cross the mountains. For the business market, a 1,500-capacity conference centre is due to open in two years' time outside Funchal.

So far there has been little foreign investment, but some of the big international hotel chains are beginning to show an interest.

All this bodes well for the industry, though not in every case for the environment. Some islanders and long-standing visitors fear that Madiera's beauty will be ruined by tourism.

Others are more optimistic, believing that the island's cliff-lined coasts and rugged, inhospitable interior will prove their own best defence against the excesses of man.

Alison Maitland

Profile: DIONISIO PESTANA

Hotelier caters for tourists

DIONISIO PESTANA, like his father Manuel, has an instinct for a good business venture, especially if it involves breaking new ground.

Imagination and hard-nosed management have helped make him one of Madeira's leading entrepreneurs. His Group Pestana, with net assets of about Esc5m in tourism, property, air travel and offshore activities, is the island's biggest. By his account, it has also become Portugal's largest hotel group in terms of assets.

Mr Pestana, 40, was brought up in South Africa and only discovered his ancestral homeland in his 20s. His father emigrated to Mozambique nearly 50 years ago in search of a better life. He built up property interests in southern Africa, and then, in 1968, spotted Madiera's tourism potential, buying a hotel in Funchal which was rebuilt as the group's flagship, the Carlton. His son, armed with a business degree from Natal University, visited Madiera on a working holiday in 1978. He never looked back.

It was just two years after the Portuguese revolution, and this gave the young outsider an edge. "The potential was so great," he says. "We were really enthusiastic about doing things and buying, and the Portuguese were very conservative and afraid. They had lost confidence completely."



Dionisio Pestana: spotted the island's tourism potential

In those days, bricks had to be brought from the mainland, and the island had little infrastructure. "It took four years to build," he says. "The progress since then has been like day and night. Today we can build faster than on the mainland. We're building a 200-room hotel in one year."

As well as the Carlton, the group owns the five-star Casino Park Hotel and the concession for the adjacent casino, designed by the Brazilian architect Oscar Niemeyer. It has built timeshare and freehold apartments and in 1988 acquired 20 per cent of the Portuguese charter airline, Air Atlantic.

That year the group also took the unusual step for a Madeiran business of investing on the mainland, buying 25 per cent of the Salvor Group, which has five hotels in the Algarve.

Current projects include an 800-bed hotel in an 18th century palace in Lisbon, to be opened in 1994, a smaller resort hotel on the Estoril peninsula close to the capital, and three hotels in Madiera. "If all goes well, we'll open an hotel every year for the next five years," says Mr Pestana. "That would double our capacity."

The idea behind the mainland investments is to market a "Pestana package" to tour operators, giving credits for all the group's hotels so that holidaymakers can spend time in Lisbon and the Algarve, as well as in Madiera.

Mr Pestana's success, and the ease with which he has been able to develop, especially in the much sought-after waterfront zones of Madiera, has not made him unsavory popular.

With tourism now the island's mainstay, the industry

is debating where best to focus next. Mr Pestana voices the dilemma: "Madiera used to be a winter resort. But summer is the best time, with late sunsets and the youth back here from university. We need to capitalise on that."

That means more night entertainment in the capital. But Funchal is overcrowded, and new hotels should be developed elsewhere on the island. There's the rub. "The more we decentralise," he says, "the less chance we have of creating the entertainment."

To diversify, the group bought 70 per cent of the Madiera Development Company when it was established in 1989 to manage the island's offshore business centre and free trade zone.

That investment gave rise to another Pestana novelty - windmills. Taking advantage of the tax-free environment, and the 50 per cent European Community funding for energy-saving projects, the group plans to build 18 wind machines with a total capacity of 3MW.

The electricity company will buy the energy for the island grid, the group's 11m annual electricity bill should be halved, and Mr Pestana concludes proudly, "the project should pay off in three to five years."

Alison Maitland

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São Francisco - 2.170 m2. This property contains an integral part of the oldest street in Funchal and is adjacent to the Madeira Wine Company's historic wine lodges. A theme development focusing on the Madeira Wine trade, the concept's product mix is: offices, commercial area, restaurants and managed freehold investor apartments.

Madiera - Caniço.

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Porto Santo.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

MADEIRA 3

Vintners hit by the fashion for lighter drinking wines

Old favourite revived

SHAKESPEARE'S hapless Duke of Clarence was drowned in a whole butt of it after being stabbed. George Washington drank a pint a day. It was used to toast the American Declaration of Independence, and the Russian tsars had a fine collection that was recently unearthed when their Communist successors fell from power.

Madeira's potent sweet wine has been known to the world for over four centuries, and its extraordinary powers of longevity have been an enduring source of marvel. Winston Churchill, another devotee, once exclaimed in amazement when he realised the wine he was drinking had been made during Marie Antoinette's lifetime.

These days Madeira has been left on the sidelines by the fashion for lighter drinking wines, and the old-established shippers on the island are fighting to keep their markets and upgrade a product which has lost its cachet.

"There's a great antipathy to fortified wines in the world," says Mr Michael Blandy, chief executive of the Madeira operations of the Blandy group, founded on the island in 1811. "It goes along with the antipathy towards spirits and obviously it's an area of considerable concern for us."

Too small to compete in the international wine market

alone, Blandy's sold a 51 per cent stake in its Madeira Wine Company to Symington's, the leading port wine shippers, in 1989, to take advantage of the latter's strength in distribution and marketing. Blandy's still holds 40 per cent of the company, which sells the leading brands established by British houses - such as Blandy, Cosart Gordon and Leacock - and accounts for 33 per cent of total sales of Madeira.

One of the company's aims is to reduce the proportion of wine sold in bulk. This year bulk sales are expected to amount to 750,000 litres out of a total of 1.4m litres. Most of this goes to France, and a few other European countries, for cooking.

"What we want to do is promote the drinking wine. Selling bulk to the cooking market does quite the opposite," explains Mr Blandy. Following promotion of bottled wine in France, the company expects to sell 65,000 litres there this year.

The once jazzy bottle labels have been redesigned, using refined lettering and sober colours. Production techniques are also being improved, with better filtration of the wine and more sophisticated controls during the unique estufagem, or heating process.

This procedure, which gives the wine its slightly burnt fla-

vour, was developed by accident. The first Madeira grape, the sweet Malmsay, was introduced from Crete in the 15th century by Prince Henry the Navigator.

Around the start of the 18th century, the story goes, a shipload of casks was sent to a British regiment in India, but undelivered. Upon return to Madeira, after the long journey across the Equator and back, it was found that the taste of the wine had actually benefited from the heat and the rolling of the ship. The baking process was simulated on land, first using sunlight and later hot water pipes to keep the wine lodges warm. Fortification began a few years later, when rumours of war kept ships away, and merchants on the island added brandy to preserve their stocks.

At the height of its popularity in the early 19th century, at least 17,000 pipes (of 500 litres each) of Madeira were shipped each year, according to an account by Noel Cassart in André Simon's *Wines of the World*. But the vines were struck down, first by mildew in 1851, and then by *phylloxera*, which hit Europe in 1860. At the turn of this century, an average 5,000 pipes were being shipped a year. Today, sales total a little under 8,000 pipes, or 4m litres, a year.

While production has been



The elegant approach to the Madeira Wine Company lodges

static for a decade, the European Community has played an important role in upgrading quality, funding a programme under the supervision of Madeira's Wine Institute to root out the poorest vines and replace with superior ones in the limited 2,000 hectares available for viticulture.

Under EC rules, too, Madeira may only carry the name of one of "the noble varieties" - Malmsay, Bual, Verdelho and the driest, Sercial - if it contains at least 85 per cent of that grape in the blend.

The main overseas markets

for bottled Madeira are the UK, Scandinavia, Japan, and north America. The wine institute attends all the European wine fairs, and next year will visit the US and Japan.

In its promotional forays to win the world back to fortified wine, the institute has had to contend with a nagging problem over names in the US and in Russia. It won its case in Russia but was unsuccessful in the US where a wine is produced in California's Madeira Valley.

Allison Maitland

The future of the free trade zone looks more positive

Reaching out to the world

WHEN the first phase of development of Madeira's free trade zone and manufacturing park is completed this summer, an important milestone will have been reached in the island's efforts to establish itself as an international business centre.

After three hesitant years during which growth was hampered by bureaucracy and outdated legislation which required almost as much effort to overcome as developing the necessary infrastructure, the future looks more positive. "It's a turning point for us," says Mr Francisco Costa, chairman of the Madeira Development Company (SDM) which is responsible for developing and promoting the trade zone and the offshore financial centre.

Since the offshore centre was established, 21 banks and more than 500 trading and services companies have set up offices in and around Funchal, the regional capital, but the most visible signs of offshore activity can be seen at the free trade zone near Canical, a small town on the south-western coast about 5km from the island's international airport and 20km from Funchal.

Some 38 hectares of rocky hills have been levelled for factories, industrial plots and access roads. A new deep-sea port is starting to take shape, and is set for completion by

September. The port is seen as crucial for the future as it will permit direct shipping in and out of the zone, cutting costs and time involved in transporting goods by road. It will be under private management - an international tender for the management contract will be issued this summer.

With only 10 companies registered for manufacturing so far, growth has been modest, but Mr Costa is convinced conditions are ripe for much faster development. Several companies have recently put in applications to operate in the zone, and he expects many more.

Those already established have come from Portugal, South Africa, Brazil and Hong Kong, attracted by fiscal incentives - no taxes until 2011 - the prospect of European Community subsidies for training, low labour costs, access to EC markets, and political stability. They produce clothes, plastics, cigarettes, jewellery, optical and electrical equipment and food products.

Mr Stanley Lam, of Shengotto Industries of Hong Kong, manager of a clothing factory, says low labour costs, good incentives and Madeira's location between Europe and the US were deciding factors. The factory has 114 employees, including five from Hong Kong, and it exports to the US, Canada and Japan. Access to the European market is limited by textile quotas and the need to buy materials from the EC.

The company would like to expand its production capacity, now at around 60,000 items annually, but this will depend on winning EC approval for an exemption to the quota system as the additional production would be aimed primarily at Europe. All production workers are young women from the nearby towns of Canical and Machico, Madeira's second largest city. "There are no problems finding workers here," Mr Lam says. The company received Esc54m from EC funds for the training.

A few buildings away, the Empresa Madeirense de Tabacos, the local tobacco company which has moved production from Funchal to the zone, produces 38m Portuguese brand cigarettes monthly. Mr Egídio

Andrade, production manager, says the move has helped to raise profits, and has led to a marked improvement in production and work conditions. The factory is spacious if noisy - a new ceiling is to be fitted to dampen the noise - and new equipment has been installed. Mr Andrade says working conditions for the 75 employees - up from 65 in Funchal - are much better than before the move. Employees work a four-day week.

Access to the zone has been improved, and the tunnel on the only road to Canical and Funchal is being widened. By 1996, the airport runway will be extended to 2,800 metres to enable bigger aircraft to land, and to allow air cargo services.

A new international shipping register was established to add to the range of facilities, but its development has been slow because of inadequate legislation. Social security provisions for crews have had to be changed, and other legal problems are expected to be resolved by the summer when a new law comes into force.

Registered ships sail under the Portuguese flag, and according to Portugal's law, at least half of the crew has to be Portuguese, making the register unattractive for most shipowners. The new law will abolish that requirement except for ships calling regularly at Portuguese ports which will have to have 50 per cent of their crew of EC nationality. Until then, the authorities are waiving the requirement on a case-by-case basis. The law will also allow lenders and borrowers to choose the country of jurisdiction applicable for a mortgage.

The offshore banking and service sectors have grown fastest, and the centre has attracted financial institutions and companies from Europe, Latin America and the Far East, as well as from other offshore centres. Mr Costa says he is satisfied with the rate of growth in Madeira's offshore business. "The forecast that offshore centres were set to decline has not materialised. Business has continued to grow."

Patrick Blum

OF ALL offshore activity, banking and services have developed fastest. Though the number of banks is still relatively small - there are 20 banks and one insurance company - they have attracted a considerable volume of business. And if the smiles on most bankers' faces is anything to go by, it has been exceptionally good business.

No-one will say how much is deposited or what is the amount of funds the banks are managing for individuals and private companies, but most bankers agree that the volume of business has been well above their expectations.

Success has brought its own problems. The financial authorities in Lisbon have been concerned that Portuguese resident companies have

used the offshore centre to reduce their tax liabilities. The government is planning legislation to close loopholes for resident companies, but this will not affect non-residents. Nevertheless, the issue has delayed other legislation as well as exacerbating tensions between the Madeiran authorities and the capital on the mainland.

What local banks fear is that the dispute over taxation could undermine efforts to establish the centre internationally, and bankers stress this is a domestic matter that involves only

OFFSHORE FINANCIAL SERVICES

Smiles on the bankers' faces

Portuguese residents. "All these matters about changing the rules are not helpful," says one banker.

For the time being international interest is growing. "We've had lots of inquiries from Latin America, especially Brazil and from eastern Europe," says Mr Lino Bento, operations executive at the offshore branch of Banco Espírito Santo e Comercial de Lisboa (BESCL), Portugal's third largest bank. "For many investors the offshore centre is a door opening on to business oppor-

tunities in Europe," he says. Portugal's decision to bring the escudo into the exchange rate mechanism of the European Monetary System (EMS), has also encouraged investors because it enhances exchange rate stability.

A high proportion of investments also comes from other offshore centres such as Guernsey and the Isle of Man.

"Investors don't want to put all their eggs into one basket, and Portugal's EC membership is an advantage over other locations. Investors tend to start

with small investments at first, increasing them as they become more familiar and confident with Madeira," he says.

Other bankers confirm these trends. "Interest in Madeira is growing, and it is beginning to feature in the international scene," says Mr Anthony Addis, head of international private banking at Banco Comercial Português (BCP).

BCP was the first bank to set up an offshore branch in Madeira more than three years ago, and it claims to have the largest share of the offshore

business. Its business is divided between private and corporate banking, with most deposits from private clients and lending mainly to the corporate sector. Many clients are drawn from Portuguese emigrant communities in Brazil, South Africa and Venezuela.

As with all offshore centres there is always the risk some of the funds may come from illegitimate sources, and Madeira's banks are keen to keep the centre clean. "It's something we discussed (among the banks), because if there is a suspicion of any money-laundering in one bank, all the banks and the system will suffer, so we check carefully all new clients," says Mr Bento.

Patrick Blum

The handicraft industry is in severe difficulties, says Allison Maitland

Embroiderers get the needle

GRETA PHELPS FIGUEIRA, great-grand-niece of the Englishwoman who introduced traditional Madeiran embroidery to the world, is dependent.

"The industry is finishing," she says. "It can't have any future because nobody wants to learn embroidery. The young ones don't want to do it. They get to be kept at home, now they can get jobs in hotels."

Her ancestor, Miss Elizabeth Phelps, the daughter of a wine trader, took samples of the embroidery to London in the 1850s. "I think it was Queen Victoria who gave her a bonload of linen to bring back to have embroidered," says Mrs Phelps Figueira. The word spread, and the cottage industry grew to become one of Madeira's main sources of revenue.

Today, people no longer have time to handwash and iron beautiful embroideries, and "90 per cent of the tourists aren't genuinely interested in buying embroidery," she says. Now 71, she came to the island to marry more than 30 years ago, and she and her husband, Aurelio, still run an embroidery shop, Figueira and Phelps, in Funchal.

Her gloom may not be fully shared by others in the industry, but there is widespread acceptance that Madeira's handicraft industry, which includes tapestry and wickerwork, is in severe difficulties because of its low productivity.

About 30,000 people, or 23 per cent of the workforce, are occupied, mostly part-time, in handicrafts, and they contribute just 5 per cent of GDP. Some 20,000 women do embroidery, often in addition to farmwork. They are paid by the number of embroidery points they sew, and their annual earnings average between Esc300 and Esc120,000, according to the Institute of Embroidery, Tapestry and Handicrafts. A further 1,500 people are employed in facto-



About 20,000 women do embroidery

ries, designing, cutting, washing, ironing and packing the embroidery for sale.

Mr Fernando Sousa Viola runs such a factory near the port in Funchal. He employs 45 people to process embroidery which he buys from 4,000-5,000 women across the island.

In the factory office, hand-written ledgers, creaking wooden floors and frosted glass panelling are reminders of a bygone age, but Mr Sousa Viola has a modern business sense. He saw the writing on the wall 15 years ago and concentrated on high-quality exports for the wealthy, who employ others to look after their fine linen.

He specialises in elaborate tablecloths that can take three or four years to make and cost as much as £2,000 each, and bed linen embroidered with the customer's initials or family crest. His main clients are

in the UK and Germany, though he is hoping for an opening in the US.

The outlook for the industry is not brilliant, he says. "Madeira embroidery will never end, but it will be only for rich people, and the quantity produced will be much less." Government and industry officials suggest that the number employed in embroidery needs to fall by half or even three-quarters.

That is already happening. Many young women prefer the better pay and environment of hotel work. "Embroidery affects the eyes. You sit there and have no contact with people," says Mr Sousa Viola. Even established embroiderers now refuse to work on the most intricate designs.

Traditional export markets are finding cheaper sources. Italy, for example, used to take 75 per cent of the island's embroidery exports, but Chinese competition, which Madeirans say is of lower quality, has reduced that to 70 per cent. Baskets and furniture, which are made from willow without nails or glue, are also being undercut in their main market, the UK, by cheaper Chinese and Polish wickerwork.

Exports of handicrafts still bring in about Esc2.7bn a year, twice the level of purchases by tourists. While counting on growth in tourism, the regional government is also studying ways of improving the export drive, says Mr Fernando Severino Fernandes, president of the handicrafts institute.

The institute, set up in 1978, runs small training programmes for young women in rural areas with a 75 per cent contribution to the cost from the EC Social Fund.

Conditions for the embroiderers have improved. Apart from annual pay increases, they are entitled to health care and a minimum pension at 65 in exchange for 2 per cent of their income. Productivity is encouraged with annual bonuses.

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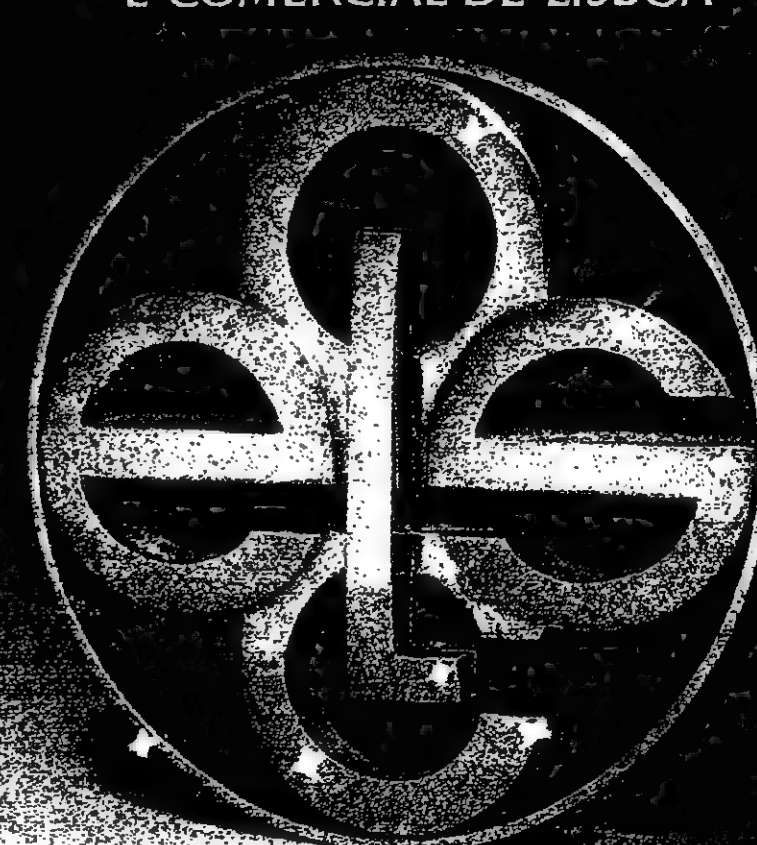
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FT LAW REPORTS

SFO can compel answers

REGINA v DIRECTOR OF THE SERIOUS FRAUD OFFICE, EX PARTE SMITH
House of Lords (Lord Templeman, Lord Bridge of Harwich, Lord Ackner, Lord Lowry, and Lord Mustill)
June 11 1992

THE SFO can compel a person who has been charged with fraud to answer questions and provide information for the purpose of a fraud investigation, and is not required to caution him.

The House of Lords so held when allowing an appeal by the Director of the Serious Fraud Office from a decision of the Divisional Court of the Queen's Bench Division that the respondent, Mr A.P. Smith was not obliged to answer questions in a fraud investigation and must be cautioned first.

LORD MUSTILL said Mr Smith was the chairman and managing director of Wallace Smith Trust Co Ltd.

On April 30 1991, he was charged with being party to carrying on the company's business with intent to defraud creditors. On May 7, he was admitted to bail.

In June, he was served with formal notice by the SFO that he was required to answer questions or furnish information in matters relevant to a fraud investigation.

The notice stated: "Failure without reasonable excuse to comply with these requirements is a criminal offence."

The interview was to take place on June 26.

Mr Smith sought *certiorari* to quash the decision to seek to enforce compliance.

Pursuant to section 67 of the Police and Criminal Evidence Act 1984, the Secretary of State had issued a Code of Practice for the Detention, Treatment and Questioning of Persons by Police Officers.

By paragraph 10 of the Code, a person suspected of an offence must be cautioned before questions were put to him: "You do not have to say anything unless you wish to do so, but what you say may be given in evidence."

By paragraph 16.5, questions might not be put to a person after he had been charged

unless necessary to minimise harm to others or clear up ambiguity, or in the interests of justice. Before they were put he must be cautioned.

By section 2(2) of the Criminal Justice Act 1987, the SFO had power to "require" a person whose affairs were to be investigated to answer questions or furnish information.

By section 2(8), his statement might only be used in evidence against him on a prosecution (a) for making a false or misleading statement, or (b) for some other offence in which he gave evidence inconsistent with the statement.

The expression "right to silence" did not denote a single right, but referred to a disparate group of immunities which differed in nature, origin, incidence and importance, and as to the extent to which they had been encroached by statute. Distinct motives had caused those immunities to become embedded in the law.

The first motive reflected the common view that one person should so far as possible be entitled to tell another to mind his own business. Secondly, there was a long history of reaction against abuse of judicial interrogation.

Next, there was the instinct that it was contrary to fair play to put the accused in a position in which he was exposed to punishment whatever he did - if he answered he might condemn himself, and if he refused he might be punished.

Finally there was the desire to minimise the risk that an accused would be convicted on the strength of an untrue extra-judicial confession, to which the law gave effect by refusing to admit confessions in evidence except on proof that they were "voluntary".

The Divisional Court declared that before asking questions relating to an offence with which a person under investigation was charged, the SFO must inform him that he was not obliged to answer, but that if he did, what was said might only be used in evidence against him where he was charged with making a false or misleading statement, or where the answer was inconsistent with any evidence he might give at a later trial.

On the present appeal, counsel for Mr Smith had not

pressed either of the grounds on which the Divisional Court decided in his favour - namely that the SFO was entitled to ask questions after charge but only after administering a fresh caution (see *ex parte Saunders* (1988) 138 NLJ 149); and that the caution would be a reasonable excuse for refusal to answer within section 2(13) of the 1987 Act.

Counsel was right to take that course.

Either the Director was empowered to pose questions and compel an answer, or she was not. If she was, a caution which presupposed an answer could not be compelled would be a self-contradictory formality which Parliament could not have intended. If she had no powers of compulsion after charge, the issuing of another caution made no difference.

For Mr Smith it was submitted first, that on the true interpretation of the statute, the investigation and hence the Director's compulsory powers, came to an end when Mr Smith was charged (see *A v HM Treasury* (1978) 1 WLR 1056).

The Director's powers under section 2(2) and (3) were to require the person to answer questions and furnish information or to produce documents, with respect to "any matter relevant to the investigation".

Nobody could expect the police simply to cease work on the case and rely at trial only on the material revealed up to the moment of charging.

The Director's powers of investigation were concerned with "the affairs" of the suspect, and those must extend beyond the matters which caused the charge to be laid.

The second submission was that whatever the words of the Act might mean, they must be understood as qualified by a tacit exception, preserving the ancient right of silence.

There was a strong presumption against interpreting a statute as taking away the right of silence, but statutory interference with the right was almost as old as the right itself.

If Mr Smith was to succeed he must show a qualification to be implied into section 2(2), that nothing in the Act should require the person under investigation to furnish information with respect to any suspected offence for which he had been charged, except to the extent

permitted by the Code.

That large implication was said to be justified because Parliament must have intended to preserve the long-standing immunity against questioning after charge.

The argument was unconvincing.

First, the notion that the moment of charging marked a watershed in the relationship between suspect and police was not strictly accurate since the duty to abstain from questioning ceased as soon as the officer considered there was sufficient evidence for a prosecution to succeed, and there might then be an interval before the decision to charge.

Secondly, this particular immunity was much less ancient than other rights of silence. It appeared to reflect a practice developed in the latter part of the 19th century, to abstain from questioning not after charge, but after the suspect had been taken into custody.

Paragraph 16.5 of the Code was not directly linked to the ancient and deep-rooted privilege against self-incrimination.

That privilege aimed to protect all citizens against being compelled to condemn themselves. It was in essence a development of the law relating to the admissibility of confessions.

Once that was recognised the reasoning in Mr Smith's argument fell away. There was no reason to force on to section 2 an unspoken qualification with which it had nothing to do.

As a matter of interpretation the Director's powers did not cease with regard to the questioning of a person under investigation when he was charged. The general provisions of the Code yielded to the particular provision of the 1987 Act in cases to which the Act applied. Neither history nor logic demanded that any qualification of what Parliament had clearly enacted ought to be implied.

The appeal was allowed. Their Lordships agreed.

For Mr Smith: Andrew Collins QC and David Hood (Garrisons).

For the SFO: Sidney Kerridge QC and Nigel Fleming QC (Treasury Solicitors).

Rachel Davies
Barrister

Sperryn adds his voice to London chamber



It took Simon Sperryn, chief executive of the Manchester Chamber of Commerce, two weeks to complete the negotiations which led to yesterday's announcement that he is to become chief executive of the London Chamber of Commerce and Industry.

Sperryn, who, apart from one short break in industry, has spent his entire working life working for a chamber, was approached at short notice to replace Malcolm Stephens, who is leaving the London chamber in September after 10 months. (See *Observer*, Page 21.)

Although the London chamber is larger than its Manchester counterpart - 3,500 members against 2,800 and 115 staff compared with 75 - many of the problems are the same.

Greater Manchester, like London, has no strategic planning body, so the Manchester chamber has had to deal with 10 local authorities just as London has to deal with 33 London boroughs. The chamber and Training and Enterprise Council movements are also frag-

mented in both metropolitan areas; Greater Manchester is served by no fewer than seven Tecs and seven chambers.

Attempts to rationalise this splintered business support network have had some success in Manchester. The 10 chambers of commerce in the north west of England and Wales are forming a federation with the ultimate prospect of a merger. This may prove more difficult in London where there are strong traditional rivalries between the local chambers.

Asked about the most significant achievements of the Manchester chamber during his six-year tenure, Sperryn highlights the forging of links between schools and industry in a local "compact" and the creation of the Greater Manchester visitor and convention bureau to promote the area.

A amateur singer, Sperryn, 46, has also been chairman of the Manchester Camerata, a freelance chamber orchestra. He also lists drawing, riding and reading among his leisure interests.

Non-executive directors

Peter Hearne has been appointed part-time chairman of GEC Avionics, part of the GEC-Marconi defence company.

He joined Elliott Brothers (London), GEC Avionics' predecessor, in 1989. He has held several senior posts in the company, most recently as president of GEC-Marconi's US operations, retiring from full-time service in April.

Richard Fortin at LORD RAYLEIGH'S DAIRIES.

David Tiplady (right), one of the leading solicitors acting for Lloyd's Names, has been made a partner at DJ Freeman, the City law firm. Tiplady, 45, originally qualified as a barrister in 1974 and spent several years in academia, teaching commercial law at the universities of Pennsylvania, California, Oxford and Nottingham, before joining DJ Freeman in 1989.

He requalified as a solicitor in the same year and now represents over 3,000 Lloyd's Names, from the Fulbrook, Poland and Gooda Walker action groups.

Harry Brown has been appointed as CHAIRMAN OF GUARANTEE INSURANCE.

Robert Van Gieson, an md of Chubb & Son Inc, has been appointed chairman of CHUBB INSURANCE COMPANY OF EUROPE.

Hugh Stewart, a former chief executive of Westland, at WELLMAN.

Terry James, retired chairman of Schering Holdings, at MTM.

Lord Lane of Horsell at RELIANCE SECURITY GROUP.

Paul Lever, chairman of Lionheart, at BSM GROUP.

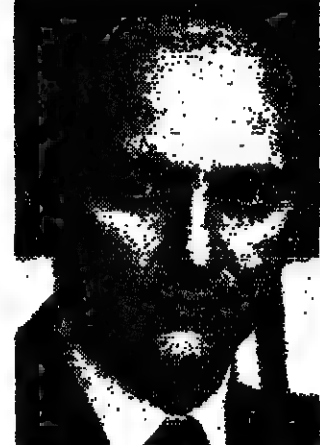
Albert Hargreaves at APOLLO METALS.

Michael Orr at MARSTON, THOMPSON & EVERSHED.

Sir Gordon Higginson, vice-chancellor of Southampton University, at BRITISH MARITIME TECHNOLOGY.

Michael Bortolenghi as chairman at BRITISH FITTINGS GROUP.

Dennis Hughes at the CO-OPERATIVE BANK.



Tom Carpenter is promoted from deputy chairman to become chairman of E W PAYNE, part of Sedgwick Jonathan Gilbert is to become chairman of SEDGWICK ENERGY, and Derek Ford, its deputy chairman, is also md.

Merry-go-round at Laporte and ICI

The appointment merry-go-round at Laporte, the UK's second largest chemical group, continues, following the departure of two directors from Solvay, the Belgian chemicals group. The two companies recently dissolved their interlocking joint venture.

Laporte's board meets today to confirm the appointment of Errol Menke (left) to the main board. The 38-year-old American will leave the US where he was chief executive of the hygiene and process chemicals division and take charge of the construction chemicals division. Menke, who joined the company in 1982, will be based in Luton and report to David Wilbraham, the chief operating officer.

At the same time, the board will also



confirm the appointment of Ray Knowlton, president of the UK-based Chemicals Industry Association, as a non-executive. The appointments also follow the resignation from Laporte's board last month of Hans Seidl, who is to become chairman of

Laporte GmbH in Germany, and chief executive of the organic chemicals division. Christopher Beasley was appointed last month as company secretary to replace Andrew Berkeley who is taking up private practice.

Meanwhile at ICI, Paul Drechsler (right) has been appointed to the new post of regional vice-president of Imperial Chemical Industries' international operations in Latin America South. He also becomes president of ICI Brazil. Drechsler was previously a senior business manager at ICI's films business.

Adrian Bromley, Drechsler's predecessor, returns to the UK as business general manager of the chemical products operations.

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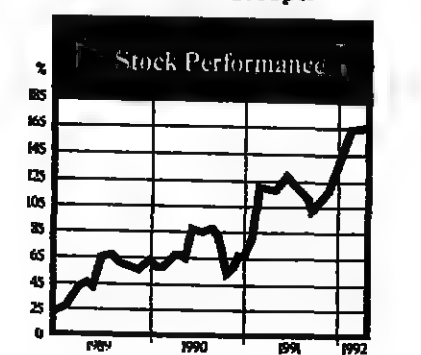
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Honeywell

* Share prices can fall as well as rise. Past performance cannot be relied upon as a guide to future performance.

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Amerada Hess Limited

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President & Managing Director
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Television/Christopher Dunkley

Socialism, and other old jokes

BBC's new Thursday night series *Pandora's Box* has, according to its billing, a fascinating purpose: "To explore the cultural impact of 20th century science" using "archive clips from feature films, cartoons, and home-movies". Furthermore, the opening programme was fascinating in some ways, yet also deeply irritating because although it kept claiming to be about science and the failure of science, it was actually about socialism and the failure of socialism (or sometimes sociology and the failure of sociology).

The trap, which the programme was clear from the start when we were told "To those who began the revolution in Russia 75 years ago, science was a grand liberating force. They believed Karl Marx had discovered the scientific laws of society which they would now use to unlock the gates to a new world where everyone would be equal and free."

In that one paragraph science and politics have already been clumsily related, and semantically matters were downhill from there. The cynical might say that this seemed like the last gasp of the fellow traveller, desperately seeking to blame the dramatic failure of communism on poor old science: because Soviet engineers and technicians were involved in the Plan, and the Plan failed, science was blamed for the failure when it was actually state centralisation which was to blame.

Even if you reject the cynical reaction you are left with the depressing willingness of this programme to make common cause with the current right-wing movement towards anti-rationalism. It is one thing for Californian hippies and teenage greenies to raise a cacophony of eco-babble and "new age" superstition, seeking to substitute astrology and aromatherapy for science (which, after all, simply means a rational approach to the unknown) but we expect something more level-headed from BBC's documentaries.

Among the "3,000 selections, old and new" in *Everybody's Book Of Jokes* on the shelf in my bathroom is this one: "I've read so much about the evils of drinking that I've decided to give up reading". That joke was told in the first edition of a

new series of *The Comedians* on ITV on Tuesday last week. The cover of my edition of *Everybody's Book Of Jokes* says "Reurts, Bulls, Jest, Rhymes, Comedians, Anecdotes, & Puns, London, Saxon & Co, Cloth 6d, Leather 1s, 120 Thousand". It was printed in 1900.

Those straws in the wind, identified here last week as the harbingers of the new, rougher age of market-driven competition in British television, keep on coming. This week we hear that Channel 4, the network for minorities, is to re-launch its breakfast show. And how will it fulfil that famous statutory requirement to "be different"? Will it differ from TV-am

sort of broadcaster that used soap to pull down the big ratings. Then, in 1985, came the twice weekly *EastEnders*, to be joined in 1988 by *Neighbours*, imported from Australia and shown twice every weekday. Now here comes *Eldorado*, with its famous 11m price tag, shot in a purpose-built hamlet in Spain and due for transmission on Mondays, Wednesdays and Fridays. This will take BBC's soap output to 17 units a week and, if *Eldorado* is repeated, as seems likely, 20. Haystacks indeed.

Not all the conclusions in last week's column were borne out this week, however. CA's new topical comment series *A Stab In The Dark* (don't say satire

government departments, and old friends all conspiring, is determined to get to the bottom of things.

"Things" on this occasion were... well, very meaty actually: BSE got into the human food chain, and a man died. Before transmission there were protests from those with vested interests, but given the slight uncertainty about BSE developments in the long term it seemed a reasonable enough scare story; sometimes it is right to be scared. Not that it will stop me eating steak, though I might be put off if I had to see that glassy-eyed stare of agony from Peck again this year.

ITV's four-hour drama *The Guilty* was shown on successive nights, wrapped around *News At 10*. I find this system with its half-hour compulsory news break annoying even though I would usually watch the news. I prefer my drama uninterrupted. On such occasions the question is whether it is really worth setting up the VCR to record all four bits, given that, however careful you may be, some clown of a scheduler will ensure that one part, containing a crucial chase, will start early or end late and miss your tape.

This time the story was of a booby barrister (Michael Kitchen, world weary and excellent as ever) who rapes a new young secretary just before being created the youngest judge in the country, like so much recent television drama it left a sour taste in the mouth. However, Colin Gregg's direction showed the sort of flair for urban nightmares that we have come to associate with modern French cinema thrillers.

What a wonderfully enjoyable *South Bank Show* this week on the making of the Beatles' "Get Pepper" album. For some reason nothing in the world feels quite so nostalgically ancient as the music of your own youth, but the chief attraction of this programme was the extraordinarily detailed guided tour through the original master tapes by producer George Martin. This was an outstanding example of just how successful television can be at illustrating and analysing popular contemporary culture.

Christopher Dunkley

Bob Peck: up to his neck in meaty issues in *Natural Lies*

and BBC1 by concentrating on non-metropolitan material? No. Given television's current obsession with "yof", will it offer a service for the big and largely ignored growth area, the middle aged and elderly who have most of the disposable income that advertisers love? No.

What then? The producer will be Charlie Parnham, late of that archetypal yof series *The Word*, and the star presenters will be team idol Bob Geldof and trendy yof presenter Paula Yates, one-time *Penthouse* model and, of course, Geldof's wife.

Before that arrives, some time in September, we shall be seeing the BBC's new soap opera, *Eldorado*. Though originally intended for the autumn season, this has been pulled forward to the first week in July in the hope, it is said, of avoiding it being swamped by all the other new autumn material. Not so long ago the BBC considered itself superior to the

or mention *TWO*) was considerably better second time round. David Baddiel even had a go at the tedium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little white" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television drama meant either the single play or a good meaty serial running for 13 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Every-one's in league against me" stories with Bob Peck playing the man who, even with police,

Piano Recital/Andrew Clements

Noriko Kawai

In its first incarnation in the early 1980s the signal achievement of Musica, and of its organiser Adrian Jack, was to identify and spotlight a whole collection of young composers whose work fell well outside the mainstream of contemporary music. Stylistically they belonged to a very broad church indeed, though Marcelle Kagel had been a vital influence in the artistic nurturing of a good many of them. The most striking talent, then, as now, was that of Gerald Barry; Musica introduced several of his early works and commissioned Barry's first opera *The Intelligence Park*, which eventually received its premiere at the Almeida in 1990.

Noriko Kawai's recital in the New Musica series on Sunday

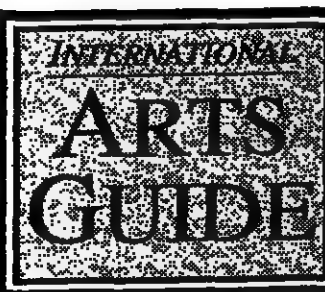
gave over its first half to Barry's piano music. It was a timely reminder of what an original and teasing musical thinker he is, and how his abstract brand of post-modernism can take the simplest material and fashion from it the most exhilarating and disconcerting discovery. *Armines* (1981) is like a Clements study run wild: scales that tumble over themselves, replicates, accumulate and eventually colonise the whole keyboard. *Swinging tripe* and *Armines* (1985) is a delicate little study in the highest register, hardly coming into focus before it is all over, while *Sur les pointes* (1981) is one of the finest piano pieces of recent times, exploding out of a sequence of tight metronomic chords into high flights offiguration and unexpected nuggets of luminous melody.

Barry expects his pianists to have steady fingers and lightning reflexes, as well as an infallible ear for keyboard colour. Noriko Kawai's performances had evidently been scrupulously prepared; her attention to detail and voicing was exemplary. The second half of her programme was more conventionally demanding. Three of Adrian Jack's own pieces - *Tin-Pan-Tango*, with its neat synthesis of dance rhythms and cheaply scented harmony, *Foray on the Liffey* and the trickier *Beginner's Fingers* - as well as two items from Dave Smith's *Third Piano Concert* showed her ability for lively characterisation and bravura display. In both *Guaracha* and *Toccata*

Smith's writing has all the glamorous rhetoric of a Liszt paraphrase; it needs exactly that kind of larger-than-life projection.

HK Gruber's *Leitfisch* cast the only shadow over this attractively planned programme. It is a sequence of four pieces composed in 1991, continuing in the tradition of the German piano cycle, but proves to be no latter-day *Frederic*: the material is unmemorable, the keyboard writing dogged. If it recalls any composer at all it would be Hindemith at his most didactic and utilitarian; a strange miscalculation for a composer of such regular wit and piquancy.

Institute of Contemporary Arts; final concert June 25.



AMSTERDAM

Concertgebouw 20.15 James DePriest conducts Netherlands Philharmonic Orchestra in works by Sibelius and Rakhmaninov. Repeated tomorrow (6718 345).
Beurs van Berlage 20.15 Netherlands Radio Chamber Orchestra and Chorus in Nono's *Prometeo*, repeated tomorrow and Fri (6270 466).
Muziektheater 19.30 Nikolaus Harnoncourt conducts Alfred Kirchner's production of Don Giovanni, also Fri and Sat. Tomorrow and Sat. Homage to Hans van Manen (6255 455).

BARCELONA

Teatre Grec 22.30 Simon Suarez's production of Bizet's *Pearl Fishers*, daily till Sun. June 28 to July 1: Beaumarchais' play *The Marriage of Figaro* (8118 8599).

COLOGNE

Theatre New production of *Die Soldaten*.

anti-establishment play by the 18th century German dramatist Jakob Lenz, is showing at the Schauspielhaus tonight. The repertoire also includes Dürrenmatt's *The Visit*, Strindberg's *Dance of Death* and Edward Albee's *Who's Afraid of Virginia Woolf* (221 8400).

● Gidon Kremer presides over a four-day festival devoted to the music of Arthur Lourié (b. St Petersburg 1892, d. Princeton 1966), opening on Sunday at the Philharmonie. The first concert brings together a group of Kremer's chamber music colleagues. Mon: St Petersburg Chamber Choir presents a programme of a capella music. Tues: Kremer is violin soloist in Lourié's *Concerto da Camera*. Wed: Dennis Russell Davies conducts an orchestral programme including the Second Symphony (2801).

● Tonight's programme at the Philharmonie is a film about Sergiu Celibidache, who celebrates his 80th birthday on June 28 and will conduct two concerts in Cologne on June 29 and 30 (2801).
● This week's repertoire at the Opernhaus includes *Un ballo in maschera* (tomorrow and Sun) with Neil Shicoff (221 8400).

DRESDEN

CONCERTS
Hans Zimmer conducts members of the Staatskapelle and State Opera Chorus in tonight's programme of Schnittke and Schubert in the Semperoper

(4842 323). *Romely Plund* conducts Dresden Philharmonic Orchestra in works by Mozart and Dvořák on Fri and Sat in the Kulturpalast. Sun in Schloß Albrechtsberg: Concertino Dresden plays baroque concertos (4896 306).

● The Semperoper has Salome tomorrow. La bohème on Fri. Fidelio on Sat and next Tues, and Der fliegende Holländer on Sun. This month's repertoire also includes *Così fan tutte* and *Der Freischütz*. The season runs till July 7 (4842 323).

FLORENCE

MAGGIO MUSICALE
Teatro della Pergola 20.00 Zubin Mehta conducts Jonathan Miller's production of *Le Nozze di Figaro* with Lella Cuberli, Joan Rodgers and Thomas Hampson, also Fri and Sun. Tomorrow and Sat in Teatro Comunale: Maurizio Pollini plays Chopin (277 8236).

FRANKFURT

DANCE/MUSIC
● 42nd Street, Broadway musical, has daily performances at the Alte Oper till July 5 (1340 400).

● A new production of ballets by Oshad Naharin, Alonzo King and William Forsythe is showing at the Opernhaus tomorrow, Sat and Sun (236061).
THEATRE
● A new production of Lorca's *Don Rosita la Soltera*, directed by Wolfgang Engel, can be seen at the Schauspielhaus tomorrow

and Sun. The repertoire also includes Chelidov's *Uncle Vanya* and Shakespeare's *The Merchant of Venice* (2129 7444).

● Frankfurt's English theatre company has August Wilson's play *Fences* daily, except Mon till June 26 (2423 1620).
● GENEVA
Victoria Hall 20.30 Eliahu Inbal conducts Orchestre de la Suisse Romande in Mahler's Second Symphony, also Fri (311 2511). Tomorrow and Sun in Grand Théâtre: Attila (311 2311).

HAMBURG

Musiktheater 20.00 Lieder recital by Kurt Moll. Sun, Mon, Tues: Gard Albrecht conducts works by Berlioz and Zemlinsky (342025).

LONDON

Opera
Covent Garden 19.30 La bohème. Tomorrow and Sat: Samson et Dalila (with Domingo). Fri: Der fliegende Holländer (071-240 1095).

CONCERTS

Royal Festival Hall 19.30 Leonard Slatkin conducts the Philharmonia in works by Frank Bridge and Schubert, and James Galway plays David Heath's *Flute Concerto*. Tomorrow: Katia Labeque and John McLaughlin Trio (071-928 8800).
Queen Elizabeth Hall 19.45 Barthold Kuijken directs the Orchestra of the Age of Enlightenment and Choir in a

Opera/Max Loppert

Queen of Spades

Nancy Gustafson (kneeling) and Felicity Palmer in a sparkling *Queen of Spades* at Glyndebourne

of the demonic in the accompanying undercurrents. He will surely grow into the opera; the production, which at Monday's opening revealed untidinesses of ensemble in the opening scene, is likewise bound to move over more authoritative as it wears in.

Already it seems to me a quite marvellous and brilliant piece of modern music-theatre. By Mr Vick, the designer Richard Hudson and the lighting designer Thomas Webster it has been planned with fastidious intelligence to look - as the opera itself does - both forward and backward: to deal in unsensational yet toughly argued theatrical terms with the "psychodrama" at the heart of the opera while neglecting the picturesque elements, the influences of Tchaikovsky's beloved Mozart and Carmen, the delicate touches of rococo filigree.

Psychodramatic accounts of this opera may have been the

fashion in recent years, but they take an audience only part of the way toward the opera's core. Mr Vick proves his fuller understanding of it by staging the pastoral diversions, with the help of Ron Howell's delicious mock-authentic dances, with a touch of gentle comedy that never turns into send-up. The whole of the ball scene, indeed, is admirably precise in its purpose: a great golden staircase falls from the flies to suggest the St Petersburg glitter that so drives and torments the outsider Hermann, and around it ironic reflections of the opera's main plot-points are deftly thrown.

The look of the production pinpoints a poetically knife-edged duality. Costume is period, the set semi-abstract modern. White walls, kinked in perspective and daubed with furious Gerald Scarfe-like black ink-scratches, funnel the eye toward a "black hole" at the back - an image of Her-

mann's madness that grows ever more potent as the show unfolds. The gambling finale, with hellish skeleton figures pressing through cavities, forms a daringly conceived yet (in the terms of this production) perfectly logical conclusion, a final fusion of spectacle and phantasmagoria; and before that point, scene after scene has been directed with acute insight into the main-spring of each character.

Every small part is made telling - of all the many vivid players who deserve a brief mention, Graeme Matheson-Bruce (Chekalinsky), Enid Bartle (Governess) and Anne Dawson (Chloe) demand to be singled out. Louise Winter sings Pauline's elegy with lovely warmth and purity; the two baritones - Sergey Leiferkus as the most elegant and vocally commanding of Tomskys, Dmitry Kharitonov as a soft-grained, notably stylish Yeletsy - are excellent individually and in contrast. Nancy Gustafson, her shining lyric soprano in mint condition, has done nothing better than this Lisa: no passive figure she, but a girl who simultaneously grows to womanhood and tragic stature.

The two great narcissists at the opera's centre are confronted with rare and chilling exactitude. Felicity Palmer's old Countess - cold, selfish yet with an aura of mesmerising radiance to her song-murmurs - proves all the more compelling for being so rigorously underplayed. The area of controversy likely to be aroused by this Glyndebourne performance concerns the Hermann of Yuri Marusha. He has what the Italians call a "fixed tenor" of power and sometimes impressively dark intensity but little beauty, which seems to fall worryingly often on the flat side of notes and phrases. Yet so ferociously unsmiling and wholehearted is his plummeting toward madness, so free of gibbering-foamy cliché, that his vocal shortcomings end up by counting for amazingly little.

Sponsored by Johnson Matthey; in repertory until July 23.

Pop/Antony Thornecroft

Prince



Prince: the pop star as theatre

It's not hard to see the appeal of Prince. His spectacular show waxes you into the night club of your dreams. The sound system is as energising as it is exciting; the women - and men - on stage as sensual as imagination; look here, and a screen is firing exotic images; look there, and a dancer is cartwheeling across the stage. The lights pulse; the musicians pound. At the centre of this mayhem is the lithe mannikin himself, five feet nothing of techno-creativity, who travels to the stage by lift, encased in a pod and accompanied by "Thunder". Now in yellow suit, now black, now purple, finally in white, he orchestrates the extravaganza from the front, sometimes playing guitar, sometimes portable keyboard. He poses his guitar between his male rapper's legs, or entwines his body around his two female dancers while tearing off their clothes. He strips off to expose the most elastic 34-year-old body in the business.

It is all too fantastically jolly to be decadent. Even the gift bed that hovers over the audience on which Prince capers with the girls during "Insatiable" is more of a fleeting *trompe d'oeil* than an erotic image. There is something Shakespearean about it all, Peck's hidden woodland frolics of *A Midsummer Night's Dream*, and for once the cavernous Earl's Court did not manage

to destroy the magic.

Perhaps Prince has to keep moving because his songs hardly merit sedentary listening. This is the world's most flashy disco, with the feet doing the talking. The audience hardly need to be harangued into joining in. "That one was for lovers; this one's for whores", was Prince's main verbal contribution, as he launched into "Sexy Motherfucker", a song which just about sums up his party line and which got the thousands providing the chorus.

After his lacklustre appearance in 1990 Prince was out to prove that he has the most melodramatic imagination in pop. On the screens you could catch his smile as he pushed on relentlessly, never flagging, never doubting the impact of his extravaganza. He is big enough to let the gigantic Rosie Gaines on stage with her six octave vocal range and explosive version of "Dr Feelgood".

But in the extended finale Prince begs the acclaim. There is no subtlety; no emotion; no humanity in the performance. It hardly touches the soul, but anyone interested in pop music as theatre should catch Prince now.

Earl's Court, until June 24. Manchester Maine Road June 26, Glasgow Parkhead Stadium June 26.

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 2000-2030, 2300-2330 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman

Super Channel 0830-0900 (Mon) FT East Europe Report - weekly in-depth analysis from FTTV
2150-2200 (Tues) Media Europe - what's new in European media business
2130-2200 (Wed) FT Business Weekly - global business report with James Selini
0830-0900 (Thurs) Media Europe
2130-2200 (Thurs) FT Eastern Europe Report
0830-0900 (Fri) FT Business Weekly

SATURDAY

CNN 0900-0930 World Business This Week - a joint FT/CNN production
1900-1930 World Business This Week

Super Channel 1930-2000 FT Eastern Europe Report

SUNDAY

CNN 1030-1100, 1600-1630 World Business This Week

Super Channel 1600-1630 FT Business Weekly

Sky News 1330-1400, 2030-2100 FT Business Weekly

about two couples sharing a beach house over the Fourth of July holiday weekend (Lucille Lortel, 121 Christopher St, 239 6200).

● Pageant: a musical spoof of beauty contests (Blue Angel, 321 West 44th St, 282 3333).

● PARIS
Palais Garnier 19.30 Marcello Viotti conducts Dario Fo's Amsterdam production of *Il barbiere di Siviglia*. Runs till July 5, next performance on Fri (4017 3535).

STRASBOURG

STRASBOURG FESTIVAL
Palais de la Musique 20.30 Vladimir Ashkenazy plays piano music by Chopin and Mussorgsky. Fri: Wolfgang Gönnenwein conducts concertos for two, three and four pianos by Bach and Mozart, with Brigitte Engerer, Michel Béroff, Michel Dalberto and Alain Planes. Next week at Théâtre Municipal: new production of *La traviata*. The festival runs till July 4 (8832 4310).

VIENNA

Musikverein 19.30 Luciano Berio conducts Vienna Symphony Orchestra, with José Carreras. Tomorrow: Kiri to Kanawa (505 8190).
Staatsoper 19.30 Pinchas Steinberg conducts *La forza del destino*, with Eva Marton, Renato Bruson and Giuseppe Giacomini. Tomorrow: Don Giovanni (51444 2580).

FINANCIAL TIMES

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Wednesday June 17 1992

The choice of the Irish

THE PEOPLE of Ireland have never held so much power. Should they, like the Danes, reject the treaty on European Union in their referendum on Thursday, it would probably fail. But this makes their choice not only more important, but still more difficult. It is not now a choice between Ireland's being in the European Union and remaining outside it. It is between a European Union that might include 11 or even all 12 of the present members of the EC and either no such union or one far narrower in its membership.

Irish voters must be as clear as possible about the implications of their choice. What would happen to their country - and to Europe - if the current project for European Union were to fail? The prime minister, has been apocalyptic. He has told the Irish people that rejection of the treaty "would put the whole future of European integration at risk and would also put a serious question mark over our place in Europe". Similarly, he has warned that "it is not realistic to think that we can reject the European Union treaty and still enjoy the benefits of full membership".

Yet it is not obvious why this hope must be unrealistic. Why should the EC not survive an Irish "no"? If it does survive, why should Ireland - a member in good standing, just like Denmark - be excluded? Mr. Reynolds's prophecies of doom should not be given complete credence.

Large stake

Nevertheless, they cannot be ignored, simply because Ireland's stake is so large. Ireland is the only poor country that benefits substantially from the Common Agricultural Policy. It receives a total transfer of some 6 per cent of its gross domestic product, not to mention six Irish pounds for every pound paid to the EC.

It would appear mad for the Irish to risk such sums. But while a "no" vote would risk such a loss, it would not ensure it. If the EC were to survive with Ireland still a member, but the project for union were to fail in its current form, Ireland would still benefit from existing EC policies.

What Ireland would lose would be the planned increases, particularly in the "cohesion fund",

though the scale of those increases now looks uncertain. But if the Maastricht Treaty is ratified, Ireland expects to receive 125bn between 1994 and 1998 from the EC's structural and cohesion funds, compared to the 135bn it received between 1989 and 1993.

Lost transfers

Apart from the lost transfers, the other likely cost to Ireland would come via the effect on confidence in peripheral currencies. Ireland has made a heroic effort at economic convergence within the ERM. Consumer price inflation is down to 3½ per cent and, prior to the Danish vote, short term interest rates were less than 0.2 percentage points and long term rates less than a percentage point above German levels. Complete failure of the project for economic and monetary union would probably lead to wider differentials and higher real interest rates, even if the ERM itself were to survive.

Smaller transfers and higher interest rates: these are the most likely consequences of a "no" vote. If Ireland were forced out of the EC altogether, however, the losses would be far greater and not merely in budgetary and monetary terms. Ireland might then lose its access to the EC market as well.

Nevertheless, participation in ERM is itself not necessarily Ireland's interest. The lower interest rates that are likely would help, as would the extra transfers. But Ireland's is a very different economy from those in the European core and the risks of an irrevocably fixed exchange rate are large. Without provision for substantial transfers to offset unforeseen economic shocks, participation in ERM would be a gamble.

Irish voters must recognize that a "no" vote is likely to end concerted moves towards European Union. For Ireland itself, the economic consequences of such a vote would depend largely on whether it could remain part of a still healthy EC: to be outside the EC would be a disaster; to be inside the EC, but not in ERM, need not be as great a disaster. The prime minister probably exaggerates how stark the choice facing the Irish people is. But of its importance for Ireland and for Europe there can be little doubt.

So farewell then Neddy

NOTHING IN the turbulent history of Britain's National Economic Development Office has surprised so much as the manner and timing of its abolition.

Had Neddy been despatched rather than mutilated by Mrs Thatcher and her Chancellor Nigel Lawson in 1987, no one would have wondered at the government's motives. As it is, with a more pragmatic prime minister in Downing Street and the most interventionist boss at the Department of Trade and Industry since 1979, there is much speculation about the temperature of the discussion which led to yesterday's announcement. Mr Michael Heseltine, after all, is on record as favouring a strengthened Neddy.

Ministers yesterday claimed there had been no disagreement, while some officials detected Treasury retaliation in advance of Mr Heseltine finding time to pump up the organisation. Still others observed cunning in the actions of the president of the Board of Trade in taking industry-government relations more firmly under his own wing.

There will, however, be few mourners at the passing of an organisation which has struggled for 30 years to find an apt role in the British scheme of things. Neddy began in 1962 as Harold Macmillan's answer to the French Commissariat du Plan, degenerated under the Wilson government to the slapstick incompetence of Labour's National Plan, before having its heart burned out by the failures of Labour's social contract and the attack upon the principle of even moderate northern European-style tripartism by Mrs Thatcher.

More vacuous

During the Thatcher years, the full National Economic Development Council met less frequently and spoke more vacuously. It was for the most part a true dialogue of the deaf, failing to exercise serious influence upon critical matters, such as pay-setting procedures, or even microeconomic concerns, like the crisis in training.

Even in its reduced state, however, the National Economic Development Office, the organisation's combined secretariat and think tank, continued to produce reports on supply side matters and

on individual industrial sectors. At their worst, these reports resembled lobbying briefs by trade associations; at their best, they provided well-researched conclusions which influenced the industrialists and trade union leaders who had co-operated in their construction.

Treasury's grasp

It was not clear from Mr Heseltine's words yesterday how he sees the post-Neddy world. There will be no more regular formal meetings, no comment on macroeconomic matters now again securely in the Treasury's grasp and probably, he suggested, not much dialogue with trade unionists. He will, however, talk to business as he thinks fit and is re-organising his department along more sectoral lines which may well increase the effectiveness of this process.

Two main drawbacks are immediately visible. The new arrangements will be conducted in the privacy of Mr Heseltine's salon and so research will presumably be carried out by or at the behest of the government machine and will be published if and when it suits government. This is a small but noteworthy step away from more open government and pluralistic thinking and one which will need to be remedied. The case for an independent council of economic advisers, a German-style panel of "wise men" and/or an independent central bank equipped to provide relief from the errors which have characterised the Treasury's judgment in recent years is stronger than ever now that Neddy is to die.

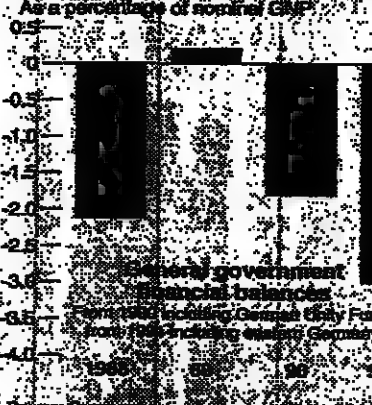
Second, by avoiding the involvement of organised labour in its deliberations, Mr Heseltine's endeavours will be denied the possibility of that commonality of purpose which Neddy has sometimes fostered. Managers, of course, bear the main responsibility for communicating with their companies' employees, but the British economy remains one bedevilled by delusion, not least in the area of pay.

Neddy may well have been something of a pantomime cart horse in the 30-year war to establish a British economy capable of low inflation and steady growth, but the load it was born to pull is still there.

Germany's deficits

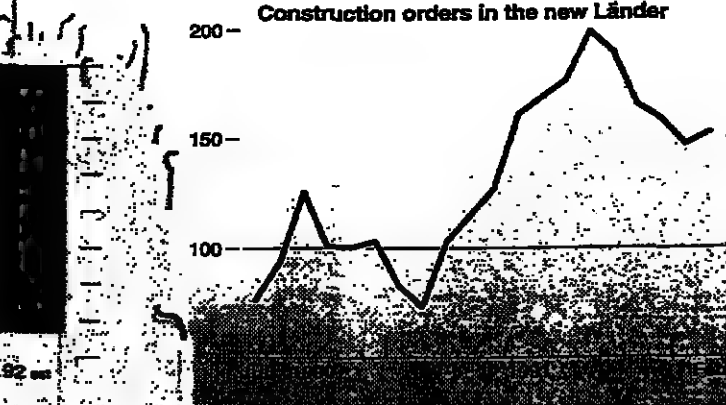
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...but not manufacturing output



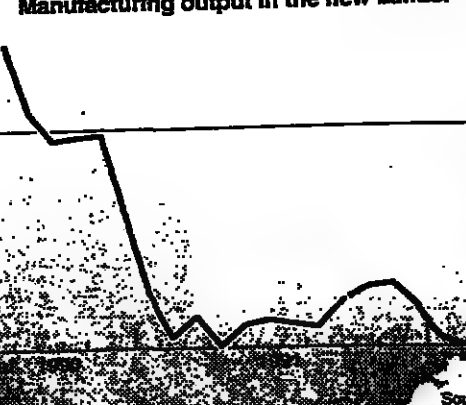
...eastern infrastructure investment...

...but not manufacturing output



...but not manufacturing output

...but not manufacturing output



Germany is trying to reconcile affluence and sacrifice, says Peter Norman

Indigestion in the body politic

Arriving in Frankfurt, Germany, there is little to suggest that much is amiss in Europe's biggest industrial democracy.

The taxi from the airport is a top-of-the-range BMW 7 series. Poking above the modern skyscrapers that gave the city its nickname of "Mainhattan" is a pencil-shaped building taller than London's Canary Wharf that is nearly fully let. Department stores lure shoppers with ground-floor displays of gold jewellery and French perfumes rather than racks of modestly priced clothing as in previous years.

But Germany is experiencing problems. The recent wage conflict, which ballooned into an 11-day strike of public-service workers, upset the nation's social consensus and damaged its image abroad. The coalition in Bonn is in disarray. The Bundesbank's latest monthly report, published yesterday, shows how unification is much more difficult and costly than expected.

Germany has become a land of mixed fortunes. Huge transfer payments from public budgets in the west to consumers in the east have fostered private affluence and administrative despair. While supporting eastern living standards and production, in the west they have resulted in large and growing budget deficits and raised the question of how far Germany is capable of dealing with its problems. A recent visit to Frankfurt, Leipzig, Dresden and Bonn, revealed the contrast between the west Germany of 30 years ago and today's unified country, but it raised more questions than answers.

Germany has changed greatly and not just because of unification. Some of the legendary discipline is still apparent, notably in the curiously reluctance of people to defy red signals at pedestrian crossings when there is no traffic. But recent tensions, such as the public-sector strike, show how western Germany has ceased to be a model of Stakhanovite effort and highlighted its difficulties in reconciling its affluence with the sacrifices required to absorb the new eastern Länder.

As always, it is wrong to judge the nation by Bonn, the capital. Bonn, with its peculiar population mix of politicians, bureaucrats, diplomats and journalists, has ever been a hot-bed of rumour and a fertile breeding ground for neuroses. It may be, as some long-resident observers maintain, that Chancellor Helmut Kohl's coalition of right-wing Christian parties and liberal Free Democrats is near collapse.

Bonn complains that corporate investment per head of population in eastern Germany is only 60 per cent of western German levels. The big fear is that the new Länder will eventually share the latest "British disease" of having a modern and efficient industrial base that is too small to sustain high employment and wealth creation.

Infrastructure investment, by contrast, is growing strongly and per head of population is currently 130 per cent of western levels. But financing is a headache. Dresden met just 5 per cent of its financing needs from its own tax base last year compared with 30 to 35 per cent in most western German cities. The collapse of much of the city's industry meant that it gathered only DM29m (£13.4m) in local business taxes last year. "Normally I should get between DM440m and DM500m from a city this size," Mr Hoes says.

Revenues are rising slowly. But the former east Germany will depend on transfers from the west for many years. Transfers to the whole of eastern Germany totalled DM150bn in 1991 and could reach DM180bn in 1992. At this rate, the east is absorbing wealth at a faster rate than is being generated by economic growth, says Mr Ulrich Ramm, chief economist of Commerzbank. The logical response should be belt-tightening in the west. But there is little sign so far that this need has been recognised.

Indeed, the public-sector workers' strike showed how far Germany's powerful trade unions are from accepting sacrifice. The counterpart to the social peace and consensual industrial relations that characterise the outsiders' view of Germany has been the system's capacity to deliver steadily rising living stan-

dards. Any upset in this routine has invariably resulted in a struggle over how to share out the national cake and the recent strike action was no exception to this rule.

The unwillingness of west Germans to shoulder the cost of union puzzled and hurt Mr Helmut Kohl, the chancellor. With hindsight, analysts agree that the government was wrong to create the impression that unification would be cost the taxpayer little or nothing.

Some pundits believe the absence so far of solidarity between west and east reflects a more deep-seated problem of generational change, accentuated by the hedonistic nature of western German society. According to Mr Meinhard Miesel, the director of the Institute for Economic and Social Research, a right-of-centre think tank in Bonn: "You are dealing with a society in western Germany in which ideas of patriotism have been deliberately de-emphasised over many years. It is difficult, therefore, for the government to play the patriotic card and tell west Germans why they must give something up."

But is this picture of a spoilt nation unwilling to cope with unforeseen problems universally applicable? Will German unification act as a running sore on the nation's polity and economy for decades to come? Or will Germany shake off its current malaise and make a success of unification?

There are some hopeful pointers. The new Länder are attracting a small but dedicated elite of officials and administrators from the west. People like Messrs Alt and Hoes and Mr Rüdiger Thiele, who gave up a senior position in the federal chancellery in Bonn to become state secretary in the Saxony economics ministry, are prepared to put up with less comfortable surroundings and long hours of work to help rebuild eastern Germany.

Closer analysis of recent wage settlements suggests the struggle to share the national wealth is becoming less intense. Although high at 5.4 per cent, the public-service workers' settlement was well below earlier demands for double-digit pay

increases. The powerful IG Metall union's 21-month deal for 4m engineering workers was notable for including a 3 per cent wage increase covering the final nine months.

Although companies in the east face a huge cost burden because the trade unions insist that they must bring their wage levels up to western levels by 1994, there are signs of a more pragmatic approach at local level. Mr Thiele cites the case of MZ Zachopan, a Dresden engineering company, where the local IG Metall branch has agreed that its workers should accept a temporary 10 per cent pay cut on the understanding that they will be paid the money, if and when the company makes a profit.

In Saxony, at least, there are hopes that private investment will pick up after a slow start. Some large plants, such as a new Volkswagen works in Zwickau due for completion in 1994, will encourage components suppliers. The region, unlike some other parts of the former east Germany, has a strong industrial tradition with a well-educated and hard-working labour force. While Saxony cannot offer low wages - unlike nearby Poland and Czechoslovakia - it has political and economic stability.

Psychologically and financially, much will depend on the ability of the Bonn government to cut its deficits. After two years of fiscal laxity, Mr Theo Waigel, the finance minister, is finalising plans for an austere budget to be announced early in July. By cutting spending sharply the government would show leadership. But such belt-tightening can only succeed if the west German public accepts that unification will mean lower or slower-growing living standards for many years through wage restraint and reduced public spending.

Meanwhile, estimates of the time needed to solve the problems of unification grow daily. Optimists now say adjustment could take 10 years. Others, including Mr Miesel, suggest that 30 or 25 years are necessary to bring the new Länder up to western German standards.

Chancellor Kohl and his embattled coalition must gain general acceptance of such unpleasant prospects before Germany's next national election in 1994. On the evidence of a recent visit, Germany's ruling class of officials, politicians and businessmen seems in no doubt that the country will ultimately make a success of unification. But so far there are only limited signs that the German public has the necessary patience to see the changes through.

PERSONAL VIEW

Boundaries of fair play

By David Butler

On Monday, the House of Commons gave a second reading to the Boundary Commissions Bill. The Home Secretary describes it as a desirable piece of administrative tidying up and it is not being officially opposed but some Labour MPs consider it a shameful gerrymander intended to decide the next general election.

Mutual agreement was behind the original rules for boundary-drawing in 1944. But those rules have proved unsatisfactory. Mutual agreement was, to some degree, behind their modification in 1958. But in 1983, and again in 1989, it was the Labour party that, unilaterally, engaged in what the Conservatives each time called a shameful gerrymandering by altering or delaying the commissioners' recommendations.

There are four boundary commissions, one each for England, Scotland, Wales and Northern Ireland. Since 1958 they have been required to recommend a new set of boundaries to the House of Commons at intervals of not more than 15 years. Mr Kenneth Clarke wants to change the term to 12 years to ensure that the current revision is complete by December 31 1994, leaving the prime minister free to call an election at the moment when the economy is at its most favourable in the fourth or fifth year of this parliament.

In last month's general election, successful Conservative candidates had on average 71,084 electors in their constituencies; Labour MPs had 61,546. A revision of boundaries that aims to equalise constituency size will necessarily cost Labour several seats. Labour city centres get depopulated; Conservative suburbs grow. Despite some whistling

in the wind by Mr Roy Hattersley and Walworth Road, it seems certain that Labour will lose between 10 and 20 seats - making a difference of between 20 and 40 to the majority in parliament. It is easy to see why the Conservatives are eager for the change and why some people are eager to obstruct it. When a government has an overall majority of 71 (or less after elections) a straight addition of 30 or so will look like a welcome bonus when the dissolution comes.


There is an administrative case for reforming the current arrangements quite apart from the partisan one. The existing procedures are cumbersome. The 1983 redistribution took more than seven years to complete: the new boundaries that came into force in June 1983 were based on registration figures compiled in October 1975. The delay produced anomalies in constituency size. In Australia in 1984, it took only seven months to redraw the political map, turning 125 constituencies into 148 with full judicial hearing for any objections to the changes. But in the UK, boundary commissioners have been unpaid and the High Court judge at their head is only allowed one day every six weeks to attend to the work. The commissions have been seriously understaffed. Appeals can be farcical. Everyone involved knows that they are in effect a political charade in which no one may utter the key phrase "party advantage".

The rules binding the commissioners contain at least three anomalies. First, they are told to make constituency electorates "as equal as practicable" while they are also told to respect natural communities "as far as practicable". There is no guidance on how far from the quota (currently 69,281 for England) they may diverge in order to make a

constituency coterminous with a local authority - but they have (perhaps rightly) already decided to keep the Isle of Wight (with 102,000 or 1.4 times the quota) a single undivided seat. Until now they have respected London Borough boundaries but with Kingston at 1.3 quotas and Kensington and Chelsea at 1.2, they seem likely for the first time to treat Greater London as a single unit. As a single unit, it is entitled to 71 seats whereas if the 32 boroughs are treated as separate, indivisible units, London is entitled to 77. London now has 94 seats - will it lose 13 or only seven?

Every redistribution necessarily increases the size of the House of Commons - it has drifted from 625 in 1950 to 650 in 1983. It is likely to be more than 660 in 1995. There is also the possibility of litigation, reasonable or vexatious. Late in 1982, three different Labour-inspired lawsuits delayed the last redistribution by three months. If the House of Lords had been willing to consider a final appeal, the 1983 general election would probably have had to be delayed or to have taken place on the old boundaries. Since 1983 there has been a general leap in the use of judicial review; the number of cases accepted has tripled. It is difficult to change the rules in midstream - by now the commissioners have already done a quarter of their work. But unless the rules are changed, the commissioners may meet Mr Clarke's new deadline of December 31 1994 only to find that the courts stop him from presenting their recommendations to parliament until too late for Mr Major's preferred election date - perhaps even until the next parliament.

The author is a Fellow of Nuffield College, Oxford.



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Edward Mortimer

End this Maastricht agony



FOREIGN AFFAIRS

Jokes based on national stereotypes are usually in bad taste, and English jokes about the Irish are among the worst. Yet it has to be said that the Irish bishops, in advising their flock how to approach tomorrow's referendum on the treaty of Maastricht, have lived up to English expectations. Their argument can be summarised as follows:

- 1 The substantive and fundamental issue is the right to life of the unborn child.
 - 2 This will, whatever the outcome of tomorrow's vote, have to be settled by another referendum, on a new amendment to the Irish constitution.
 - 3 If Maastricht is approved, such an amendment may be ineffective.
 - 4 If Maastricht is rejected, the issue will remain unresolved.
 - 5 So decide for yourselves.
- I am not a bishop, nor even a Roman Catholic, but I think I can do better than that. The issue of the unborn child is unquestionably important though it is - has nothing to do with the case. The Irish government itself took great care to ensure that that would be so, by persuading its 11 partners to accept a protocol saying that nothing in the treaty should be interpreted as overriding the provisions of the Irish constitution on that matter.

Since then, Irish public opinion has been thrown into turmoil by the case of the 14-year-old rape victim. At the time most people in Ireland seemed to feel that she should be allowed to go abroad to have an abortion, and that if Maastricht guaranteed the right of European Community citizens to travel within the EC, then Irish citizens should not be excepted. Bowing to this wave of public feeling, the Irish government asked its partners to rescind the protocol, only to be told that as part of the treaty it was carved in letters of stone and could not be changed.

But that whole argument was based on a false premise. The right of EC nationals to be admitted to each other's countries is already guaranteed by the Single European Act, and the right of Irish citizens to leave the republic if they so wish is not dependent on anything to do with the EC at all. It is guaranteed by the European Convention on Human Rights, which binds all members of the Council of Europe. And since the Irish Republic forms a passport union with the UK, there is in any case no way to stop Irish citizens from going to the UK if they so wish, unless by subjecting them to preventive arrest, which would surely infringe their rights under other

Ireland should follow Denmark and reject the treaty - because it is not federalist enough



Abortion anger: the argument is based on a false premise

articles of the constitution.

Finally, the Irish supreme court decided that the rape victim could legally have an abortion even within the republic, in spite of the constitutional prohibition, on the grounds that her life was in danger. This decision had nothing to do with Maastricht, and there is nothing in Maastricht that would prevent the constitution being amended to close this loophole, if that is what the Irish electorate really wants.

So, pace the bishops, tomorrow's referendum is not about the rights of the unborn child. In fact, legally it may turn out to be about nothing at all, since voters are being asked to ratify a treaty which can only come into force if ratified by all 12 member states, and one of them has already rejected it.

Politically, however, it is very important. If the Irish voters follow the example of their Danish counterparts, Maastricht will be politically as well as legally dead. It is inconceivable that the other 10 member states will soldier on with the battle to ratify a treaty that two have already rejected. Renegotiation will have

So many reputations are involved, that some even more grotesque fudge might be dreamt up to rescue the treaty

become unavoidable.

If on the other hand the Irish vote "yes", there is still a chance that some way will be found of salvaging the treaty, either by so sugaring it with interpretative declarations on subsidiarity that the Danes can be persuaded to change their minds, or by working out some legal fix which would enable 11 members to implement the treaty, while Denmark's relations with them continue to be governed by the pre-Maastricht rules.

Personally, being no more a lawyer than I am a bishop, I very much doubt if either of these devices would work. But Maastricht itself is such a monstrous fudge, and so many powerful people have invested so much of their reputations in it, that one should not rule out some even more grotesque fudge being dreamt up to rescue it.

So, bishops or no bishops, I hope the Irish voters will find the courage to strike the coup de grace, and put Maastricht out of its agony. Saying that will probably lose me quite a few good friends, who thought of me - rightly - as a fellow "European"; and will win me a

lot of new ones, whose company I shall not much relish. But the fact is that I have never much liked Maastricht. It is not that it is too federalist, but that it is not federalist enough, leaving too many decisions to be taken by committees of national ministers behind closed doors, with no clear accountability.

I should like to see a European union with a federal constitution, in which certain clearly defined powers would be exercised by a federal executive responsible to a federal parliament, and everything else would be left to member states, or indeed to smaller units of government - which, as I understand it, is what "subsidiarity" is all about. The federation would have just enough power to ensure genuine freedom of movement for people, goods and services within the geographical space that it covered, and to conduct an effective common foreign and defence policy.

It has never been entirely clear to me whether such a union really needs a single currency, but I am increasingly inclined to think not - or at least that it should come only after a very high degree of economic convergence has already come about, not by administrative fiat but through the operation of market forces. Economic and monetary union in its Maastricht form - essentially a Franco-Italian bid to hijack the D-Mark - looks to me increasingly misguided, because it is all too likely to provoke a German nationalist reaction, the beginnings of which we are now witnessing.

What I valued about Maastricht was that it at least attempted to bring about a common foreign policy, and to make possible, through the Western European Union, a common defence within the Atlantic alliance. But the machinery it set up for this purpose would have needed to be improved before long. You cannot run an effective foreign policy when every decision has to be agreed by 12 separate governments, as the lamentable EC performance over Yugoslavia has amply demonstrated. An enlarged community would be even more helpless with this machinery. What is needed is a single foreign ministry, headed by a politically accountable foreign minister.

I admit that I lacked the courage to condemn Maastricht outright, because I feared that its failure would mark the victory of nationalism and might lead to the fragmentation of the EC. I still fear that, but it need not be so. We should start work as soon as possible on building a real European union - one which knows what it is and what it is not its business, and can do its business in an efficient manner, under democratic control.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Price to be paid for bus deregulation

From Councillor Joe Murphy.

Sir, I would like to add to your excellent editorial, "A better way for buses" (June 5). Passenger miles have indeed declined as people use their own transport in preference to deregulated buses, but not everyone has that choice. As the bus network decays so more and more of those least able to fend for themselves - the poor, the old, the disabled - become isolated and imprisoned in the homes. Some measure of mobility is achieved in shire counties by providing low-cost bus routes on the bank of home-to-school or social service runs, but this life line for the disadvantaged is not mentioned by the government in its advice to the Commission on Local Government reorganisation; it must be regarded as under threat.

Joe Murphy, chair of highways and transport committee, County Offices, Matlock, Derbyshire DE4 3AG

From Mr P J Pace O'Shea.

Sir, I was very glad to see your addressing the government's proposals on London Transport in your leader, "A better way for buses", but I do wish you had considered the visual effects of deregulation in the capital.

Take a walk or a drive along Park Lane and you will see that the carriage way bordering Hyde Park from Hyde Park Corner to Marble Arch has become a permanent parking strip for coaches and buses.

This world-famous road in the heart of our capital is now blighted for the benefit of our beloved entrepreneurs, uncontrolled and unregulated. With the likely conversion of County Hall into a tourist and leisure centre in mind it may not be too fanciful to imagine a fun-fair going up in St James's Park and hotdog stands outside Buckingham Palace.

What a fall this has been from capital of an empire to an increasingly grubby tourist centre.

P J Pace O'Shea, 45 Fellows Road, London NW3 3DX

No recognition for deserving engineers in honours list

From Mr W T Williams.

Sir, Having failed to obtain a single award for any one of a large number of highly deserving engineering manufacturers over no less than a decade, may I suggest that your headline, "Business leaders and former MPs dominate awards" (June 13), may be less than accurate.

Every life peer was connected with politics in some way, either appointed by the government or a politician in his or her own right. The word "dominate" could not apply less to business leaders.

Even down the list of civil servants, academics and service industries predominate.

They outweigh much more deserving people.

It seems to me that the honours list, of doubtful value at any time, has far outlived its usefulness and should be dumped. If this is not to be, then may I suggest that the selection committee and all to do with it be removed from the civil service. Indeed, it seems an excellent example where privatisation might well permit it to do a much better job and perhaps survive.

W T Williams, director-general, Engineering Industries Association, 16 Dartmouth Street, London SW1E 5BL

Objection to Lloyd's levy

From Mr Christopher Sokol.

Sir, When I joined Lloyd's in 1986 my agents and interviewers took great pains to stress the real nature of the unlimited underwriting liability which I was assuming. However, it was never suggested to me by anyone, nor was it apparent from the literature I received, that I was also writing a blank cheque to the Council of Lloyd's.

It may be the case that the council can properly increase

the central fund subscription in the way and for the purpose proposed without the Members' consent, but it seems to me, as a matter of law, highly unlikely. In any event I do not regard a rather unhelpful statement by the Lloyd's chairman that it is entitled to do so as sufficient.

With reluctance, therefore, I propose to decline to pay the levy unless and until I am satisfied that I am under a legal obligation to do so.

Christopher Sokol, 34 Old Buildings, Lincoln's Inn, London WC2A 3JF

Monetary union and the political dimension

From Mr John Stevens MEP.

Sir, Your leading article "Hard questions from the BIS" (June 16), while an admirable summary of the bank's annual report, does not convey its true import for the issue of European Monetary Union.

This is that the BIS view of the fundamental importance of the political dimension in achieving a single currency - notably with regard to the commitment of the proposed central bank to monetary stability and the enforcement of sound fiscal discipline - enhances the prospect of an inner core European Monetary

Union going ahead without Britain.

There is no question that the BIS report reflects current German thinking. Much of the recent criticism of the Maastricht deal in the federal republic has centred on the perceived inadequate political return Chancellor Helmut Kohl obtained for agreeing to surrender the D-Mark. The Germans, for example, have always been sceptical that liberalised financial markets alone would be able to restrain member states from abusing a single currency system through over-borrowing.

'Decade of choice' for retirement

From Ms Sally Greengrass.

Sir, I was most heartened to read Diane Summers' report ("Support for Flexible Pension Age", June 15) that the majority of managers favour a flexible retirement age - and a larger pension the later people retire.

Age Concern England has long been in favour of a flexible "decade of retirement" giving individuals the choice as to when they retire. People should be able to choose whether to continue to work or draw a pension over a given age range, for example, 60 to 70.

Both men and women should be able to draw an adequate pension at 60, otherwise the choice to retire at this age with enough to live on will only be accessible to those with substantial private pensions or investment income.

Although there would be considerable cost involved in providing full pensions to both sexes at 60, Age Concern England believes this is an option the government should give full and detailed attention to before any final decision is made about pension ages. It is time for a "decade of choice" not restrictions.

Sally Greengrass, director, Age Concern, Arsenal House, 1988 London Road, London SW16 4ER.

Banker's cutback

Well done Austria. The cosy world of central banking will never be the same again now the country's right-wing freedom party has made central bank president Maria Schaumayer take a 25 per cent pay cut and end the promise of lifelong jobs for her staff.

It's about time someone drew attention to the pay of the fat cats in Europe's central banks. It is hard to imagine any other industry where there's so great a need for a searching look at rewards. Sorting out the variances between countries would cause nightmares to anyone still aspiring to set up the problematical European central bank.

Admittedly, Schaumayer's case is rather extreme. Even after her pay cut, she still gets ASch6m, or around £300,000 a year, which is five times as much as Sweden's Bengt Dennis, and far more than either the Bank of England's Leigh-Pemberton or the Bundesbank's Schlesinger. The Austrian National Bank's staff is more feather-bedded than most, partly because of the country's deep-rooted patronage system. Even so, it is well high impossible to tell which of Europe's central banks give value for money. While it's suspected that the Italians and French, like the Austrians, are expensive, nobody has any way of being sure.

Sears' test-bed

Has Liam Strong, Sears' newly-installed chief executive, fallen for the Hanson mystique in making his first big appointment?

Stephen Park, his new finance director, certainly has an impressive CV. As a former

Hanson financial controller

he should be well trained in what Hanson does best - keeping a tight grip on costs and capital spending. He is also Lord Hanson's personal assistant, so he should have a pretty good idea what Britain's number one predator thinks about Sears - one of the London stock market's favourite takeover targets.

Even so, some Hanson-watchers wonder whether Park is in quite the same class as Chris Miller, Lord Hanson's previous PA - now in Wassall's driving seat - or BET's new finance director Bob MacKenzie, another old student of the Hanson school of financial management.

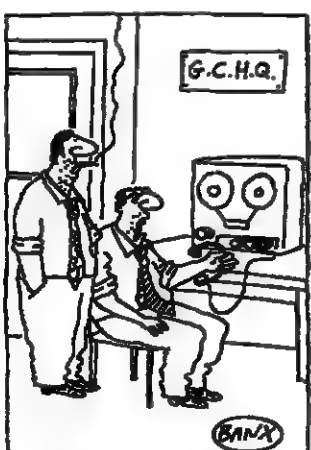
Park may not have long to prove himself. After all, it was only a year ago that Lord Hanson told the FT that "Allied-Lyons or Sears could be taken at any time but we do not want to go for them."

Battle scarred

First Beirut and now the Falklands. What, it may be asked, has David Tatham, Britain's ambassador in Beirut during last year's hostage releases, has done to deserve the Falkland Islands' governorship?

The answer is that Tatham seems to be one of a small but growing band of Foreign Office folk who, believe it or not, are keen on the place. Before Beirut, Tatham headed the Falkland Islands' department at the Foreign Office, responsible for not only the islands but also Argentina. The department was set up after the 1982 Anglo-Argentine war over the islands, and closed when diplomatic ties were renewed in 1990.

Clearly the FO feels that the sensitivities of 2,000 sheep farmers bear striking similarity to the byzantine



"I've been listening to Robert Maxwell eating his lunch"

world of Middle East affairs. Tatham is taking over from William Fullerton, who is off to be our man in Kuwait. Fullerton, leaving his cat Jason behind, says he is very sad to be departing.

New broom

Malcolm Stephens' main regret on resigning last year as chief executive of Britain's Export Credits Guarantee Department was that it stymied his ambition to run the world's best export credit business. But he now means to do the next-best thing - from September he will head the Bernese Union, the club for the world's top credit insurers.

True, given the Bernese Union's traditional secrecy, Stephens might still end up as the last thing he intended: a museum curator. Even so, the combative record of the former diplomat and banker argues strongly for giving him the benefit of the doubt.

After all, it took singular courage to resign from ECGD last November, so signalling to government how much British industry resented its

progressive withdrawal of cash support for export efforts. Only six months before, the government had privatised half of the ECGD by selling its short-term credit operations to the Dutch.

His moving to the Bernese Union comes at a time when the credit insurance industry is set for radical reform. Both the European Commission and the OECD are working on plans to harmonise export finance practices internationally. "All of the Bernese Union members are going through change, so it seems inconceivable that the Bernese Union itself can avoid changing," he declares, new-broomishly.

Neddy goes west

Did Norman Lamont check with Welsh secretary David Hunt before abolishing the National Economic Development Council?

The chancellor of the exchequer was adamant yesterday that there was no place during the 1990s for the tripartite approach to economic management which the NEDC had represented since its inception in the corporatist 1950s. But Hunt seems to have other ideas. He is busy setting up a new Welsh economic development council. It will bring together Welsh industrialists, trade unionists and local authority leaders to do just the job that NEDC was supposed to do for Britain. It is hardly surprising that some at Westminster are beginning to mutter that Hunt seems to be turning into more of a closet-socialist than his predecessor, Peter Walker.

Watchword

What's the name for a myopic prehistoric monster? "Dyoublinkseurus."

Nice letters.

Shame about the paper.

Isn't it time you switched to a better paper?

conqueror

INTERNATIONAL COMPANIES AND FINANCE

Swiss to grant banking licences to Japanese

By Ian Rodger in Zurich

ALL Japanese banks and securities companies that qualify will be granted Swiss banking licences before the end of the year, according to a senior Swiss government official.

The large Japanese financial fraternity in Switzerland has been in a state of high tension in recent weeks because of the approach of a deadline under Swiss law obliging all non-banks to convert themselves into banks by the end of the year.

Applications from Japanese financial institutions have been blocked pending the completion of bilateral negotiations on various financial issues.

Mr Alexis Lautenberg, head of the financial and economic division of the foreign affairs ministry, said yesterday that the talks had been "successful" and so all the Japanese institutions that "qualified objectively" would get licences. "They should relax and be confident," he added.

In the talks, the Swiss sought an easing of Japan's tight restraints on overseas

deposits by individuals and the abolition of restrictions on ownership links between the securities and banking units of Swiss banks in Japan.

Mr Lautenberg would not reveal the results, which hinge in part on the passage this week of a financial reform bill in the Japanese parliament.

Twenty Japanese banks and securities houses have Swiss banking licences, but 21 with Swiss operations do not. Mr Lautenberg said that Switzerland would not issue 21 licences.

The conversion to bank status requires a sharp increase in capital and it is expected that many institutions, suffering from a capital squeeze at home, will not apply.

The attraction of the Swiss licence to the Japanese is that, from the beginning of next year it will enable them to operate throughout Europe, provided that Switzerland joins the European Economic Area. Japanese bankers and brokers believe that 10 licences will be offered. The Japanese MoF will then decide to whom they should be issued.

Foreign stake in Total set to rise

By William Dawkins in Paris

FOREIGN ownership of Total, the French oil company, will rise from 30 per cent to 40 per cent as a result of the forthcoming government share sale, the group said yesterday.

Mr Serge Tchuruk, chairman, welcomed the move as likely to improve the liquidity of the market for Total shares and help dispel an image of heavy state control. The sale, by far the biggest of the socialist government's programme of asset sales, will take place before July 10 if market conditions permit.

It will reduce the stake held by the government and state controlled institutions from 33.9 per cent to 15 per cent. The state's direct stake will fall from 31.6 per cent to 5 per cent. State controlled banks and insurance companies will raise their stake from 2.3 per cent to 10 per cent, said Mr Tchuruk.

The existing state-owned investors are the insurance groups GAN and AGF, but it is not yet known which groups will buy the extra shares to be offered to the public sector. The sale, organised by Paribas, is expected to raise up to FF10bn (\$1.84bn) to fund the government's employment policies, but there will be no fresh cash for the company.

Most of the new foreign shareholders will be British and American, said Mr Tchuruk. Of the 23.9m shares being sold, 35 per cent will be made available to the French market, 33 per cent will be for the US and 33 per cent for the rest of the world.

The government does not plan to create a golden share to defend Total against takeovers, but will have the right to suspend any board decision likely to modify control, said Mr Tchuruk. In addition, Total would be seeking to build up a larger core of loyal long term shareholders, he said. The company's existing statutes oblige investors to declare shareholdings of 1 per cent.

Total did not envisage raising fresh capital for its own needs.

Kuwaitis seek a smoother ride in Spain

MADRID investment bankers, in the doldrums as a sluggish economy has taken its toll of acquisitions and stock market flotations, have been galvanised by news that the Kuwait Investment Office (KIO) is looking for a new investment partner in Spain.

KIO, based in London, needs help in Madrid to manage its vast Spanish holdings following the resignation earlier this month of its Spanish associate, Mr Javier de la Rosa, as deputy chairman of Grupo Torras, KIO's Spanish holding company. In keeping with the orthodox investment strategies being moulded by KIO's new post-Gulf war managers, it wants a partner, and is understood to be talking to J.P. Morgan, First Boston and, possibly, Banco Bilbao Vizcaya.

A partnership with any of these institutions would be a world away from the ride KIO experienced with the mercurial Mr De la Rosa for the past eight years.

KIO stumbled across him as a young banker in 1984 when he helped it buy a small paper company, Impacsa, in Catalonia. In the years that followed, KIO, with Mr De la Rosa as an independent point man, spent about \$2bn buying Spain's big-

gest chemicals group, ERT, creating the country's largest papermaker, Torras Hostench, and buying one of its largest foods groups, Ebro Agrícolas. The partnership was close. The bank he ran when they met collapsed in 1988 and, despite the resulting controversy, KIO stuck with him.

its shares back two years later as Spain's economic boom began to falter and the market, having been tapped for large rights issues, began to worry about the effect Torras' acquisitions were having on profitability. Torras felt it was being undervalued in the markets. Ercros and Ebro continued

the state's fertiliser producer had not stabilised domestic prices and Ercros last year lost more than Ptasbn. Grupo Torras is said to have lost Ptasbn in 1991. Prima has also gone into debt as the property market has cooled.

Mr De la Rosa needed to stabilise Ercros before leaving

is not clear whether the amicable parting will remain so. But without Mr De la Rosa, even as an adviser, KIO's new management faces a tough time understanding the nature of its assets in Spain, and it needs time to decide what to do with them. Today KIO's leadership is meeting Mr Carlos Solchaga, the Spanish finance minister, to discuss its plans.

But Mr De la Rosa's impetuous style has made him powerful enemies and KIO may not find that time. Last February, in a move that could have alarmed KIO, Barnett Fernandes, a London public relations company sent a note, on behalf of an unnamed client, to UK newspapers denouncing Mr De la Rosa's businesses and accusing him of plotting to topple the governor of the Bank of Spain.

A shy, secretive investor, KIO shuns from publicity and may have been content to bid farewell to Mr De la Rosa, now 44. And if the Kuwaitis do find a new partner in Spain, it might be to do no more than find a way out. Although Mr De la Rosa believes KIO will stay, he would take a hard look at any of the businesses they shed. He already knows them better than anyone.

Peter Bruce reports on the search following the resignation of KIO's investment manager

KIO's nerve only failed once, in 1988 when it pulled out of a venture with two Madrid businessmen to try to take control of Banco Central.

By then, though, the Kuwaitis were the biggest foreign investors in Spain. KIO-Torras-De la Rosa were merging ERT with a fertiliser company to form Ercros. They owned Prima, an aggressive property group. They bought a stockbroker and a small insurance company. In Ebro, like ERT, they shook the establishment by mounting Spain's first hostile takeovers.

The holding company, Torras, went public in 1988 and then, capitalised in the markets at around \$1.6bn, bought

to quote in the markets but KIO and Mr De la Rosa had tight control of the Grupo Torras holding company. After the invasion of Kuwait in 1990, KIO injected some \$2bn into Grupo Torras to reassure fiduciary creditors. Last year, those loans were converted into equity, nearly doubling Torras capital to Ptas21bn (\$2.12m) and boosting reserves by some Ptas15bn to Ptas18bn.

By then Mr De la Rosa had begun to say he wanted to devote more time to his own expanding financial interests, but KIO, preoccupied by the war, was in no condition to assume close control of Torras. Also, Ercros had begun to go badly wrong. A merger with

Torras. Earlier this year he persuaded the US commodities group Freeport MacArthur to pump new capital into a joint venture with the Ercros fertiliser and mining operations. To get support from Madrid, which had heavily subsidised part of Ercros, he persuaded Mr Jose Recto, a banker and member of the ruling socialist party, to become president.

Two days after Mr Recto arrived at Ercros, Mr De la Rosa announced he was leaving Torras, although he has bought 30 per cent of the profitable Ebro group this year and intends to keep it. Whether KIO is happy with this remains to be seen, and it

PolyGram pays \$25m for Philips CD plant

By Michio Nakamoto

POLYGRAM is buying a CD manufacturing plant in the US for \$25m from Philips, the Dutch electronics group, which owns 50 per cent of the record and entertainment group.

The acquisition follows earlier agreements between the two for PolyGram to acquire a CD factory in Germany and one in France for a total of around \$100m from Philips.

The US factory has a capacity of 60m discs per year and produced 50m CDs last year. It employs 530 full-time staff, and 60 per cent of production from the factory went to PolyGram itself, with the remainder going to third parties.

The group's sales of CDs has been growing and they have increased as a proportion of the overall product mix in unit terms, from 49 per cent in 1990 to 58 per cent last year.

The three recent acquisitions of CD manufacturing facilities from Philips was based on what PolyGram sees as a need to have a guaranteed and economical supply of CDs for its largest markets.

The group plans to make CD-i discs for interactive TV games and other programmes stored in compact discs.

PolyGram also announced plans recently to manufacture digital compact cassettes, the new audio cassette tape format to be introduced by Philips, at its Amersfoort plant in the Netherlands.

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Framatome posts flat profits

By William Dawkins

FRAMATOME, France's supplier of nuclear reactors, yesterday announced stable profits for 1991 and its first order for five years.

The group reported a net profit of FF998m (\$182.25m) against FF984m in 1990, on turnover up slightly to FF14.2bn from FF13.6bn

over the same period.

State-controlled Framatome, subject two years ago to a failed bid for control by Alcatel Alsthom, the private sector telecommunications and engineering group, has suffered from the international decline in demand for nuclear plant.

It expects turnover to fall again this year to FF13.1bn, on which it is forecast-

ing a FF900m net profit.

Framatome's main nuclear customer, Electricité de France, has completed the expansion of its ambitious nuclear plant programme, but, as expected, did pass on an order for a 1,450 MW power station earlier this month. However, it lost a contract to build a steam generator in Belgium to Mitsubishi of Japan.

COMPANY NEWS IN BRIEF

CHRISTIAN Dior, the French luxury goods group, said it expected a rise in revenue and profit this year despite difficult situations in some key markets, especially Japan, AP-DJ reports from Paris.

Sales of perfumes, luggage and other key products of the luxury group are expected to hold up well, Mr Bernard Arnault, chairman, said.

Sales figures in the early months of this year were difficult to assess due to the sharp drop in the luxury business in the first half of last year due to the Gulf war and the economic slowdown, he said.

GIB, Belgium's largest retailer, said it planned to invest BFR6.4bn this year in modernisation and expansion.

Reuter reports from Brussels. This represents a 30 per cent increase on the previous year. According to its 1991 annual report, BFR2.9bn (\$99m) would be used to renew information technology in its hypermarkets and supermarkets. GIB said last January a large part of this amount will be used to introduce electronic check-outs and scanning.

Pechiney International sees 'clear improvement'

By William Dawkins in Paris

PECHINEY International, one of the world's largest packaging companies, yesterday forecast a "clear improvement" in 1992 from last year's group net profit of FF682m (\$101m).

Mr Jean Gando, chairman of the group, a subsidiary of Pechiney, the state-controlled aluminium maker, said profits were down slightly in the first half but that there would be a very significant net profits recovery in the second six months. Just how big the recovery will be depends on the strength of drink can sales in the summer and the value of the dollar, he told the annual shareholders' meeting.

He expected operating profits, FF13.3bn last year, to remain stable after a rise in packaging profits and a fall in

contributions from Howmet, the group's aerospace components division.

There will be a fall of between FF350m and FF400m in interest charges, thanks to a reduction in debts from FF15.2bn to FF13.1bn, according to a report issued at the meeting. The debt issues are due to the recent sale of aluminium and metal trading assets to the Pechiney parent and the forthcoming conversion of warrants.

No large takeovers were planned in the short term. Rhône-Poulenc-Rorer, the pharmaceutical unit of the French state-owned chemicals group, yesterday said it was in line to meet analysts' forecasts of a \$420m net profit for this year. This compares with \$326m net on sales of \$3.8bn in 1991.

This notice is important and requires the immediate attention of holders of Bonds. It should not be regarded by the persons to whom it is addressed as constituting the giving of any advice or the making of any recommendation by S.G. Warburg & Co. Ltd. If holders are in any doubt as to the action they should take, they should consult an independent financial adviser authorised under the Financial Services Act 1986 without delay.

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Notice is hereby given to holders of the Bonds (the "Bondholders"), pursuant to Clause 7(D) of the Trust Deed dated 29th January, 1990 constituting the Bonds (the "Trust Deed"), that following publication on 15th May, 1992 of Notice of Required Conversion and Redemption of the Bonds effective 16th June, 1992 (the "Required Conversion Date") the Trustee for the holders of the Bonds, The Law Debenture Trust Corporation p.l.c., has, pursuant to and in accordance with Clause 7(B) to (D) of the Trust Deed and Condition 4(d) of the Bonds, exercised the Conversion and Exchange Rights in respect of those of the Bonds standing unconverted as of the Required Conversion Date ("Unconverted Bonds").

In consequence of such exercise, on the Required Conversion Date, the Unconverted Bonds were converted into Preference Shares on the basis of one Preference Share for each Unconverted Bond and the Preference Shares issued on such conversion were transferred to The Boots Company PLC, in consideration of which transfer \$2,238 Ordinary Shares of 25p each in The Boots Company PLC were allotted and issued to a nominee of the Trustee at the Exchange Price of 335 pence per Ordinary Share. Such Ordinary Shares have been sold by the Trustee and the net proceeds of such sale, amounting in aggregate to £232,513.52, will be paid rateably to the holders of the Unconverted Bonds in accordance with the Conditions of the Bonds and against surrender of the Unconverted Bonds at the specified office of any of the Paying and Conversion Agents listed below. It is expected that such net proceeds of sale will be available for distribution from 23rd June, 1992. In accordance with Clause 7(D) of the Trust Deed and Condition 4(d) of the Bonds, the amount of such net proceeds shall be treated for all purposes as the full amount due by the Issuer in respect of the Unconverted Bonds and/or such Preference Shares.

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17th June, 1992

Internationale Nederlanden Group

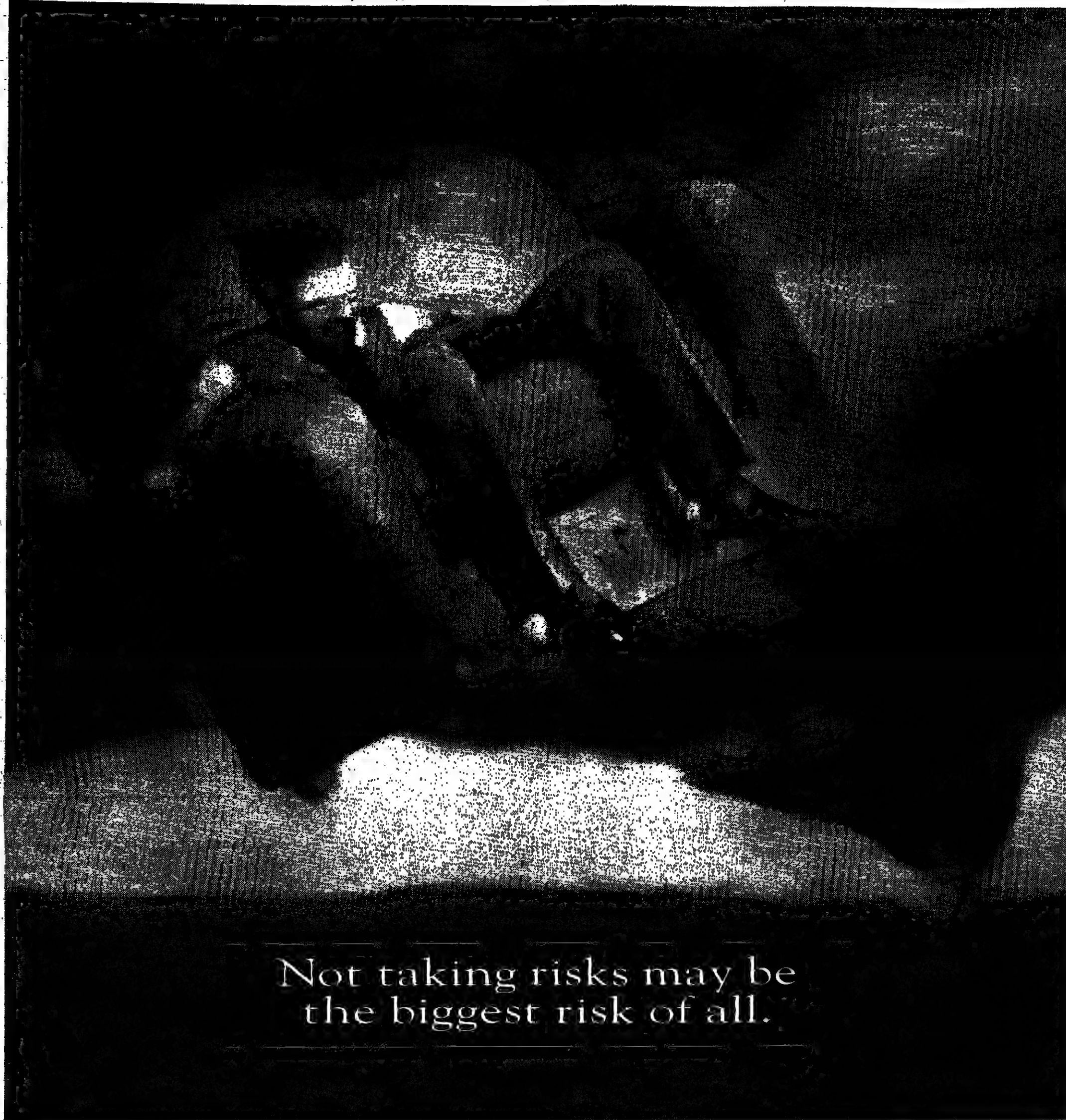
The results of Internationale Nederlanden Group for the first three months of 1992 showed a satisfactory increase. Compared with the first three months of 1991 net profit rose by 8.8% from NLG 329 million to NLG 358 million. Profit per share went up by 12% to NLG 1.49. Total assets increased by 3.6% to NLG 308.6 billion. A reasonable growth in business volume and a net profit which will at least equal the 1991 results is expected for the whole of 1992.

Amounts in Dutch guilders	First three months 1992	First three months 1991	% Change
(in millions)			
Total income	12,512	11,584	+ 8.0
Total expenditure	12,009	11,139	+ 8.1
Result before tax	473	445	+ 6.3
Net profit	358	329	+ 8.8
(in guilders)			
Net profit per share	1.49	1.33	+ 12.0
	March 31, 1992	December 31, 1991	
(in millions)			
Total assets	308,646	297,836	+ 3.6
Investments	123,359	120,105	+ 2.7
Bank lending	130,379	126,514	+ 3.1
Group capital base	16,048	15,022	+ 6.8

ING GROUP

The report for the first three months can be obtained at the following address:
Internationale Nederlanden Group, P.O. Box 810, 1000 AV Amsterdam, Holland. Tel.: (+31) 20 6462201, fax: (+31) 20 6462301.

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INTERNATIONAL COMPANIES AND FINANCE

Dasa to take stake in Loral venture

By Daniel Green

DASA, the aerospace arm of Daimler-Benz, is paying \$87m for a 12% per cent stake in Space Systems/Loral, the US commercial satellite manufacturer.

Loral, the defence electronics company and the biggest shareholder in Space Systems, is injecting another \$50m into the company to maintain its stake at 51 per cent.

Dasa is joining three other European space industry companies - Alcatel and Aerospaciale of France and Alenia of Italy - which also have stakes in Space Systems. With the arrival of Dasa, each will have 12% per cent.

The move by Dasa had been

triggered by increasingly tough international competition, Mr Rolf Arnim, Dasa's managing director of communications satellite programme, said yesterday. "The European satellite industry must collaborate, and we have decided to do it with the US."

US satellite builders have repeatedly beaten their European rivals in winning contracts to build civil telecommunications satellites. Hughes Aircraft of Los Angeles is the industry leader with a market share of more than 60 per cent.

Dasa's decision is also the latest step in the consolidation of the European satellite manufacturing industry.

British Aerospace this month halved capacity at its satellite

manufacturing plant at Stevenage, north of London. Competitive pressures have also prompted it to enter merger talks with Matra-Marcoulli, an Anglo-French rival.

Space Systems was established in late 1990 by Loral, Alcatel, Aerospaciale and Alenia. The company got off to an encouraging start by winning a \$500m contract for a Japanese satellite programme.

Dasa decided to join them last month and is awaiting US regulatory approval.

"We do not believe this will be a problem because the other three European companies have already been approved," said Mr Arnim. Dasa's stake will be satisfied with the issue of new shares, he said.

Loral, the parent, had sales of \$2.9bn in 1991 and profits of \$122m. Mr Bernard Schwartz, its chairman and chief executive, said last month that the company wanted to become further involved in non-military markets.

In March, Mr Schwartz visited Europe looking for potential acquisitions and collaborations. In 1990 Loral paid \$750m for Ford Aerospace and allowed its way into the commercial space arena had systematically acquired some of the defence activities of leading US "blue chip" companies which had decided to diversify into the military sector and are now refocusing activities on their core operations.

Sears responds to dissidents

By Barbara Durr in Chicago

SEARS, Roebuck, the US retail and financial services company, responded this week to shareholder discontent by making changes to the way the company is governed.

At a special meeting in Chicago, the directors decided to make shareholder voting completely confidential.

They also required directors to hold at least 1,000 shares of Sears common stock and removed the company chairman from the committee that nominates members of the board of directors. The committee will now be entirely composed of outside directors.

The board also lowered the

retirement age for directors and trustees of its profit-sharing fund to 70 from 72, but it will allow serving directors to continue their terms until aged 72.

Mr Edward Brennan, chairman, said: "The board has listened to our shareholders and has adopted a series of measures which we believe are both responsive and in the best interest of the company."

Mr Brennan also said the board would elect one or more outside directors during 1992. However, the measures did not go nearly as far as the shareholder proposals presented last month at the company's contentious annual meeting.

These included proposals that a break-up of the company be considered and that the posts of chairman and chief executive, both now held by Mr Brennan, be separated.

In May, shareholders voted 41.2 per cent in favour of changing the three-year staggered election of directors to an annual election. It was the highest tally of any proposal considered at the meeting.

Mr Robert Monks, a frequent critic of Sears, said the steps were a "nice start", though more remained to be done.

Mr Monks was defeated in an attempt to be elected to the board in 1990, but he hopes the board might choose him as a director this year.

Carolco cuts Live shareholding

By Karen Zagor in New York

CAROLCO Pictures has cut its stake in Live Entertainment to a minority holding of 49.9 per cent by selling 380,000 shares in Live to three Carolco investors in yet another complex manoeuvre to keep the troubled, independent Hollywood studio in business.

Carolco said it sold the Live shares, for about \$2.19 each, to protect itself from a possible cross-default in its public and private debt.

This follows Live's failure to make the latest interest payment on its 14.5 per cent senior subordinated notes.

As a 53 per cent majority

shareholder in Live, Carolco was vulnerable to a possible default by Live, which is a video distribution company.

Earlier this year, the same three Carolco investors - Pioneer LDCA, an affiliate of Tokyo's Pioneer Electronics, Le Studio Canal Plus, a unit of France's Canal Plus, and RCS Video International Services, an affiliate of Italy's Rizzoli Corriere della Sera - agreed to a \$75m financing package for Carolco in a move to keep the company operating.

Carolco, however, still faces a serious cash shortfall. In spite of the outstanding success of a number of Carolco films, including the Terminator movies and Basic

Instinct, Carolco is still struggling to survive.

The company has been hurt by a combination of factors, including its "open purse" policy of paying generous amounts for box-office stars, such as Arnold Schwarzenegger.

Earlier this month, Carolco said it could not draw on a \$22.8m line of credit because it had not met certain terms.

In the first quarter, a gain of \$4.9m from the purchase of debt helped Carolco reduce its net loss to \$4.3m, or 20 cents a share, from \$6.3m, or 27 cents, but the company's operating loss grew to \$9.2m from \$6.3m. Revenues were essentially flat at \$138.5m.

Tyson to acquire Arctic Alaska

TYSON Foods, the US fresh foods and poultry group, is to acquire Arctic Alaska Fisheries in a merger deal valued at more than \$200m. Reuter reports from Springdale, Arkansas.

Under the terms of the deal, 0.6686 Tyson shares plus \$2.23 cash will be exchanged for each Arctic Alaska share.

Arctic Alaska said Tyson would issue about 9.47m Class A shares plus about \$87.2m in cash in the deal, which is valued at \$212.4m, based on the \$18.50 closing price of Tyson shares on June 15.

Arctic Alaska, which earned \$16.7m in 1991 on revenues of \$225m, operates a fleet of 31 fishing vessels mainly in the 200-mile US exclusive economic zone off Alaska, Oregon and

California. Tyson said it expected Arctic Alaska to post 1992 revenues of about \$250m.

Arctic Alaska also operates two Seattle-based processing plants as well as shore-based fish processing plants in Oregon, British Columbia and China. It also has an Idaho-based aquaculture enterprise and several joint ventures overseas.

The merger is subject to certain conditions, including approval by two-thirds of Arctic Alaska shareholders and by regulatory authorities.

Both companies' boards have unanimously approved the deal.

● Nabisco Foods Group, a unit of RJR Nabisco Holdings, has agreed to exchange its 32 per cent interest in Grupo Gamesa,

Mexico's largest biscuit and cracker company, for five of Gamesa's food and pet food companies and an undisclosed amount of cash. Reuter reports.

The agreement is with PepsiCo's international snack food division, PepsiCo Foods International, Gamesa's other owner. As a result, PepsiCo will own 80 per cent of the rest of Gamesa.

Nabisco will receive Gamesa's pasta, confectionery, dry desert mix, nuts and pet food businesses, plus cash. The agreement returns to Nabisco two of its well-known cracker trademarks, Ritz and Premium.

Sales of the transferred businesses totalled \$85m in 1991, about 15 per cent of Gamesa's total sales.

Sammi wins Won130bn injection

SOUTH Korean banks are to inject Won130bn (\$165.3m) in Sammi Group, the debt-plagued owner of the country's largest speciality steelmaker, Reuter reports from Seoul.

The group had earlier asked its banks to extend Won144bn to rescue it.

The Commercial Bank of Korea, Sammi's primary lender, said the banks had "agreed in principle to bail out Sammi, given its predictable adverse effects on other indus-

tries". Sammi said its total debts had snowballed to Won1,780bn at the end of 1991, against total assets of Won2,300bn. Some Won700bn of total was owed by Sammi Steel, its speciality steel subsidiary. Sammi is also engaged in trade, precision machinery, aircraft and car part manufacturing and electronics.

The group's financial position was hurt by rumours last year, denied by the company, that it might be forced to file for bankruptcy protection from creditors.

Analysts blamed Sammi's difficulties on ambitious expansion in the 1980s in anticipation of a recovery in speciality steel which failed to materialise. They identified as pointers to trouble a heavy investment of \$260m in three steel companies in North America in 1989 and an injection of some Won300bn on increasing production of speciality steel in South Korea from 1988.

Three-unit structure for Caterpillar collaboration

THE JOINT venture agreed in March by Caterpillar, the US construction equipment group, Mitsubishi Heavy Industries, Japan's largest heavy machinery maker, and Mitsubishi Corp, the country's leading trading house, is to be set up as three separate companies, AP-DJ reports from Peoria, Illinois.

The joint venture companies will be based in the US, the Netherlands and Singapore. Each will begin operating on July 1.

Mitsubishi Caterpillar Forklift America will have its headquarters in Mentor, Ohio, with manufacturing facilities in Houston.

Mitsubishi Caterpillar Forklift Europe will be based in Almere, the Netherlands, and will cover European, African and Middle Eastern markets.

In Singapore, Mitsubishi Caterpillar Forklift Asia will cover Asia and Oceania and maintain a Japanese branch.

FIVE ARROWS FUND N.V.

Established in Curaçao, Netherlands Antilles
By Management Resolution adopted on June 5, 1992, it was resolved to declare an interim dividend of USD 0.04 per share for the fiscal year ended December 31, 1991 payable as per June 30, 1992 to holders of shares outstanding as per June 5, 1992. Holders of bearer shares are entitled to receive the dividend against presentation of coupon no. 21 with any of the following mentioned Agent Banks.

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Rothschild Bank AG
Zollstrasse 131
8034 Zurich
Switzerland
Rothschild Bank Ltd.
50 The Street
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AMENDED NOTICE

The Royal Bank of Scotland Group plc

US \$250,000,000 FIXED RATE

REDEMPTIBLE NOTES

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from 15th June 1992 to 15th December 1992, the Notes will bear a Rate of Interest of 4.375% per annum. The amount of interest payable on 15th December 1992 will be US \$222.40 per US \$10,000 Note and US \$6,559.90 per US \$250,000 Note.

AGENT BANK: CHARTERHOUSE BANK LIMITED

A member of The Securities and Futures Authority

CHARTERHOUSE

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Handelsbanken hit by credit losses

By Robert Taylor in Stockholm

SVENSKA Handelsbanken, Sweden's third largest commercial bank, has reported a 35 per cent fall in operating profits, to SKr694m (\$237m) for the first four months of 1992, from SKr1bn a year earlier.

The decline was mainly attributable to a 46.7 per cent jump in credit losses, to SKr1.56bn from SKr1.1bn last time. The credit losses amounted to 1.6 per cent of total lending at the end of April.

The bank's receipts rose 6 per cent to SKr4.01bn, from SKr3.79bn, while earnings per share declined to SKr2.98 from SKr4.57. Return on equity dropped to 7.9 per cent from 12.5 per cent.

The latest results suggest that despite a more prudent and controlled credit policy than other leading Swedish banks, the bank was now also suffering the consequences of lending to property and finance companies in the late 1980s. For 1991, its total credit losses rose to SKr3.2bn, representing 1.1 per cent of loan volume.

Although Handelsbanken remains Sweden's most profitable bank, its rapid fall in operating profits contrasts sharply with its 1990 results, when it earned SKr4.558bn. This was the highest in its history, while at the same time its credit losses were a more modest SKr623m.

The bank's underlying position remains strong, with total assets at the end of April standing at SKr387.98bn, only slightly down from the SKr389.11bn a year before.

Money management funds attract Y2,000bn

By Emiko Terazono in Tokyo

JAPAN'S money management funds - bond and money market investment funds - have attracted Y2,000bn (\$15.8bn) since their launch last month. The funds are aimed at the retail investor.

Investors have been attracted by the higher yields of the funds, relative to bank deposits. The sharp inflow of retail money to Japanese brokerages comes at a time when individual investors are mostly shunning stock market investment.

Fee margins on the money management funds are significantly lower than that of stock trading commissions. Brokers hope the funds inflow will lead eventually to investors shifting back into direct stock market investment.

According to the Investment Trust Association, 75 per cent of the collected money was invested in long and short-term government bonds at the end of May.

The minimum purchase price in money management funds is Y1m. Currently the funds yield around 4.7 per cent. This compares with 0.5 per cent in ordinary bank deposits and 2.29 per cent on bank money market deposits.

Banks have become increasingly concerned over the large inflow of money to the broker-invested money management funds, which look set to head the securities houses' marketing offensive ahead of the summer bonus season.

Brokers also want to give the instrument a settlement function, similar to that of a bank account.

The Osaka Stock Exchange plans measures to expand disclosure of trading information in stock-index futures and options, AP-DJ reports.

The exchange currently discloses daily results of volume in the front-month Nikkei index futures and three Nikkei options. From Friday it will also disclose daily trading for other futures contracts, plus five options.

Minolta Camera to expand office equipment business

By Robert Thomson in Tokyo

MINOLTA Camera will restructure its US subsidiaries and introduce an early retirement plan for employees. The move is unusual for a Japanese company and a sign of the severe problems confronting the camera-maker.

Workers are to be transferred from the struggling camera division to the office equipment division, on which the company is counting for a reversal of its fortunes.

In the year to the end of March, Minolta reported a pre-tax loss of Y9.5bn (\$70.2m), its first in 26 years. It was forced to write off a further Y16.9bn after agreeing to settle a US patent dispute.

The company said at least 70 of its 2,500 employees in the US would take early retirement. A similar restructuring would be necessary for its European operations.

Traditionally strong in foreign markets, which have been volatile in the past year, Minolta's long-term strategy

includes increasing the share of domestic camera sales and expanding its office equipment business.

However, the company was surprised by an industry-wide fall in domestic camera sales, including those of the single-lens reflex, for which it is best known. The market contracted by 9 per cent, while prices for new models fell by as much as 30 per cent.

Meanwhile, Minolta has had difficulty penetrating the crowded domestic office equipment market, where its sales last year fell 5.6 per cent. Encouraged by a 7.5 per cent rise in exports, it is placing more emphasis on foreign sales. This new emphasis is reflected in the transfer of many of its 400 US camera workers to the marketing division for printers, colour copiers and other business equipment.

It has found the US office automation market more accessible than the domestic one, characterised by loyalty to suppliers within a corporate family, or *keiretsu*.

CPC buys 80% share of Polish food plant

By Christopher Bobinski in Warsaw

POLAND'S faltering privatisation programme received a much-needed, if modest, shot in the arm yesterday when the European arm of CPC of the US agreed to pay \$8.5m for an 80 per cent share in Amipo, a dehydrated food producing plant in Poznan.

The deal is the second significant purchase by a foreign company in Poland this year. In April ABB, the Swiss-Swedish engineering group, paid \$10.4m for a 51 per cent share of the Elta electrical transformer factory in Lodz.

CPC, which takes labels such as Knorr, Hellmann's and Marmite, is committed to investing \$17m at Amipo over five years with \$5m going into modernising the factory in the first 12 months. The balance will be spent on general expansion.

Amipo's 700 employees have been promised job security for 18 months. It is Poland's second-largest dehydrated foods producer and its present range of products will be continued, the company says.

Amipo made a net profit of 8.5bn zlotys (\$461,000) last year on sales worth 191.5bn zlotys. The first five months of this year saw sales grow to 114.4bn zlotys, while net profits slipped to 2.7bn zlotys. Mr Mieczyslaw Garstke, managing director, said yesterday: "We had enough of a profit to survive, but not enough to expand. This is why we needed the foreign investment".

CPC has a production facility in eastern Germany and a joint venture in Hungary. It hopes output from Amipo will serve the domestic Polish market as well as other east and central European countries. The US group is planning to build a sales organisation and establish a catering organisation in Poland to cover hotels, restaurants, hospitals and schools.

McDonald's is to open today its first Polish restaurant in Warsaw, employing 400 people. It will be followed by five others, two this year and three in 1993.

Gota offered SKr13.5bn in protection

By Robert Taylor

THE SKr13.5bn (\$2.4bn) five-year insurance rescue plan designed to protect Sweden's Gota Bank from credit losses and unpaid interest represents a bold attempt to stabilise its position and remove the uncertainties surrounding the group.

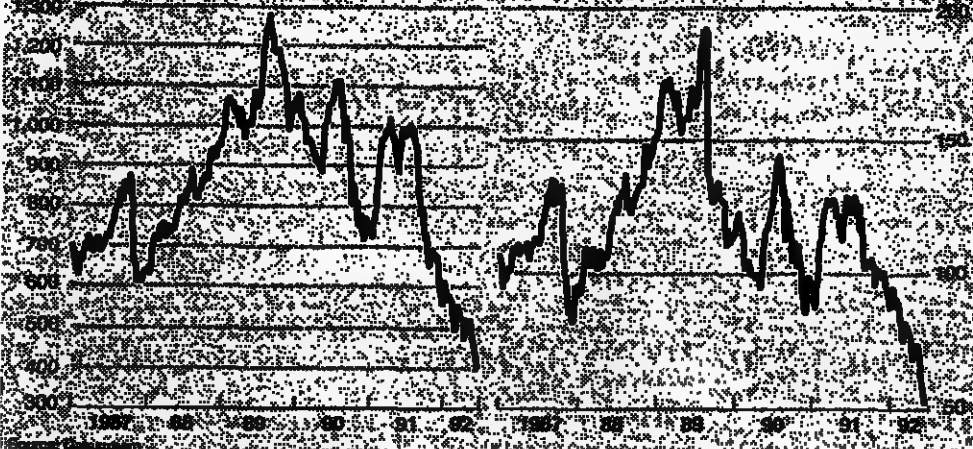
The solution stems from an initiative of Gota's main shareholder, Trygg-Hansa, one of Sweden's leading insurance companies, which still intends to incorporate the bank as a subsidiary this year.

An insurance company has been set up to provide cover for Gota. It will be indirectly owned by two triple-A rated European insurance groups, which have not been named: J.F. Morgan, and Trygg-Hansa's holding company, which will provide cover for about 11 per cent of the bank's credit portfolio, with a maximum risk of SKr1bn.

The insurance agreement provides cover of credit losses of up to SKr6bn by 1996, as well as unpaid interest and remission of interest to SKr7.5bn. Mr Gabriel Drwits, Gota's president and chief executive, said yesterday: "The uncertainty surrounding the magnitude of our credit losses

Swedish banks

Source: Swedish Commercial Banks Association



and their effect on Gota's capital base should now be over."

The insurance scheme has already been applied to Gota, helping the group's results for the first four months of the year, for which it incurred operating losses of SKr638m.

Without the insurance plan, it would have made credit losses of SKr1.36bn, or 5.1 per cent of the total loan volume. Instead, credit losses amounted to SKr210m. While Gota paid

an insurance premium of SKr1.14bn, it utilised SKr1.15bn to cover its credit losses.

The insurance plan may seem over-cautious for a bank with a risk-weighted capital adequacy ratio of 11.8 per cent, well above the 8 per cent Bank of International Settlements requirement. However, it underlines the determination of Trygg-Hansa to ensure that Gota's troubles are resolved quickly.

Two months ago, Trygg-Hansa bid for all Gota's outstanding shares, giving it a SKr2bn equity injection. That bid still stands.

Mr Bjorn Sprangare, Trygg-Hansa's chief executive, said: "Strengthening Gota's financial stability is important to us. Our intention to incorporate Gota as a wholly-owned subsidiary of our company remains unchanged."

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Union Bank of Finland slides to FM317m deficit

UNION Bank of Finland, the country's largest commercial bank, has reported a loss of FM317m (\$74.3m) for the first four months of 1992, writes Robert Taylor. The figure compares with a profit of FM144m for the same period of last year.

"Taken as a whole, 1992 will be considerably weaker for the Union Group than last year,"

said Mr Ahti Hyyonen, the chairman. "The anticipated upturn in the economy next year is likely to reverse the trend, but it is still too early to estimate the speed of the change."

The bank blamed the deficit on deep recession in Finland. There was an 181 per cent growth in write-offs on credits and guarantees, to FM419m

from FM149m last time. Net income from financing operations dropped 16.4 per cent, to FM549m from FM71m.

There was a 14.9 per cent drop in the bank's total income, to FM1.14bn from FM1.34bn. However, the bank retains a healthy capital adequacy ratio of 10.7 per cent.

Mr Hyyonen said the group was continuing to adjust to the

situation, with a one-third cut in the number of branches and 30 per cent reduction in personnel.

However, he warned that Finland's high interest rates would have disastrous consequences. "It is a question of a threat to business and economic life generally, which is also reflected in the bank," he said.

Interim Report

January 1 to April 30, 1992

SCA in brief

SEK M	1992	1991
Net sales	10,800	11,527
Earnings after financial net	204	1,106
of which restructuring measures	-	365
Net earnings after taxes	144	891
Earnings per share, SEK	0.88	4.88

Full-year forecast:
Earnings after financial net, approx. SEK 400 to 500 M.

Statements of Earnings

(unaudited)

SEK M	1992	1991
Net sales	10,800	11,527
Operating surplus	1,359	1,824
Depreciation	(678)	(690)
Share in earnings of associated companies	26	132
Operating profit	704	1,266
Restructuring measures	-	365
Operating profit after restructuring measures	704	1,631
Net financial items	(500)	(525)
Earnings after net financial items	204	1,106
excluding restructuring measures	204	741
Income taxes	(51)	(180)
Minority interest	(9)	(35)
Extraordinary items (after taxes)	-	-
Net earnings for the period	144	891

A complete report can be ordered by calling SCA Corporate Communications, telephone nos +46 8-665 09 09, +46 60-19 30 00, or writing to the address below.



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The following represents a summary only of the description as presented in the prospectus.

GLOBAL SHARE OFFERING OF TOTAL SHARES BY THE REPUBLIC OF FRANCE

The Republic of France (the "Republic") plans to make a global share offering of 22,900,000 B shares it owned in TOTAL, a French Société Anonyme, representing 12.4% of TOTAL's share capital. The offering will be made simultaneously in the French, International and United States markets.

The details of the offering, including the price and the detailed timetable, will be determined by the Republic the day before the launch date.

The date for the launch of the offering will be subject to general conditions in the financial markets and is therefore subject to change. The offering should be finished at the latest on July 10, 1992.

The offering will be underwritten by syndicates led by Banque Paribas with respect to the French offering, Banque Paribas and CSFB France S.A. with respect to the International offering and Lehman Brothers, with respect to the US offering. Banque Paribas has been appointed global coordinator and Lehman Brothers International, co-global coordinator of the combined offering. La Compagnie Financière Edmond de Rothschild - Banque has been appointed advisor of TOTAL.

Subject to certain exceptions, the shares offered in the French and International offerings may not be offered or sold within the United States.

PRESS RELEASE ISSUED BY THE BOARD OF DIRECTORS OF TOTAL ON JUNE 15, 1992

SALE OF THE SHARES OWNED BY THE FRENCH STATE IN TOTAL AND EVOLUTION OF THE RELATIONSHIP BETWEEN TOTAL AND THE FRENCH STATE

During its meeting of June 15, 1992, the Board of Directors of TOTAL adopted several resolutions in connection with the proposed reduced participation by the French State in the Company's share capital as announced on May 15, 1992.

The Board has received modifications of Articles 6 and 11 of the Company's Bylaws resulting from the Extraordinary Shareholders' Meeting of June 2, 1992. The revised Bylaws allow the shares owned by the French State to be sold to third parties and give the Board the authority to approve this operation.

As requested by the Government, the Board has reviewed several possibilities for the sale of shares currently owned by the French State. The Board has approved the following operations:

- The sale by the French State of up to a maximum of 12.1 million outstanding shares representing 6.5% of share capital in the form of a public exchange offer using the ratio of 4 Petroleum Certificates to 3 shares as had been announced on May 15, 1992 (shares will be ex-dividend 1991). The exchange offer will be available to all holders of Petroleum Certificates in the following weeks.
- The sale by the French State on the French, United States and International financial markets, of 22.9 million outstanding shares representing 12.4% of share capital. The sale should be completed before July 10, 1992 and will be subject to the prevailing market conditions. It will include a French portion in the form of a public sale offer of approximately 8 million shares on the Paris Stock Exchange, a public placement of approximately 7.4 million shares in the United States (representing approximately 14.8 million American Depositary Shares) and an international placement outside France of approximately 7.5 million shares. Each purchaser will be allowed to acquire a maximum of 1 million shares in the course of these operations (2 million American Depositary Shares).
- The direct sale by the French State to certain State-controlled financial institutions which will be long-term oriented shareholders of TOTAL. The sale will consist of a maximum of 14.3 million outstanding shares representing 7.7% of share capital. Combined with 2.3% of TOTAL share capital currently owned by the State-controlled insurance companies, AGF and GAN, this will lead these long-term investors to an aggregate participation of 10% in TOTAL's share capital. As was indicated in the announcement of May 15, 1992, the direct participation of the French State should be reduced to a level of 5% following these sale operations.

In connection with the above operations, the Board has acknowledged the terms of a proposed interpretive document governing the relationship between the French State and the Company. This relationship will continue to be regulated for several years by the Protocols of 1924 and 1930 which expire on March 14, 2000. But, in order to take immediately into account the evolution of the relationship between TOTAL and the State resulting from the reduced shareholding of the latter, the bylaws will be modified on the basis of the existing Protocols. These modifications are the subject of an interpretive document agreed upon by the French State and the Company and which the Board has approved. Hereafter, the representation of the State on the Board of Directors will be limited to two Board members, in place of four Board members and two government commissioners. These two Board members will maintain the specific rights provided in the Bylaws in favor of the French State to assure that the national interests are protected. However, the French State's right of approval will no longer apply to the appointment of directors and of certain members of senior management but only to the Chairman named by the Board. This interpretive document and associated Bylaw modifications will be submitted to an Extraordinary Shareholders' Meeting before the end of 1992.



25,500,000

HMC MORTGAGE ASSETS

102 PLC

Class B

Mortgage Backed Floating Rate

Notes due March 2001

For the interest period from

June 15, 1992 to September 14,

1992 the Note Rate has been determined at 10.925% per annum. The

interest payment date, September 14,

1992 will be \$2,725.00 per \$100,000

nominal amount.

By: The Chase Manhattan Bank, N.A.

London, England

June 17, 1992

E75,000,000

98% Fixed Rate Floating Rate

Depository Receipts Due 1993

Issued by

The Law Debenture Trust Corporation S.A.

overlying entitlement to payment of principal

and interest on deposits with

BANCO DI ROMA

Incorporated as a Società per Azioni in the Republic of Italy

London Branch

Interest Rate

10.1675% per annum

Interest Period

15th June 1992

15th December 1992

per \$1,000 Note

£ 50.04

£284.89

Credit Suisse First Boston Limited

Agent

INTERNATIONAL CAPITAL MARKETS

Spain in largest D-Mark issue by foreign borrower

By Simon London

SPAIN yesterday launched the largest D-Mark bond issue by a foreign borrower, taking advantage of stable conditions in the German market to launch an aggressively-priced DM2bn transaction.

The mandate to lead-manage the floating-rate issue was won by Dresdner Bank following a competitive bidding process. Deutsche Bank and Commerzbank, two giants of the German securities market, took part in the bidding but ultimately declined to participate in the deal.

The 10-year notes pay 8.25 basis points less than the six-month London interbank offered rate. A Deutsche Bank official said a margin of 1 or 2 basis points under Libor was needed to sell an issue of this size.

However, six co-lead managers and 25 co-lead managers joined the deal. Although the pricing was seen as aggressive by many participants, syndicate officials noted that paper

issued by sovereign borrowers carries a zero risk weighting under bank capital adequacy guidelines - banks to not have to set capital aside against holdings of the bonds.

Liquid, floating-rate bond issues by sovereign borrowers are also bought by central banks as a low-risk method of investing currency reserves. From an issue price of 100.15, the bonds were quoted at par bid by the lead manager.

INTERNATIONAL BONDS

Elsewhere, dollar currencies continued to benefit from uncertainty in Europe over ratification of the Maastricht Treaty. Hydro Quebec, the Canadian utility, officially launched its C\$1.2bn, 30-year global bond issue.

The deal, larger than the C\$750m transaction expected by many firms, is lead-managed by Merrill Lynch and Scotiabank. The bonds will be priced today to yield 85 to 87

basis points more than Canadian government bonds.

Canadian National Railways launched a \$200m five-year deal, increased from C\$150m, lead-managed by ScotiaMcLeod.

The 8 1/4 per cent bonds were re-offered to investors at a fixed price of 98.525, where the yield is 65 basis points more than Canadian government bonds. This was considered fair by participants in the deal, which reported buying by both retail and institutional investors.

OKB, the Austrian state-backed financial institution, launched a \$200m, 10-year deal lead-managed by J.P. Morgan Securities.

The 7 1/2 per cent paper was re-offered to investors at 99.70, where the bonds yield 26 basis points more than US government bonds. The yield was seen as tight by some syndicate officials. However, OKB carries a top triple-A credit rating and is one of the most popular borrowers in the Euro market. This relatively small deal was easily absorbed.

Toyota Finance Australia, a consumer finance subsidiary of the top-rated Japanese motor manufacturer, launched an A\$100m four-year issue lead-managed by Hambros.

The paper carries an 8 per cent coupon - the lowest in the history of the Euro Australian dollar market. In the late 1980s, Australian dollar bond issues often carried a coupon of more than 16 per cent.

The string of deals in dollar currencies looks likely to continue.

While little new money is flowing into the Australian currency, retail investors are re-investing the proceeds of maturing bonds. Around A\$900m bonds mature in July, and \$1.125bn in August. The lead manager quoted the bonds at less 1.5 per cent bid, comfortably inside full fees of 1.75 per cent.

The string of deals in dollar currencies looks likely to continue.

a supra-national borrower is thought to be planning a 10-year global bond issue of at least A\$300m, although the lack of currency and interest rate swaps opportunities could delay any deal. Japanese borrowers including City of Kobe and Kansai Airport are considering Eurodollar deals; the Asian Development Bank is still hoping to launch a \$500m 10-year issue next week.

NEW INTERNATIONAL BOND ISSUES

Borrower	US Dollars	Amount	Coupon %	Price	Maturity	Lead	Book runner
OKB (Aust)	200	7 1/4	101 1/2	2002	21/8	J.P. Morgan Secs.	
National Financialist	100	8 1/4	101 1/2	2002	1 1/2	J.P. Morgan Secs.	
Juraku Int. Fin. (Aust)	40	8 1/4	101 1/2	1998	1 1/2	ABN-Amro Bank	
Eagle 2001	40	8 1/4	101 1/2	1998	1 1/2	Dresdner Bank	
CANADIAN DOLLARS							
Hydro Quebec (Aust)	1,200	8 1/4	101 1/2	2002	1 1/2	Merrill Lynch Int.	
Canadian Nat. Railway (Aust)	200	8 1/4	101 1/2	1998	1 1/2	Scotiabank	
D-MARKS							
Kingdom of Spain (Aust)	200	8 1/4	101 1/2	2002	20/100	Dresdner Bank	
JPW (Aust)	100	8 1/4	101 1/2	1998	2 1/4	Deutsche Bank	
AUSTRALIAN DOLLARS							
Toyota Fin. Australia (Aust)	100	8	101.05	1998	1 1/2	Hambros Bank	
VEZ	150	8 1/4	101.70	2004		Dresdner Bank	

*Private placement. *Convertible. *With equity warrants. *Floating rate note. *Final terms. *Non-callable. *Coupon pays 6 month Libor plus 110bps. *Non-callable. *Global issue. *Coupon and price to be fixed on 17/10/1992. *Coupon pays 6 month Libor. *Non-callable. *Coupon pays 50bps below Japanese long term Prime rate. Fees are undisclosed. Call and put options on or after 17/11/1992 at par.

HK to allow full listings for Chinese units

THE Hong Kong Stock Exchange is to allow companies incorporated in China to obtain full, primary listing status, AP-DJ reports from Hong Kong.

Mr Paul Chow, exchange chief executive, did not provide a timetable for the move. Although some minor, unidentified "accommodations" may be necessary before Chinese companies could list, he said they would provide investors the same level of protection as do shares in Hong Kong companies.

Mr Chow ruled out the establishment of a special listing board set aside for Chinese companies or the creation of a secondary type status.

A research paper produced by the exchange recently set out other possibilities for Chinese companies to gain access to the Hong Kong market other than direct listings. These suggestions have apparently been shelved.

Treasuries buoyed by positive inflation comments

By Patrick Harverston
in New York and
Sara Webb in London

POSITIVE comments on inflation from Mr Alan Greenspan, the Federal Reserve chairman, and news of lower store sales helped Treasury prices recover from early losses yesterday.

In late trading the benchmark 30-year government bond

GOVERNMENT BONDS

was up 1/4 at 101 1/2, yielding 7.832 per cent. The two-year note was also higher, up 1/4 at 100 1/2, yielding 4.971 per cent.

The market weakened early on after government data showed an 11 per cent rise in housing starts last month, the largest monthly rise since February 1991. Later in the morning, however, prices moved into positive territory on Mr Greenspan's written testimony to a Congressional committee. He told the committee that the economy was "poised to make further advances"

in trimming inflation.

The market was also helped by news of a 0.6 per cent rise in May industrial production, a figure in line with expectations, and a report from the Johnson Redbook Service that department and chain store sales fell 4.5 per cent during the first two weeks in June.

UK government bonds shrugged off funding worries and ended the day over one-eighth of a point higher at the long end, on healthy buying interest and better-than-expected Public Sector Borrowing Requirement figures.

The PSBR amounted to £3.134bn in May, compared with £2.464bn in the previous month. The figure was well below many City forecasters' expectations, some of whom had predicted a PSBR of \$4bn. The gilt-edged market has suffered recently due to the combination of funding worries and uncertainty about the prospects of European economic and monetary union in the wake of Denmark's vote against ratification of the Maastricht Treaty.

The Bank of England announced yesterday afternoon it would auction £2.75bn of the 8 per cent gilt due 2013 on June 24. The news led to a slight fall in gilt prices initially as dealers said the auction was larger than expected. The issue will be partly-paid with 35p payable on July 20 and 30p on August 25. The existing issue is about £1.6bn in size.

Despite the larger-than-expected auction size, the market later picked up and the benchmark 11 1/4 per cent gilt due 2003/07 traded up to 116 1/2, from its opening level of 115 1/2.

DANISH government bonds dropped about half a point yesterday after the central bank decided to sell its top stock well below the level at which it was already trading.

Traders estimated about DKK4bn of the 8 per cent bond, due 2003, was sold yesterday after the price was announced. Many complained about the bank's decision to undercut the market price, prompting a fall in Danish bond prices. The yield spread over the 8 per cent German bond due 2000 widened

from 105 basis points to 115 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Life bund future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

slightly higher yesterday. Most of the activity concentrated on short and medium-dated issues, while long-dated bonds ended the day little changed, leading to a slight steepening in the yield curve. The benchmark No 129 closed with a yield of 5.48 per cent, against its opening level of 5.47 per cent.

BENCHMARK GOVERNMENT BONDS

Coupon	Yield	Price	Change	Yield	Price	Change
10.000	10.000	107.518	-0.637	8.87	8.87	5.23
9.000	9.000	100.400	-0.050	8.53	8.53	5.63
8.000	8.000	102.880	+0.350	8.10	8.10	5.93
7.000	7.000	99.250	-0.520	8.11	8.11	5.78
6.000	6.000	98.125	+0.185	8.77	8.77	5.78
5.000	5.000	98.950	-0.220	8.77	8.77	5.78
4.000	4.000	100.200	+0.030	7.98	7.98	5.01
3.000	3.000	94.250	-0.370	13.28	13.28	12.87
2.000	2.000	95.544	+0.146	8.89	8.89	5.77
1.000	1.000	103.024	-0.001	8.47	8.47	5.53
0.000	0.000	97.250	-0.050	8.28	8.28	5.28
11.300	11.300	97.650	-0.175	11.48	11.48	10.82
10.000	10.000	102.848	-0.063	8.15	8.15	5.18
9.000	9.000	103.043	-0.125	8.15	8.15	5.08
8.000	8.000	98.750	-0.375	8.03	8.03	5.94
7.000	7.000	101.37	+0.315	7.28	7.28	7.28
6.000	6.000	101.25	+0.250	7.83	7.83	7.81
5.000	5.000	98.700	-0.480	8.01	8.01	5.82

Source: London clearing, "Derivatives New York clearing. *Yields: Local market standard (1 Gross annual yield including withholding tax at 22.5 per cent payable by non-residents). Prices: US, UK in \$bds, others in decimal. Technical: DMM/ATL Price Source

Investment managers given access to Swift but may snub system

By Richard Waters

INVESTMENT managers have finally been allowed into Swift, the bank-owned international messaging system - but many say they no longer want to join.

The decision to give investment managers access to the worldwide telecommunications network of Swift was taken last week, when banks voted by a majority of 95 per cent to make the change. Access to Swift will make it possible for investors to confirm details of securities transactions direct with their custodians using a standardised electronic format - potentially reducing costs and settlement errors.

A public row erupted over the issue a year ago, when banks voted by a narrow margin to keep investment managers out of the network.

At least three banks with considerable weight in Swift - Barclays, Chase Manhattan and Citibank - had voted against letting in investment managers last year. All three changed their stance last week.

Investment managers claim that the banks kept them out of Swift before to force them to continue using individual banks' own in-house communications systems. The banks, however, counter that Swift already had too much on its plate and was not in a position to accept investment managers a year ago.

In recent months, a group of international investment institutions has banded together to

sponsor its own electronic trade confirmation system - effectively making membership of Swift less necessary. The banks' change of heart is seen in some quarters as a belated attempt to encourage institutions not to develop this system.

"The decision has come too late," said Mr David Batten of SG Warburg, which handles the settlement for Mercury Asset Management. "They [institutions] appear to have found a cheaper way of doing it."

Many institutions regard the development of electronic trade confirmation as a more important development than linking to Swift, and so will concentrate their efforts in that direction. "Our resources are finite. We have to decide which will give us the quicker pay-back," said Mr Andrew Palmer, director of finance and operations at Legal & General, the UK insurer.

The cost of joining Swift, at Bf1.2m, is also likely to put off all but the biggest investment institutions.

With communications links and message formats becoming increasingly standardised, it is becoming technically easier for investors to use a wider range of bank custodians to handle their securities transactions, or to switch between custodians more frequently.

However, banks maintain that this standardisation will not undermine their competitive position. Investment managers are increasingly turning to a single global custodian.

ISDA adopts agreement

A NEW master agreement, intended to simplify dealing in a range of derivative instruments, has been adopted by the International Swap Dealers Association, writes Richard Waters.

The agreement covers a wider range of derivatives than was included in the previous version, introduced in 1987. By bringing more instruments under a single agreement, it is possible for financial institu-

tions to net off their risks in different products against each other, reducing their overall credit exposure.

ISDA said that "hundreds of participants from Europe, Japan and the US" had been involved in developing the new master agreement. The 1987 version and agreement based on it are currently used in about 90 per cent of all over-the-counter derivative deals, ISDA said.

FT FINANCIAL TIMES CONFERENCES

WORLD AEROSPACE AND AIR TRANSPORT

London — 2 & 3 September 1992

The Financial Times conference to be arranged before the Farnborough International Air Show.

Issues to be discussed:

- * The extensive restructuring of the world aerospace and airline industry
- * The Single European Market in air transport and its implications in the globalisation process
- * How the defence industry is adapting to a new environment of defence procurement
- * The new structures of financing aircraft

Speakers include:

The Honourable Jeffrey N Shane
US Department of Transportation

Mr Giovanni Bisignani
European Airlines Association

Sir John Egan
BAA plc

Mr Thomas M Culligan
McDonnell Douglas Corporation

Mr Adam Brown
Airbus Industrie

The Rt Hon Christopher Chataway
Civil Aviation Authority

Sir Colin Marshall
British Airways

Mr Richard R Albrecht
Boeing Commercial Airplane Group

Mr John Weston
British Aerospace Defence Limited

Mr Brian H Rowe
GE Aircraft Engines

WORLD AEROSPACE AND AIR TRANSPORT

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London, 22 & 23 June 1992

Questions to be addressed include:

- How should the radio spectrum be allocated?
- What services should be run on it - competing or monopoly?
- How can transnational services be co-ordinated?

Speakers include:

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Chairman of the US Delegation to WARC '92

Mr Michael Goddard
European Radiocommunications Committee

Mr Jean Grenier
Eutelsat

Dr John Forrest
National Telecommunications Ltd

Rear-Admiral Robert Walmsley
Ministry of Defence

Mr Richard Jay Solomon
Massachusetts Institute of Technology

Mr Jerrold Adams
Iridium Inc

Mr Chris Earnshaw
British Telecommunications plc

Mr Mike Tiplady
Cellnet

Mr Guntis Berzins
Inmarsat

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LEGAL NOTICES

ADRIAN SYSTEMS LIMITED
NOTICE IS HEREBY GIVEN, pursuant to Section 96 of the Insolvency Act, 1986, that a Meeting of the Creditors of the above-named company will be held at The Fawcett Centre, Grove Road, Basingstoke, Hants RG21 3BA, on 1 July 1992 at 10.30 am for the purpose mentioned in Section 96 of the Insolvency Act, 1986. A list of the names and addresses of the company's creditors may be inspected free of charge at Cook Gilly, 1 Port Way, Port Solent, Portsmouth, PO6 4TY between 10am and 5pm on 29 June 1992 and 30 June 1992. Creditors wishing to vote at the meeting must (unless they are held to be entitled to vote by the court) lodge their proxies at Cook Gilly, 1 Port Way, Port Solent, Portsmouth PO6 4TY no later than 15 noon on 30 June 1992.

DALEWORTH LIMITED
NOTICE IS HEREBY GIVEN, pursuant to Section 96 of the Insolvency Act, 1986, that a Meeting of the Creditors of the above-named company will be held at the offices of Leonard Curtis & Associates, 20 New Park, Brighton, BN1 1UP, on Friday, 26th day of June, 1992 at 10.30 am for the purpose mentioned in Section 96 of the Insolvency Act, 1986. A list of the names and addresses of the company's creditors may be inspected at the offices of Leonard Curtis & Associates, 20 New Park, Brighton, BN1 1UP, between the hours of 10.30 am and 4.00 pm on the two business days preceding the meeting of the creditors.

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FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adverse secondary market.

[illegible][illegible]

1991-1992		1992-1993		1993-1994		1994-1995		1995-1996		1996-1997		1997-1998		1998-1999		1999-2000		2000-2001		2001-2002		2002-2003		2003-2004		2004-2005		2005-2006		2006-2007		2007-2008		2008-2009		2009-2010		2010-2011		2011-2012		2012-2013		2013-2014		2014-2015		2015-2016		2016-2017		2017-2018		2018-2019		2019-2020		2020-2021		2021-2022		2022-2023		2023-2024		2024-2025		2025-2026		2026-2027		2027-2028		2028-2029		2029-2030		2030-2031		2031-2032		2032-2033		2033-2034		2034-2035		2035-2036		2036-2037		2037-2038		2038-2039		2039-2040		2040-2041		2041-2042		2042-2043		2043-2044		2044-2045		2045-2046		2046-2047		2047-2048		2048-2049		2049-2050		2050-2051		2051-2052		2052-2053		2053-2054		2054-2055		2055-2056		2056-2057		2057-2058		2058-2059		2059-2060		2060-2061		2061-2062		2062-2063		2063-2064		2064-2065		2065-2066		2066-2067		2067-2068		2068-2069		2069-2070		2070-2071		2071-2072		2072-2073		2073-2074		2074-2075		2075-2076		2076-2077		2077-2078		2078-2079		2079-2080		2080-2081		2081-2082		2082-2083		2083-2084		2084-2085		2085-2086		2086-2087		2087-2088		2088-2089		2089-2090		2090-2091		2091-2092		2092-2093		2093-2094		2094-2095		2095-2096		2096-2097		2097-2098		2098-2099		2099-2100		2100-2101		2101-2102		2102-2103		2103-2104		2104-2105		2105-2106		2106-2107		2107-2108		2108-2109		2109-2110		2110-2111		2111-2112		2112-2113		2113-2114		2114-2115		2115-2116		2116-2117		2117-2118		2118-2119		2119-2120		2120-2121		2121-2122		2122-2123		2123-2124		2124-2125		2125-2126		2126-2127		2127-2128		2128-2129		2129-2130		2130-2131		2131-2132		2132-2133		2133-2134		2134-2135		2135-2136		2136-2137		2137-2138		2138-2139		2139-2140		2140-2141		2141-2142		2142-2143		2143-2144		2144-2145		2145-2146		2146-2147		2147-2148		2148-2149		2149-2150		2150-2151		2151-2152		2152-2153		2153-2154		2154-2155		2155-2156		2156-2157		2157-2158		2158-2159		2159-2160		2160-2161		2161-2162		2162-2163		2163-2164		2164-2165		2165-2166		2166-2167		2167-2168		2168-2169		2169-2170		2170-2171		2171-2172		2172-2173		2173-2174		2174-2175		2175-2176		2176-2177		2177-2178		2178-2179		2179-2180		2180-2181		2181-2182		2182-2183		2183-2184		2184-2185		2185-2186		2186-2187		2187-2188		2188-2189		2189-2190		2190-2191		2191-2192		2192-2193		2193-2194		2194-2195		2195-2196		2196-2197		2197-2198		2198-2199		2199-2200		2200-2201		2201-2202		2202-2203		2203-2204		2204-2205		2205-2206		2206-2207		2207-2208		2208-2209		2209-2210		2210-2211		2211-2212		2212-2213		2213-2214		2214-2215		2215-2216		2216-2217		2217-2218																																																																																																																																																									
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"STRAIGHT BOND": The yield is the yield to redemption of the bid-price; the amount issued is in millions of currency units. Ctg. day = Change on day.
15% TIME RATE NOTION: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Spread = margin above all-in cash offered rate (30-day-month Denom/ave mean rate) for US dollars. Cops = The current coupon.
CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Cnvt. price = Nominal amount of bond per share expressed in dollars. Cnvt. ratio = Number of shares to be received in full payment of the bond. Pct = Percentage premium of the current effective price of acquiring shares by the bond over the most recent price of the shares

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RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	35	3	12
Other Fixed Interest	4	1	2
Commercial, Industrial	280	276	183
Financial & Property	143	97	55
Oil & Gas	15	18	51
Plantation	19	5	5
Others	27	31	91
Miners	48	28	57
Totals	582	460	1,703

LONDON RECENT ISSUES

EQUITIES

[illegible]**FIXED INTEREST STOCKS**[illegible]

RIGHTS OFFERS

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yield based on prospectus or other official estimates for 1992-95. If Dividend and yield based on prospectus or other official estimates for 1991. L Estimated annual dividend, cover and are based on latest annual earnings. If Dividend and yield based on prospectus or other official estimates for 1991-92. If Dividend are year based on prospectus or other official estimates for 1992. Q Gross R Forecast annualized dividend, cover and price based on prospectus or other official estimates. W Pro Forma figures. X Earnings to book of ordinary shares at a "ratio". Y Production. Z Placing price. 1 Reorganization. 2 Unlisted securities market. 3 Listed in connection with reorganization, merger or takeover. per Price at a premium. .

TRADITIONAL OPTIONS

- First Dealings June 8
● Last Dealings June 19
● Last Declarations Sept. 3
● For settlement Sept. 14
- 3-month call rate indications are also shown on this page.
- Calls in EPS Inc., Calumet, Indiana.
- Cosatin, Expt. Co Louisiana, Lorraine, Oceonics, Rosehaugh, Statik, Tarmac, Wines City of London Props. and Witham. Puts in Euro Disney and Tiphook. Puts and calls in Burton, Pisons and Madras.

LIFE EQUITY OPTIONS

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TRADITIONAL OPTION 3-month call rates[illegible]

Just One Of The Many Tests We've Created For The 777.



From simulating flights in thunderstorms to validating wing designs in wind tunnels to actual test flights in the driving rain, the 777 will be the most thoroughly tested airplane that Boeing has ever built.

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In the air, nine 777s will be tested. Three of which will fly 1,000 flights, one plane for each of the

In addition, a complete airframe will be built to test the 777 under various load combinations. And for structural fatigue, yet another airframe will be subjected to

All to ensure that the 777 is the safest and most reliable aircraft in the world can be. Naturally, our customers wouldn't have it any other way. And of course neither would we.

BOEING

COMPANY NEWS: UK

National Power advances 18%

By Juliet Sychrava

NATIONAL POWER, the electricity generator, yesterday reported pre-tax profits up 18 per cent to £514m for the year to March 31 1992, the first full year since it was privatised.

Earnings per share increased by 22 per cent to 28.63p (23.54p), and the dividend goes up 10 per cent to 9.1p.

Mr John Baker, chief executive, said the results showed the company was competing successfully in the new privatised electricity market.

"Profits are beginning to reflect the major restructuring we are undergoing," he said.

The company's performance was achieved against the background of a 0.2 per cent growth

in the electricity market. Its unit sales fell by 3.9 per cent, and it lost market share to rival generator, Nuclear Electric.

A sharp rise in electricity prices accounted for a 7.4 per cent increase in turnover to £4.7bn. Prices in the pool or wholesale market rose by nearly 25 per cent, while income from direct sales to customers rose by 30 per cent.

Although costs rose by just over 5 per cent overall, fuel costs fell as the company used up old cheaply-priced coal stocks.

It also saved about £150m after shedding 21 per cent of its workforce, or 3,000 jobs, as part of a programme announced after privatisation. These man-

power savings boosted productivity by 13 per cent.

Improved turnover and cost savings together gave a 23 per cent increase in operating profits.

Good cash flow financed nearly £500m of capital expenditure, 22 per cent more than in the previous year. This was mainly spent on reducing emissions, and building new gas stations.

Borrowings at the year end fell by 5 per cent, although the average for the year was higher, giving an interest charge of £11m against net interest income of £7m the year before.

The outlook for the coming year was still uncertain, National Power said, because it

has not yet agreed a deal with British Coal, its main fuel supplier, or the regional companies, its main customers.

The electricity market would improve only slightly, Mr Baker said. That meant National Power had to rely on cost-cutting and lower fuel prices to provide short-term growth.

In the longer term, its strategy is to expand overseas, and Mr Baker said he hoped to invest £1bn in international generation ventures by the end of the decade.

City analysts expect a pre-tax profit of between £500m and £590m next year, giving earnings of between 31.5p and 34.5p per share, and a dividend of 10p to 10.2p.

SmithKline strengthens its position in vaccines

By Paul Abraham

SMITHKLINE Beecham, the Anglo-American pharmaceutical group, has completed two deals aimed at positioning itself as a significant force in the world vaccine market. The agreements mean it is now the second largest in the market after Merck of the US.

The first deal, with the State of Michigan's department of public health, gives SK exclusive rights to distribute the department's vaccines in the US outside Michigan. The products are for diphtheria, tetanus, whole-cell pertussis and rabies. The two organisations will also jointly research and develop other paediatric vaccines for US distribution.

The second deal with Pasteur Mérieux Serum et Vaccins and Connaught Laboratories, both subsidiaries of Institut Mérieux, gives SK the US marketing rights for an influenza vaccine designed for children. The product is awaiting approval from the US Food and Drug Administration. SK refused to give financial details of either agreement.

It said the deals meant all the elements were in place to provide a full range of childhood vaccines. The group had vaccine sales of £140m last year, according to Mr Jonathan de Pass, an analyst at Barclays de Zoete Wedd. He said the deals in themselves were not particularly big, but indicated SK's strategy.

Vaccines have become an increasingly important market as companies have used biotechnology to create patentable products for which they can charge a premium.

Dutch cockle restrictions leave Hazlewood Foods flat

By Maggie Urry

PRE-TAX profits at Hazlewood Foods were flat at £51.3m, against £51.2m, in the year to end March, as restrictions on Dutch cockle fishing and a decision to sacrifice margins to boost sales volume offset gains from the acquisition of Sutherland last summer.

The shares rose 3p to close at 150p.

Mr Peter Barr, chairman, described the year as one of consolidation and predicted that the group was "now poised for a period of steady earnings growth". The 30 UK businesses had been grouped into seven trading areas, and a similar plan had been written for the continental European subsidiaries.

Group sales rose 17 per cent to £532.4m, although Mr John Simons, finance director, said the underlying gain was 8 per cent, of which 2.3 percentage points were from price increases and the rest volume growth. Operating profits rose 4.5 per cent to £50.2m, with margins down from 10.6 to 9.5 per cent.

Sutherland, acquired for £26.7m in shares, was included for seven months and contributed profits of £3.5m, after financing costs. Its £18.8m of debt meant group borrowings rose to £109.7m (£81.9m), adding 10 percentage points to gearing at 69 per cent. The group more than covered its capital investment of £27.9m from internal cash flow.

Interest charges rose from £5.2m to £5.9m, with cover down from 3.1 to 2.7 times. A reduced tax rate of 27.7 per cent (£24.5 per cent) but higher minorities of £577,000 (£447,000) left earnings per share down 4 per cent to 16.32p (17.13p).

A final dividend of 3.5p is



Peter Barr: poised for growth after year of consolidation

proposed to give a total of 8.1p (5.5p).

Mr Simons said the restriction on cockle fishing in Dutch waters cost the group about £3m, of which £2.3m fell in the second half. The impact of lower margins in the meat, produce and fish businesses knocked £3.4m from profits.

Operating profits from grocery fell from £13m to £10.9m, but ready meals profits were up to £11.5m (£10.1m) and convenience foods, which includes most of Sutherland, from £1.5m to £5.8m. Profits from fish fell to £4.5m (£5.4m) and from shellfish to £7.5m (£10.6m). Produce profits rose to £4.8m (£3.2m) and non-food profits

were up from £3m to £4.6m.

COMMENT

Hazlewood was one of the highly acquisitive companies of the 1980s and has long needed the more coherent structure which is now beginning to take shape. That said, the group must prove itself as a quality growth stock, which will take rather longer. It is some 4 to 5 years behind Northern Foods, the company it considered bidding for in 1988. Not surprising, then, that its rating is well below its erstwhile target. However, a prospective p/e, on forecasts of £55m or so, of under 9 is discounting too much.

Norweb almost doubles to £137.9m

NORWEB, the Manchester-based regional electricity company, yesterday announced pre-tax profits up by 96 per cent to £137.9m for the year to March 31 1992, writes Juliet Sychrava.

Earnings per share rose sharply from 24.5p to 51p and the dividend is increased by 13.2 per cent to 17.7p.

"This year's results demonstrate that high quality customer service and profits can, and must, go hand in hand," said Mr Ken Harvey, Norweb's chairman who noted that the company's had disconnected fewer customers than ever before.

The main reason for the leap in Norweb's profits was higher electricity prices. Like all 12 regional companies, Norweb increased prices sharply in April 1991 to recoup losses from undercharging the previous year.

Norweb's 9.9 per cent price increase was one of the lowest in the industry, but the company's profit rise will be one of the highest.

This is because exceptional items totalling some £30m also depressed profits last year. These related to bad debts relating to its retail business, as well as an accelerated depreciation charge.

If these items and the effect of recovering losses from the previous year were excluded, Norweb said, the underlying profit growth would be only 20 per cent.

The main underlying growth came in the core distribution business, where operating profit rose by nearly 76 per cent. But the retail business also made a strong improvement, with an £2.3m profit compared with a loss of £7.5m the previous year.

The low margin electricity supply business, which buys and sells bulk electricity, made £11.9m against £11.8m previously.

The contracting business incurred losses. Underlying growth was partly due to a 1.4 per cent increase in sales, mainly to commercial customers.

The company also recovered about half of the big customers it lost when privatisation meant the regional companies had to compete to keep local customers.

Costs were carefully controlled, Norweb said. Some 280 jobs were cut over the year, leaving a workforce of 7,387, and controllable costs fell 1 per cent in real terms.

Gearing fell from 32.2 per cent to 22.1 per cent, and capital expenditure was down £2.5m to £68.2m.

Analysts forecast pre-tax profits for the year ending March 1993 of between £145m and £155m, giving earnings per share of 55p to 64p. Dividend forecasts range between 13.5p and 20p.

COMMENT

Norweb's quietly tenacious emphasis on marketing and retailing should perhaps have won it more Brownie points from the City, which has historically favoured nearby Yorkshire's more forceful style.

Norweb should at least get points for doing what it promised with the retail business, which now has an £8.3m profit at a time when most companies' retail businesses are only just breaking even.

If the company can now fulfil its promise to turn retail into a £300m business contributing nearly 20 per cent of profits in 1996, then it will have what many regional companies so far do not - a good non-core business for the future and something to spend its cash on.

This promise might temper investors' reservations about the company's rather cautious dividend policy - like East Midlands yesterday it suggested this year's increase was a not-to-be-repeated windfall.

CONFIRMING OUR POTENTIAL

Preliminary results 1991/92

	1991/92	1990/91
Profit before tax	£137.9m	£70.3m
Profit after tax	£88.1m	£42.3m
Interim dividend for year (paid)	5.3p	—
Recommended final dividend per ordinary share	12.40p	10.94p

"With strong growth in earnings, costs under control, retailing firmly back in profit, a good performance against guaranteed standards of service and tariff increases from 1 April 1992 well below the rate of inflation, this year's results demonstrate that high quality customer service and profits can, and must, go hand in hand."

Ken Harvey Chairman and Chief Executive

NORWEB

Power behind the North West

The Annual Review and Summary Financial Statements, Directors' Report and Accounts for 1991/92 will be published in mid-July.

NORWEB plc. Registered Office Talbot Road, Manchester M16 0HJ. Registered No. 2366949 (England).

Lep pension fund has £900,000 shortfall after property deal

By Roland Rudd

THE PENSION fund of Lep Group is showing a £900,000 shortfall following a property deal last year with the freight-forwarding and security company.

Trustees of Lep Group's pension fund have written to members telling them of the shortfall. They have calculated that if the pension fund and group had been wound up in January benefits for present employees were only 88 per cent covered. Transfers out of the pension fund by former employees have been suspended.

Last June the trustee company agreed to pay £12.4m for Coombe Hill House, just as Lep's problems began to emerge when off-balance sheet property finance came on balance sheet and the company's debt rose to more than £40m.

Profits collapsed and a standstill agreement was signed with its banks.

Coombe Hill House has now been valued at only £8.5m. Lep blames the continued weak property market.

The deal represented a high proportion of the pension fund's £28m of assets at a time when self investment has been criticised in the pension industry.

Mr Paul Baines, director of Charterhouse, Lep's financial adviser, said: "I am sure that this was not the first case of a pension fund buying assets from the company."

Lep had also agreed to increase its contribution significantly in order to eliminate the shortfall within two to three years.

The group was now proposing that £100m of its £500m debts should be converted to equity. Details of the conversion have yet to be fixed, although the banks were likely to end up with a substantial portion of Lep's shares.

Mr Baines said he hoped the reconstruction would be in place by next month.

Volex at £3.7m as it repositions

By Peter Pearce

VOLEX, the specialist wiring and connection systems company, reported pre-tax profits down from £4.16m to £3.68m for the year to March 31, a period of "strategic repositioning of the group's products and its markets".

In July it sold the loss-making Volex Accessories division to Hanson for an initial £8.8m. In January it gained access to both the data cable assemblies business and the US market with the acquisition of Cable Products for an initial £8.1m and maximum £14.6m.

Mr Howard Poulson, chief executive, said he was pleased with Cable's results so far. The group also decided to change the emphasis of Volex

Wiring Systems, the wiring harness company, over the next two years away from the high volume car production market and towards the higher margin markets of the commercial, agricultural and specialist vehicle industries.

The company started production on a contract for John Deere, and Mr Poulson hoped this would be a "foothold" in the US tractors group.

Buoyed by a rise in exports to 40 per cent of sales, Pencon emerged as the group's best performer. It also received a £1.1m from the government's decision to introduce safety legislation to make compulsory in the UK the fitting of plugs, and moulded plugs where appropriate, to electrical appliances.

Over the year Volex turned

borrowings of £5m into cash of £6.5m and Mr Poulson said he was looking to expand the Cable Products side with an acquisition on the west coast of the US, and to expand Pencon. Group exports have grown from 15 per cent two years ago to 30 per cent now.

Turnover fell 16 per cent to £81.6m (£97.3m) and operating profits were down by a little less than £1m to £3.7m. However this was boosted by investment income of £443,000 and lower interest charges of £131,000 (£477,000).

An extraordinary charge of £5.5m related to provisions for the withdrawal from the car sector. Earnings dropped to 14.9p (17.9p) and the final dividend is maintained at 10.5p for an unchanged total of 17p.

Cost controls help LPA hold profits at £0.31m

By Peter Pearce

Tight cost controls enabled LPA Industries, the USM-quoted industrial electrical connectors and accessories group, to hold pre-tax profits at £310,000 for the six months to March 31.

Turnover was down 7.7 per cent at £3.18m (£3.44m) and operating profits slipped by 2.3 per cent to £255,000.

Mr Michael Rusch, chief executive, said that strict control on borrowings - the company is heavily geared - and pressure on debtors and increasing concentration on exports all helped counteract the "severe trading conditions" and produce a "most satisfactory" result.

Mr Rusch said that customers' big projects were still few and far between, especially in railway engineering.

The interim dividend is held at 1.65p and is payable from earnings of 2.41p (2.31p) per share.

Compaq Computer Limited has selected Dana Commercial Credit Limited

to manage its national lease programme for Compaq. Authorised Resellers under the name of Compaq Business Leasing.

DCC would like to thank Compaq for this opportunity and looks forward to a long and successful relationship.

COMPAQ

DCC

COMPAQ BUSINESS LEASING

Telephone: 0483 766133

Fax: 0800 515723

Taunton Cider to join market with £150m tag

By Philip Rawstone

TAUNTON CIDER, the UK's second largest cider maker, is expected to raise between £75m and £85m from its planned stock market flotation later this month.

The company, acquired by its management last year for £75m from a consortium of investors including Bass, Courage and Scottish & Newcastle, will have a market capitalisation of about £150m.

Directors and more than 500 employees, who invested a total of £850,000 in the management buy-out backed by Samuel Montagu and Morgan Grenfell Development Capital, will emerge with a 10 per cent stake - worth about £15m - in the company. The original lending institutions will hold about 50 per cent of the enlarged share capital.

The share offer will be split equally between the public and a placing with institutional investors. The offer price will be announced on July 7.

About £70m raised by the issue of new shares will be used to pay off bank and other borrowings, reducing the company's debt to about £10m or less than 50 per cent of shareholders' funds. The sale of shares by existing shareholders is expected to amount to about £10m.

Mr Peter Adams, chief executive, who led the management buy-out, said yesterday that the increased financial flexibility provided by the flotation would enable Taunton to take advantage of further opportunities for growth.

Results for the year since the buy-out, published in the pathfinder prospectus yesterday, showed a 34 per cent increase



Peter Adams capitalising on trends in the drinks market

in operating profits to £16.7m (£12.5m) on turnover 11 per cent ahead at £165.3m. Operating margins rose from 13.1 per cent to 15.5 per cent. Pre-tax profits fell from £10.3m to £7.4m, reflecting interest charges of £9.6m on the buy-out debt.

Taunton claims a 33 per cent volume share of the UK cider market compared to the 45 per cent of HP Bulmer, the market leader.

Heavy advertising by the two companies, which has given cider a more contemporary image, helped to maintain overall market growth last year to 75.5m gallons, worth nearly £600m, while sales of beer and spirits declined. Though the cider market has more than doubled in volume in the past 20 years, sales still represent less than 6 per cent of beer sales.

Taunton's growth took off in the late 1980s and early 1990s

with increased distribution through Courage and Bass pubs and the launch of Dry Blackthorn, its mainstream brand and number two to Bulmer's Strongbow, which now accounts for 35 per cent of the company's sales.

In recent years, Taunton has had a successful record of new product development, particularly in the higher-margin, premium sector, which is now dominated by its Diamond White brand.

Red Rock, launched in 1988, has been targeted on lager drinkers, and its most recent brand, Brody, launched nationally last month has already achieved significant distribution.

Mr Adams said yesterday that the programme of new product development would continue with the introduction of brands to meet varying consumer tastes and to capitalise on trends in the drinks market.

Growth through a window in the market

Richard Gourlay looks at why Anglian Group can be floated with a £200m valuation

MR WILLIAM Hancock, chief executive of Anglian Group, must be heading one of the most successful of recent management buy-outs.

Just 18 months after buying the Norwich-based double-glazing company for £84.5m from BET, the business services group, Mr Hancock and his seven-man buy-out team are floating Anglian with a market valuation of about £200m.

To say the least, Mr Hancock's team has greatly benefited from the misfortunes at BET where new management is trimming back on the excesses of a late 1980s acquisition binge.

Not only did the buy-out team obtain a company that was already cash generative and profitable, but just before BET's financial year-end in March, Anglian was also able to make an early repayment of a £30m loan note which BET provided to help finance the buy-out.

By repaying early, Anglian is able to avoid paying BET a considerably greater deferred consideration on flotation.

Anglian's first year results after the buy-out produced operating profits of £15.5m, broadly in line with projections made to BET.

It was during the next year, and despite the recession, that the MBO team made profits sing and laid the basis for shareholders to seek an earlier than expected exit through the flotation.

After increasing prices by 7.5 per cent in February 1991 and cutting costs, operating profits for the year to March 1992 jumped to £23m on turnover almost unchanged at £145.6m.

Net cash from operations

jumped 19 per cent to £26.7m and operating margins were nearly 50 per cent higher at 15.8 per cent.

According to Mr Hancock, current trading is "at least as good as last year" despite no real sign of any economic upturn.

"In the short term we may have to continue the same discounting policy but with new products in September we will not be so reliant on discounting policy," he says.

"We expect to make 15.8 per cent margins with the same discounting policy."

While the company has been forced to discount, it has remained remarkably unaffected by slow consumer spending. Before recession hit - and indeed before BET sold - the company cut 180 jobs in its manufacturing plants in Norwich and closed some of the branches through which it supports and co-ordinates its self-employed sales and installation teams.

Anglian has also had little exposure to the new building market. Almost 75 per cent of sales are replacement windows and doors made from rigid PVC-U, a product Anglian successfully introduced to the UK market 12 years ago.

From this base Anglian has more recently moved into conservatories and is breaking into the new build market and sales to commercial and local council buildings.

Despite this vertical integration, Anglian has only managed to carve a 7 per cent to 8 per cent share of the replacement window market. The fact that this is enough to make it market leader ahead of Bowater Windows and Everest is testimony not only to the market's fragmentation but also to the degree to which the

company can be grown through increases in market share in the absence of economic recovery, Mr Hancock says.

There is also growth potential geographically by spreading branches through the Midlands, the north of England and Scotland and through expansion over the longer term in France.

The flotation itself is relatively straightforward, involving a placement of half the shares on offer, by NM Rothschild, and a public offering of the other half.

About half the company is to be sold. The company will raise approximately £56.5m net from a placement and public offering that will be priced on June 23.

The providers of the venture capital, led by Legal & General Ventures, will sell a portion of their stake, raising a further £40m.

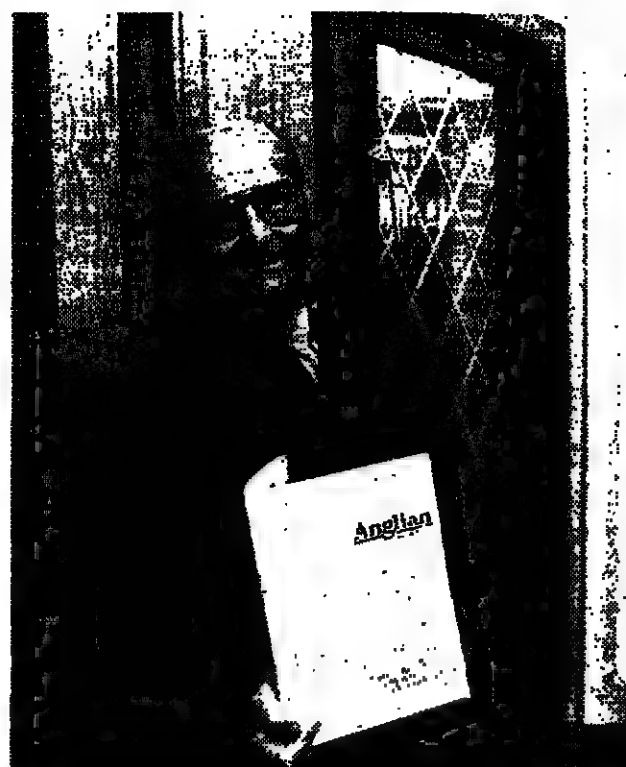
As a result the MBO team will be left with about 8 per cent of the enlarged capital, the workforce will have about 4 per cent and existing shareholders will keep about 40 per cent.

The proceeds will be used to redeem £23.6m of preference shares and the £30m debt that replaced the loan note from BET and BET will receive a £1.5m deferred consideration.

As a result, Anglian will add about £1.4m to cash balances which on a pro-forma basis stood at about £10m in March.

At the very least the company's profits will benefit from not having to pay £5.7m of interest as it did last year.

● Pricing will be decided a week ahead of the closing date for public applications on



William Hancock: made the buy-out 18 months ago

July 7.

It will be the subject of intense discussion with brokers and is a relatively difficult decision as there are few comparable quoted companies on which Anglian's rating can be based.

The company operates in an industry known to bring either feast or famine and in which there have been some notable failures.

On the other hand, it has to some degree suffered at the hands of salesmen from competing double glazing companies who have spent the last three years undermining Anglian by telling potential

customers that the company is either up for sale or so heavily leveraged that it is unreliable.

Once shareholders have backed the company with £200m of equity, this is a slur they will no longer be able to deploy.

The company's advisers would like Anglian to be rated alongside other building materials companies.

If that were the case, Anglian could float at a price between 240p and 280p and would carry an earnings multiple in the mid teens and still be at a small discount to the sector.

US side boosts Erskine House

By Peggy Hollinger

STRONG growth in the US helped Erskine House, the office equipment services company, to announce a 5 per cent advance in pre-tax profits to £12.7m for last year.

Mr Brian McGillivray, the chairman who transformed Erskine through a heady programme of acquisitions in the 1980s, said the company had benefited from cost-cutting in the US and £1.4m decrease group interest charges to £3.7m.

The savings offset a 6 per cent decline in group sales to £179.5m for the year to March 31.

Mr McGillivray said Erskine was seeing slight improvement in the US after the severely depressed conditions of 1991. "We are a little more happy," he said.

The US contributed pre-tax profits of £7.2m (£4.9m). The UK remained difficult,

and Mr McGillivray held out little hope for a significant improvement in the current year.

Machine sales in the UK had been "disappointingly low" and margins depressed by price-cutting. Furthermore, adverse publicity surrounding the leasing industry had cost Erskine between £750,000 and £1m in operating profits last year.

Services income rose slightly during the year, but UK pre-tax profits still fell almost 19 per cent to £5.1m. Erskine sold its laser printer business for £4.7m, which accounted for £900,000 in operating profits in 1991.

Germany suffered a 68 per cent decline in pre-tax profits to £371,000.

Debt fell from £41.3m to £38.3m, representing 50 per cent of shareholders' funds.

The dividend was maintained at 4.5p, for a total of 6.6p. Earnings per share were depressed from 14.5p to 11.7p

by a higher tax charge.

● COMMENT

Erskine House may be finding its way back into City affections. The results appear to show that the same management, accused of going too far too fast on the acquisition trail in the 1980s, can steer the company through a tough recession. Points in favour include the long-term nature of debt, and the steady servicing income in most markets.

Erskine is also unlikely to tread on toes with any big acquisitions in the next year or two. This said, the debt obligations and late cycle nature of copier leasing means Erskine will not show immediate dazzling growth. Forecasts for 1993 range from same again to about £14.5m. On yesterday's close of 88p, the prospective p/e looks almost too low at about 8 or 7 times. Shares are further supported by a healthy yield of more than 10 per cent.

Gieves plans to raise £3.9m

By Nigel Clark

GIEVES GROUP is selling its Bookpoint book distributor for £1.4m cash to Headline Book Publishing and raising £2.5m through a placing of convertible secured loan stock.

The group, which has interests in clothing, retailing and publishing and includes Gieves & Hawkes the Savile Row tailor, reported pre-tax losses of £15.1m (£428,000) in the year to January 31, after exceptional charges of £17.1m and taking into account discontinued activities.

The sale and placing are part of Gieves' strategy of focusing on its core businesses. Roundabout, the motor distributor, has been sold to its management and Redwood Press to the Bath Press Group.

Headline is Bookpoint's largest customer, accounting for 27 per cent of sales. Trading profits for the year to end-January were £441,000, against £280,000

on turnover of £39.7m.

The consideration was satisfied by the issue of 700,000 shares which have been conditionally placed. Headline is placing a further 100,000 shares to cover acquisition expenses. Its shares fell 5p to 20p.

The convertible loan stock has been placed with a wholly-owned subsidiary of USI Holdings, a Hong Kong-quoted company which is controlled by Wing Tai, the Singapore clothing company.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

Full conversion would give USI a holding of 28.8 per cent. Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Gieves board.

Group turnover was lower at £48.5m (£63.7m).

The pre-tax figure included losses of £334,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (3.1p). The final dividend is being passed as was the interim.

Brown & Jackson

The High Court has confirmed the reduction of capital in the reorganisation of Brown & Jackson.

Dealings in the new 1p ordinary shares will start today, when dealings in the former 30p shares and 10.75 per cent preference shares will cease. The sale of 75 per cent of the issued ordinary shares of Advanced Technology Industries has also been completed.

NEWS DIGEST

Kleen-E-Ze £587,000 in the black

A £1m turnover from pre-tax losses of £428,000 to profits of £587,000 was announced by Kleen-E-Ze Holdings, the maker of industrial, household and hygiene products, for the half year to February 28.

Mr Edward Cook, the chairman, said that although a strong performance was achieved in the homecare business, trading conditions remained difficult in the mail order, retail and wholesale businesses. He did not expect any upturn in the second half and did not foresee any dividend payment for the year. The last payment was in 1988.

Turnover amounted to £26.3m (£24.6m) and operating profits to £941,000 (£21,000). Earnings per share worked through at 3.7p (6.26p losses).

Safeland halved to £167,000

Safeland, the property group, yesterday reported that pre-tax profits were halved, from £238,000 to £127,000, in the year to March 31. Turnover declined by £3.3m to £8.6m.

At the interim stage the company reported profits of £31,000 from turnover of £3.28m. The final of 0.14p (0.3p) makes a total of 0.26p (1p) and is more than twice covered by earnings of 0.5p (1.1p).

Manufacturing loss hits Chillington

A £1.49m downturn into operating losses by its UK industrial interests left Chillington Corporation with 1991 pre-tax losses down from £905,000 to £546,000.

However after lower extraordinary charges of £163,000 (£1.13m) the loss for the year was much reduced at £777,000 (£1.95m). The final dividend is being passed leaving the total payment at 0.5p (2.75p).

Turnover was £46.6m (£55.3m). There were improvements in operating profits for tropical agriculture at £1.58m (£1.24m) and agricultural tools at £1.13m (£547,000). Manufacturing had losses of £945,000 (£543,000 profits).

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Revenue for the year fell to £1.52m (£1.59m). Income from investments rose to £1.46m (£1.38m). Earnings were 4.2p (4.7p) and a final dividend of 2.5p makes a total of 4p (4.5p).

Loss of £120,000 at London & Clydeside

London & Clydeside Holdings reported a pre-tax loss of £120,000 for the half year ended March 31 1992. The interim dividend, however, is again 1.5p.

The USM-quoted house-builder said volumes were down 17 per cent on last year and margins remained depressed. Property development made a smaller contribution and that meant a 58 per cent reduction to £97,000 in operating profit.

Turnover came to £10.8m and included £2.5m in respect of a sale of a development property. Last year it was £8.65m and generated pre-tax profits of £555,000.

Since April 1 house sales remained below target and price reductions and discounts were continuing. Losses per share came to 0.6p (earnings 6.1p).

24% growth gives Cranswick £1.7m

Growth has continued apace at Cranswick, the pork products based food and agricultural group. In the year ended March 31 1992 sales advanced by 26 per cent and pre-tax profit by 34 per cent.

Turnover came to £93.9m (£75m) and profit to £1.71m (£1.38m). Growth in earnings per share was limited to 14.6p (13.4p) following the share issues, but the dividend is lifted 15 per cent to 7.5p (6.5p) with a final of 5.2p.

Harland Simon sells Vickers for £8.1m

Harland Simon Group is to sell its Vickers division to Thermo Fibertek for £8.1m cash.

Thermo Fibertek is a subsidiary of Thermo Electron, the US-based mechanical engineering company. The disposal will enable Harland Simon to reduce borrowings and concentrate on its main activities, electronic and electrical engineering.

Acquisition helps Sheriff to £161,000

Sheriff Holdings, which serves the contracting and construction industries, slightly improved both turnover and profit in the six months ended March 31 1992.

Sales were up £3,000 to £4.7m and pre-tax profit rose £2,000 to £161,000. In the core plant business, hire turnover experienced a marginal downturn, whereas sales of minor equip-

ment and cabins suffered more radically. Turnover was helped by a 3% month contribution from Abelson Plant, purchased last December for £25.5m.

Since the purchase gearing had been reduced from 85 per cent to below 70 per cent. Earnings improved to 1.7p (1.5p). The interim dividend is lifted to 1p (0.75p).

Bradford Property steps up dividend

Bradford Property Trust is raising its dividend from 3.7p to 4.45p for the year ended April 5 1992, as earnings improved from 10.6p to 10.76p.

Pre-tax profit was static at £23.1m (£23m). Surplus from property rentals came to £9.79m (£9.32m) and profit from sales of dealing properties fell to £12.2m (£13.9m).

The final dividend is 2.45p

Davenport Knitwear shows 30% advance

Davenport Knitwear increased its pre-tax profit by 30 per cent in 1991.

On turnover ahead 11.5 per cent at £7.54m (£6.76m), the profit worked through at £1.22m against £944,000. Earnings rose from 35.98p to 47.66p, and the dividend is increased from 8.03p to 8.25p.

Development costs hit Martin Shelton

Martin Shelton Group, the business calendars, diaries and gifts specialist, increased sales by nearly 19 per cent in the year ended March 31 1992, but saw pre-tax profits fall by 12 per cent.

Turnover came to £4.85m (£4.05m) and profit to £302,000 (£243,000). Earnings were 4.34p (5.03p) and the final dividend is 1p for an unchanged 1.75p total.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Bradford Prop	2.45	Aug 7	2	4.45	3.7
Capital Gearing	1.22	July 8	0.35	1.57	0.35
Chillington	0.27	Oct 1	0.75	1.02	0.75
Cranswick	3.27	July 31	4.5	7.75	6.5
Davenport Knit	4.25	Oct 1	8.03	12.28	8.03
Erskine House	4.55	July 29	4.35	8.90	8.95
Finbury Trust	1.8	July 21	1.85	3.65	2.85
For & Col Small	1.1	July 21	1.05	2.15	1.85
Gieves	1.1	Oct 1	1.5	2.6	1.5
Harland Simon	3.9	Oct 5	3.7	7.6	5.5
Lan & Clydeside	1.8	July 26	1.5	3.3	7
LPA Industries	1.85	Aug 5	1.65	3.5	3.52
Martins Shelton	2.5	Aug 21	3	5.5	4.45
National Power	6.1	Oct 19	5.5	11.6	8.25
Norwich	12.4	Oct 5	10.94	23.34	15.63
Safeland	0.14	Sept 3	0.3	0.44	1
Shelton (Martin)	1	Aug 17	1	2	1.75
Sheriff Hldgs	1	Aug 21	0.75	1.75	1.5
Voice	10.81	Oct 1	10.6	21.41	17

Dividends shown pence per share net except where otherwise stated. *On increased capital. *USM stock. *Includes special 0.8p.

BOARD MEETINGS

Company	Chairman	Director	Future Dates
Erskine House	Mr B. McGillivray	Mr J. B. McGillivray	June 24
Gieves	Mr N. Clark	Mr N. Clark	Aug 18
Harland Simon	Mr N. Clark	Mr N. Clark	Aug 18
Harland Simon	Mr N. Clark	Mr N. Clark	Aug 18
Harland Simon	Mr N. Clark	Mr N. Clark	Aug 18
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Harland Simon	Mr N. Clark	Mr N. Clark	Aug 18
Harland Simon	Mr N. Clark	Mr N. Clark	Aug 18

PARINTER BOND FUND S.A.

NOTICE OF MEETING

The company required by law not having been resolved at the Extraordinary General Meeting convened on 27th May 1992, the shareholders of Parinter Bond Fund S.A. are hereby convened to attend the proposed Extraordinary General Meeting of Shareholders to be held at the Registered Office in Luxembourg, 10A, Boulevard Royal, on Tuesday 7th July 1992 at 11.30 a.m.

For the purpose of considering the following Agenda:

- To grant discharge to the Directors and the auditors in respect of the execution of their mandates.
- To consider the report of the Board of Directors explaining and justifying the merger proposal published in the "Mémorial, Recueil Spécial des Sociétés et Associations de Luxembourg".
- To consider the audit report prepared by Coopers & Lybrand S.C. Luxembourg, in accordance with Article 265 of the Law concerning Luxembourg Commercial Companies, and subject to approval of the said merger proposal by the shareholders of the Company in their Extraordinary General Meeting;

- To approve merger proposal of Parinter Bond Fund S.A. with Parvest;
- To approve the allocation of shares of the sub-fund "Parinter International Bond" to the shareholders of the Company "Parinter Bond Fund S.A." in exchange for the contribution of all assets and liabilities to the sub-fund "Parinter International Bond" of the "Shew Parvest", the shares allotted to be issued in the ratio of ONE "A" share of the sub-fund "Parinter International Bond" for ONE "A" share of "Parinter Bond Fund S.A." and ONE "B" share of the sub-fund "Parinter International Bond" for ONE "B" share of "Parinter Bond Fund S.A."

Resolutions on the agenda of the proposed Extraordinary General Meeting will be adopted if voted by two thirds of the shareholders present or represented, irrespective of the proportion of the outstanding shares which are present or represented at the meeting.

FT-SE Index regains the 2,600 level

under the pool trading arrangements. It is dependent upon the determination of Pool Purchase Price. Final pool prices are also capable of revision.

NOG Settlements Limited

1980	23.00	53.32	28.00
1981	23.00	53.32	28.00
1982	23.00	53.32	28.00
1983	23.00	53.32	28.00
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2028	23.00	53.32	28.00
2029	23.00	53.32	28.00
2030	23.00	53.32	28.00
2031	23.00	53.32	28.00
2032	23.00	53.32	28.00
2033	23.00	53.32	28.00
2034	23.00	53.32	28.00
2035	23.00	53.32	28.00
2036	23.00	53.32	28.00
2037	23.00	53.32	28.00
2038	23.00	53.32	28.00
2039	23.00	53.32	28.00
2040	23.00	53.32	28.00
2041	23.00	53.32	28.00
2042	23.00	53.32	28.00
2043	23.00	53.32	28.00
2044	23.00	53.32	28.00
2045	23.00	53.32	28.00
2046	23.00	53.32	28.00
2047	23.00	53.32	28.00
2048	23.00	53.32	28.00
2049	23.00	53.32	28.00
2050	23.00	53.32	28.00
2051	23.00	53.32	28.00
2052	23.00	53.32	28.00
2053	23.00	53.32	28.00
2054	23.00	53.32	28.00
2055	23.00	53.32	28.00
2056	23.00	53.32	28.00
2057	23.00	53.32	28.00
2058	23.00	53.32	28.00
2059	23.00	53.32	28.00
2060	23.00	53.32	28.00
2061	23.00	53.32	28.00
2062	23.00	53.32	28.00
2063	23.00	53.32	28.00
2064	23.00	53.32	28.00
2065	23.00	53.32	28.00
2066	23.00	53.32	28.00
2067	23.00	53.32	28.00
2068	23.00	53.32	28.00
2069	23.00	53.32	28.00
2070	23.00	53.32	28.00
2071	23.00	53.32	28.00
2072	23.00	53.32	28.00</

FINANCIAL TIMES WEDNESDAY JUNE 17 1992

INVESTMENT TRUSTS - Cont. 1997

[illegible]

Geared Income M	94	—	100
Gen Cos Inc	719	+1/2	123

[illegible]

U.S. Steel Corp.	82	+1	83
U.S. Steel Corp.	82	+1	83

[illegible]

Cap.	300	300
Materials	300	300

[illegible]

3.5 New Frontiers

[illegible]

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Trust	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	5
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● Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2125

Unit Trust	Manager	Class	12/31/97	12/31/96	% Chg
ABF Unit Trust	Managers Limited	CLOOM	100.00	100.00	0.0%
51 Britannia Rd. Uxbridge, Ont. L9R 1K2					
ABF Credit America			100.00	100.00	0.0%
ABF Credit Equity			100.00	100.00	0.0%
ABF Credit Euro			100.00	100.00	0.0%
ABF Credit Gilt			100.00	100.00	0.0%
ABF Credit Japan			100.00	100.00	0.0%
Abbey Unit Trst	Morgan	CLOOM	100.00	100.00	0.0%
200, Main St. Toronto, Ont. M5T 1P1					

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First Unit Trusts Ltd (100007)	100007				
First Unit Trusts Ltd (100008)	100008				
First Unit Trusts Ltd (100009)	100009				
First Unit Trusts Ltd (100010)	100010				
First Unit Trusts Ltd (100011)	100011				
First Unit Trusts Ltd (100012)	100012				
First Unit Trusts Ltd (100013)	100013				
First Unit Trusts Ltd (100014)	100014				
First Unit Trusts Ltd (100015)	100015				
First Unit Trusts Ltd (100016)	100016				
First Unit Trusts Ltd (100017)	100017				
First Unit Trusts Ltd (100018)	100018				
First Unit Trusts Ltd (100019)	100019				
First Unit Trusts Ltd (100020)	100020				
First Unit Trusts Ltd (100021)	100021				
First Unit Trusts Ltd (100022)	100022				
First Unit Trusts Ltd (100023)	100023				
First Unit Trusts Ltd (100024)	100024				
First Unit Trusts Ltd (100025)	100025				
First Unit Trusts Ltd (100026)	100026				
First Unit Trusts Ltd (100027)	100027				
First Unit Trusts Ltd (100028)	100028				
First Unit Trusts Ltd (100029)	100029				
First Unit Trusts Ltd (100030)	100030				
First Unit Trusts Ltd (100031)	100031				
First Unit Trusts Ltd (100032)	100032				
First Unit Trusts Ltd (100033)	100033				
First Unit Trusts Ltd (100034)	100034				
First Unit Trusts Ltd (100035)	100035				
First Unit Trusts Ltd (100036)	100036				
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Compiled with the assistance of Lautro 55

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar slips despite indicators

THE DOLLAR ended weaker against the D-Mark on the foreign exchanges yesterday after failing to draw strong support from favourable US economic figures, writes James Blyth.

Figures for housing starts and industrial production both showed higher gains than expected. The May housing starts data revealed an 11 per cent rise to 1.23m units when compared with a previous estimate of 1.17m. Industrial production rose 0.6 per cent in May against forecasts of a 0.5 per cent gain.

After an early level in Europe of DM1.5702, the dollar slipped to finish at DM1.5670, compared with a previous close of DM1.5710. It further declined in New York trading to end at DM1.5638.

Although the figures showed that a steady but slow recovery was under way, traders were not able to shrug off underlying fears that the Federal Reserve might ease short-term rates again. An analyst in London commented: "What the

market wants is a definitive signal of where rates are heading and the data were far from that." Others await today's "beige book" report, summing up the views of the regional Fed presidents, before taking a new view on the currency.

The dollar was not helped by the D-Mark's continued strong tone. The Bundesbank yesterday reiterated its determination to keep interest rates high as long as there is no indication that inflation has been brought under control. The central bank also revised its figure for April money supply growth upwards.

On top of this, the German currency is certain to remain strong in the run-up to tomorrow's referendum in Ireland on the Maastricht Treaty. The D-Mark ended higher against sterling at DM2.9150 from a previous close of DM2.9180. The pound also slipped back to bottom of the European Monetary System grid. The German unit made

fresh headway against the Italian lira, finishing at L757.1 from a previous L756.7. However, the D-Mark was unchanged against the French franc at FF33.367.

The yen closed stronger against both the dollar and the D-Mark following news that Japan's GNP rose to a real annualised 4.3 per cent in the first quarter of this year after a revised 0.3 per cent contraction in the last quarter of 1991. However, economists said the figure did not signal a real recovery yet.

An analyst at a German bank said: "The official spin being put on these numbers is that things look pretty good. But these numbers do not reveal the reality of the situation, which is that the (Japanese) economy is sliding into recession."

The market took a more bullish view of the data. The yen ended at Y126.5 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

C IN NEW YORK

June 16	Close	Previous
1 month	1.0040-1.0045	1.0040-1.0045
3 months	1.0040-1.0045	1.0040-1.0045
6 months	1.0040-1.0045	1.0040-1.0045
12 months	1.0040-1.0045	1.0040-1.0045

STERLING INDEX

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

CURRENCY MOVEMENTS

June 16	Bank of England	Change
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032

CURRENCY RATES

June 16	Bank of England	Change
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032

OTHER CURRENCIES

June 16	Bank of England	Change
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032
US Dollar	1.5638	-0.0032

MONEY MARKETS

Rates unchanged

SHORT-TERM rates in the sterling cash market were mostly unchanged yesterday, even though the Bank of England forecast a shortage in the morning that was smaller than dealers had expected.

Rates remained unchanged because the shortage, initially forecast at £700m, proved difficult to remove. Many of the Bank of England's previous repurchase agreements are expiring this week, and the end of the second quarter is also approaching. As a result, many market practitioners require short-dated paper on their books for liquidity purposes.

The authorities are unwilling to offer the short-dated repurchase agreements that the market would like, however, perhaps out of fear that this might misrepresent their policy on base rates.

Instead the Bank continued Monday's practice of offering to buy the shorter dated Bands 1 and 2 at 9 per cent, Band 3 at 9 1/2 per cent and Band 4 at 9 3/4 per cent.

Yesterday, the Bank bought £15m of Band 3 bank bills and £1m of Band 4 bank bills in the early morning. Later, it purchased £13m of Band 1 bank bills, £37m of Band 3 bank bills and £5m of Band 4 bank bills. The forecast was revised down to around £550m at the start of the afternoon. The overnight rate was still up at 11 1/2 per cent towards the end of trading. One-week sterling bills ended firmer at 10 1/2 per cent, one-month money stayed at 10 1/2 per cent and three-month money closed at 10 per cent.

Trading in sterling futures has been a more bullish tone, possibly because the market was influenced by suggestions in two tabloid newspapers that the British prime minister was considering an early cut in base rates. September short sterling traded up 9 ticks to close at 90.25.

December short sterling also traded up 9 ticks to end at 90.54. Both movements suggest that the market is back to believing there could be a half-point cut in base rates before the end of the year.

FINANCIAL FUTURES AND OPTIONS

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
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100	100.00	100.00
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June 16	Close	Previous
100	100.00	100.00
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100	100.00	100.00
100	100.00	100.00

June 16	Close	Previous
100	100.00	100.00
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100	100.00	100.00
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June 16	Close	Previous
100	100.00	100.00
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June 16	Close	Previous
100	100.00	100.00
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June 16	Close	Previous
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June 16	Close	Previous
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June 16	Close	Previous
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June 16	Close	Previous
100	100.00	100.00
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100	100.00	100.00
100	100.00	100.00
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June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

BASE LENDING RATES

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
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June 16	Close	Previous
100	100.00	100.00
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June 16	Close	Previous
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June 16	Close	Previous
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June 16	Close	Previous
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June 16	Close	Previous
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June 16	Close	Previous
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June 16	Close	Previous
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June 16	Close	Previous
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June 16	Close	Previous
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June 16	Close	Previous
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100	100.00	100.00
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100	100.00	100.00
100	100.00	100.00

MONEY MARKET FUNDS

Money Market

Trust Funds

June 16	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

Money Market

Bank Accounts

Bank Accounts			June 16	Close	Previous
ASB Bank High Interest	100	100.00	100.00	100.00	100.00
Advent Bank	100	100.00	100.00	100.00	100.00
Advent Bank	100	100.00	100.00	100.00	100.00
Advent Bank	100	100.00	100.00	100.00	100.00
Advent Bank	100	100.00	100.00	100.00	100.00
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Advent Bank	100	100.00	100.00	100.00	100.00
Advent Bank	100	100.00	100.00	100	

OTTER
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CANADA									
Stock	High	Low	Close	Change	Stock	High	Low	Close	Change
TORONTO									
4:00 pm prices June 18									
Quotations in cents unless marked S									
1100 Alcan Py	518 1/2	518	518	-1/2	12000 Bell	518 1/2	518	518	-1/2
12000 AgriStar	518 1/2	518	518	-1/2	13000 Bell	518 1/2	518	518	-1/2
13000 AgriStar	518 1/2	518	518	-1/2	14000 Bell	518 1/2	518	518	-1/2
15000 AgriStar	518 1/2	518	518	-1/2	16000 Bell	518 1/2	518	518	-1/2
17000 AgriStar	518 1/2	518	518	-1/2	18000 Bell	518 1/2	518	518	-1/2
19000 AgriStar	518 1/2	518	518	-1/2	20000 Bell	518 1/2	518	518	-1/2
21000 AgriStar	518 1/2	518	518	-1/2	22000 Bell	518 1/2	518	518	-1/2
23000 AgriStar	518 1/2	518	518	-1/2	24000 Bell	518 1/2	518	518	-1/2
25000 AgriStar	518 1/2	518	518	-1/2	26000 Bell	518 1/2	518	518	-1/2
27000 AgriStar	518 1/2	518	518	-1/2	28000 Bell	518 1/2	518	518	-1/2
29000 AgriStar	518 1/2	518	518	-1/2	30000 Bell	518 1/2	518	518	-1/2
31000 AgriStar	518 1/2	518	518	-1/2	32000 Bell	518 1/2	518	518	-1/2
33000 AgriStar	518 1/2	518	518	-1/2	34000 Bell	518 1/2	518	518	-1/2
35000 AgriStar	518 1/2	518	518	-1/2	36000 Bell	518 1/2	518	518	-1/2
37000 AgriStar	518 1/2	518	518	-1/2	38000 Bell	518 1/2	518	518	-1/2
39000 AgriStar	518 1/2	518	518	-1/2	40000 Bell	518 1/2	518	518	-1/2
41000 AgriStar	518 1/2	518	518	-1/2	42000 Bell	518 1/2	518	518	-1/2
43000 AgriStar	518 1/2	518	518	-1/2	44000 Bell	518 1/2	518	518	-1/2
45000 AgriStar	518 1/2	518	518	-1/2	46000 Bell	518 1/2	518	518	-1/2
47000 AgriStar	518 1/2	518	518	-1/2	48000 Bell	518 1/2	518	518	-1/2
49000 AgriStar	518 1/2	518	518	-1/2	50000 Bell	518 1/2	518	518	-1/2
51000 AgriStar	518 1/2	518	518	-1/2	52000 Bell	518 1/2	518	518	-1/2
53000 AgriStar	518 1/2	518	518	-1/2	54000 Bell	518 1/2	518	518	-1/2
55000 AgriStar	518 1/2	518	518	-1/2	56000 Bell	518 1/2	518	518	-1/2
57000 AgriStar	518 1/2	518	518	-1/2	58000 Bell	518 1/2	518	518	-1/2
59000 AgriStar	518 1/2	518	518	-1/2	60000 Bell	518 1/2	518	518	-1/2
61000 AgriStar	518 1/2	518	518	-1/2	62000 Bell	518 1/2	518	518	-1/2
63000 AgriStar	518 1/2	518	518	-1/2	64000 Bell	518 1/2	518	518	-1/2
65000 AgriStar	518 1/2	518	518	-1/2	66000 Bell	518 1/2	518	518	-1/2
67000 AgriStar	518 1/2	518	518	-1/2	68000 Bell	518 1/2	518	518	-1/2
69000 AgriStar	518 1/2	518	518	-1/2	70000 Bell	518 1/2	518	518	-1/2
71000 AgriStar	518 1/2	518	518	-1/2	72000 Bell	518 1/2	518	518	-1/2
73000 AgriStar	518 1/2	518	518	-1/2	74000 Bell	518 1/2	518	518	-1/2
75000 AgriStar	518 1/2	518	518	-1/2	76000 Bell	518 1/2	518	518	-1/2
77000 AgriStar	518 1/2	518	518	-1/2	78000 Bell	518 1/2	518	518	-1/2
79000 AgriStar	518 1/2	518							

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Data source: European Business Readership Survey 1992

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NASDAQ NATIONAL MARKET[illegible]

Home Rdr	18	1078	79.4	18.3	18.3	Oregonian	0.51	8	211	87.5	66.5	5.5	1.3
Home Ctr	0.54	12	222	14.0	13.3	Orthomart	5	11	87.5	8	6.4	1.3	1.3
Home Rdr	14	146	5.4	2.7	2.7	Onhap		136	4.4	3.4	3.4	1.3	1.3
Home Rdr	0.58	17	15	18.3	18.3								

[illegible]

The FT proposes to publish the survey on September 16, 1992.

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Date source: BMRB Businessman Survey 1992

Data source: European Business Readership Survey 1999.

Data source: BMRC Dissemination Survey
1990

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